

## AFIT Digital Innovation & Integration Center of Excellence

DIICE – "We put the odds in your favor"

**Col Jason Anderson, PhD, AFIT/EN (Director)**

**Mr. Rick Sugarman, AFIT/LS (LS Lead)**

**LtCol Amy Cox, PhD, AFIT/EN (EN Lead)**

**LtCol Paul Beach, PhD, AFIT/EN (Deputy)**

A photograph showing three small green seedlings with yellow roots growing out of dark brown soil. The background is a clear blue sky. The image is partially obscured by a white curved line that separates it from the text area on the right.

# First-Thank you

- It has been a long road, but all those previous efforts have been instrumental in standing up the Digital Innovation and Integration Center of Excellence. Thank you for all the help!
- Thank you to AFMC for providing the resources necessary for DIICE

# Why Digital

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"THE ENTERPRISE THAT DOES NOT INNOVATE AGES AND DECLINES, AND IN A PERIOD OF RAPID CHANGE SUCH AS THE PRESENT, THE DECLINE WILL BE FAST."

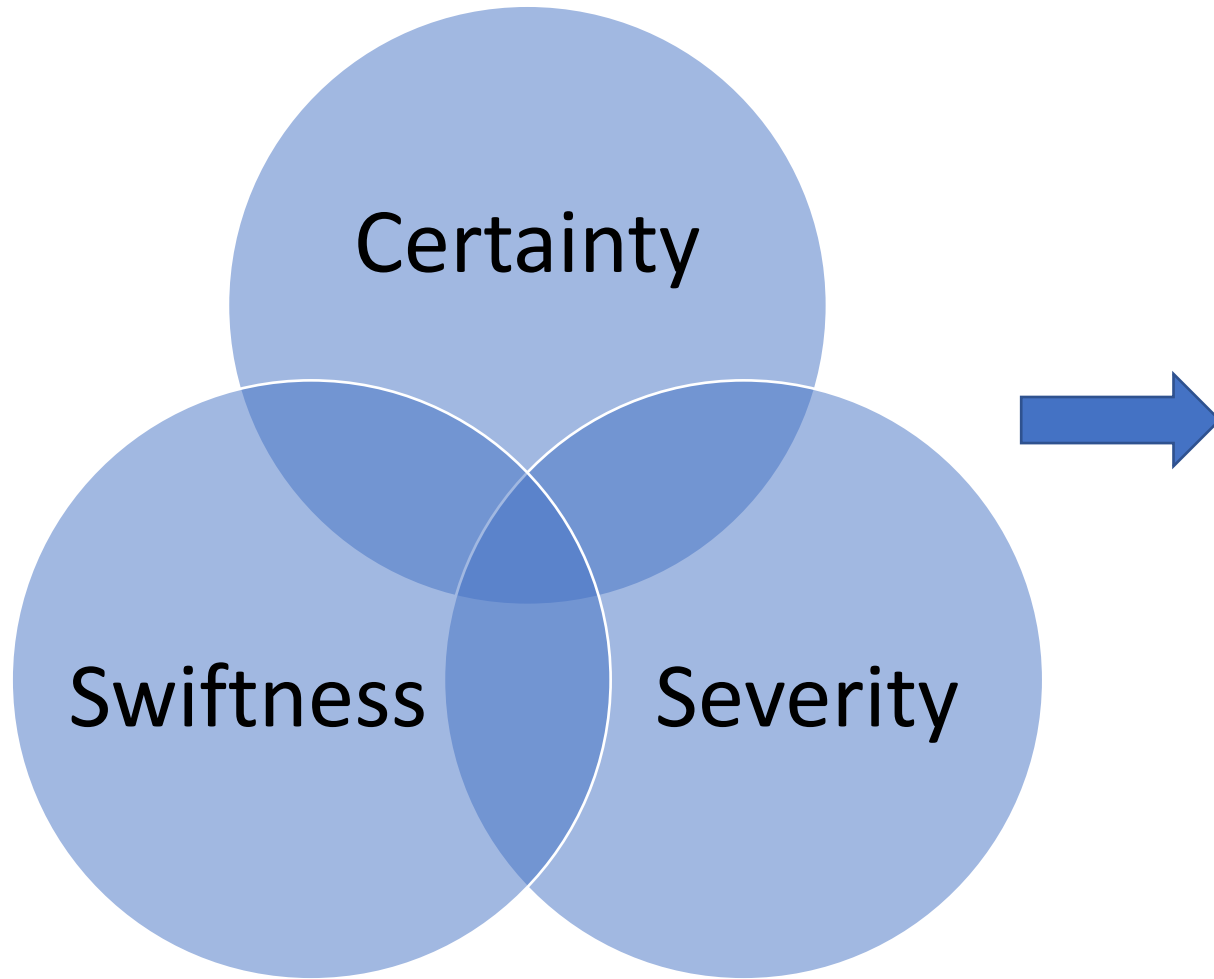
- PETER DRUCKER,  
AMERICAN-AUSTRIAN CONSULTANT -

We have a window of opportunity to accelerate changes now. And personally, I'd rather drive than ride; if we fail, it won't be for lack of trying. This is a journey and we are just starting.

General Charles Q. Brown, Jr.



# Principles of Deterrence



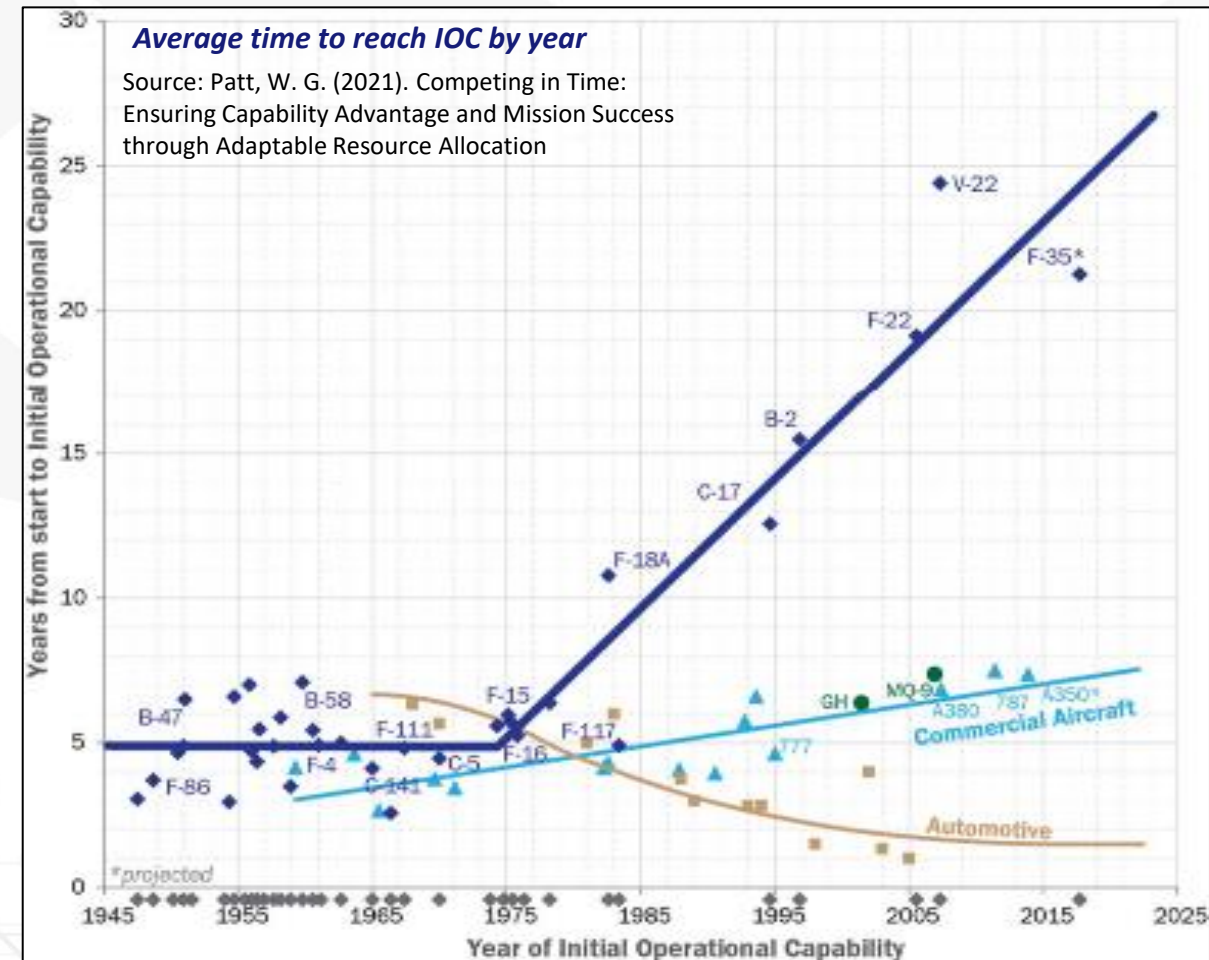
Certainty, swifttness, and severity are all predicated on your **capability** compared to your enemies



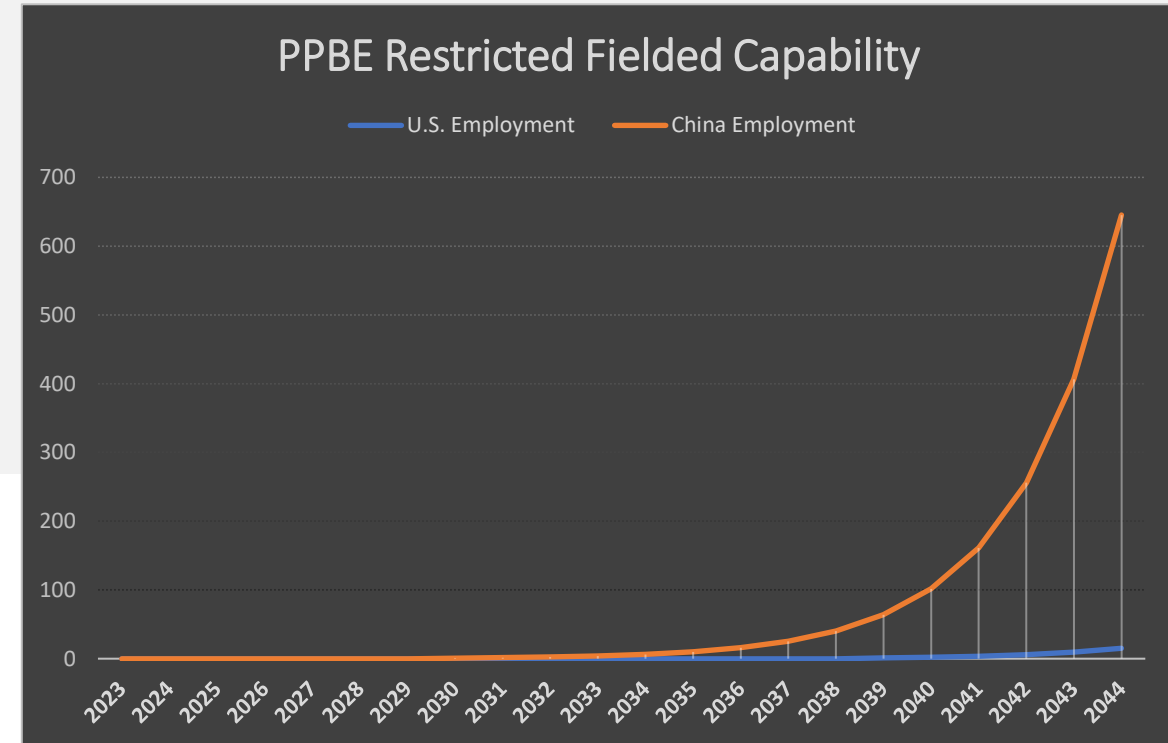
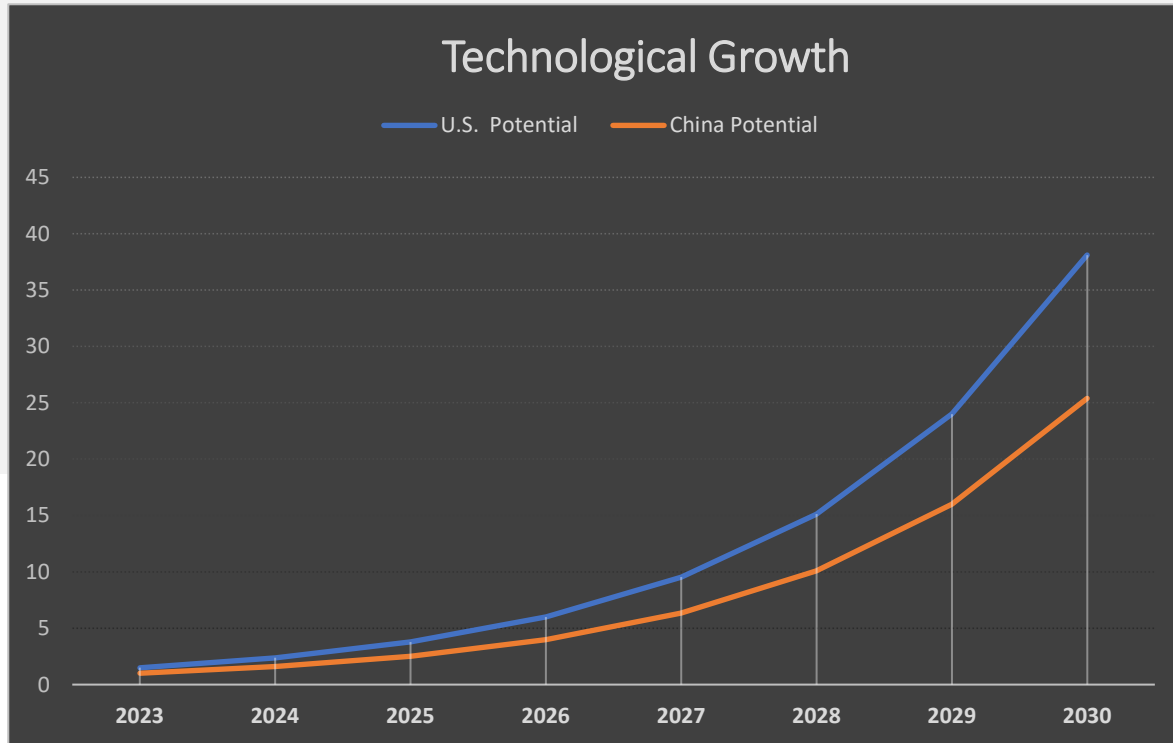
# Competing in Time

- “it takes the US on average sixteen years to deliver an idea to operational capability, versus fewer than seven for China”
- “The PPBE’s inflexibility increases the difficulty of rapidly shifting funding to emergent innovations”
- “Defense acquisition process and legacy defense industrial base approach struggle to accommodate timely adoption of these emerging technologies”
- “Competitive advantage in decision-centric operations (whether budgeting or on the battlefield) comes from the scale of available options, tempo of decision-making, and superior decision processes”

Digital Transformation yields smarter, faster decision making; but flexible funding and agility in HOW we resource is essential

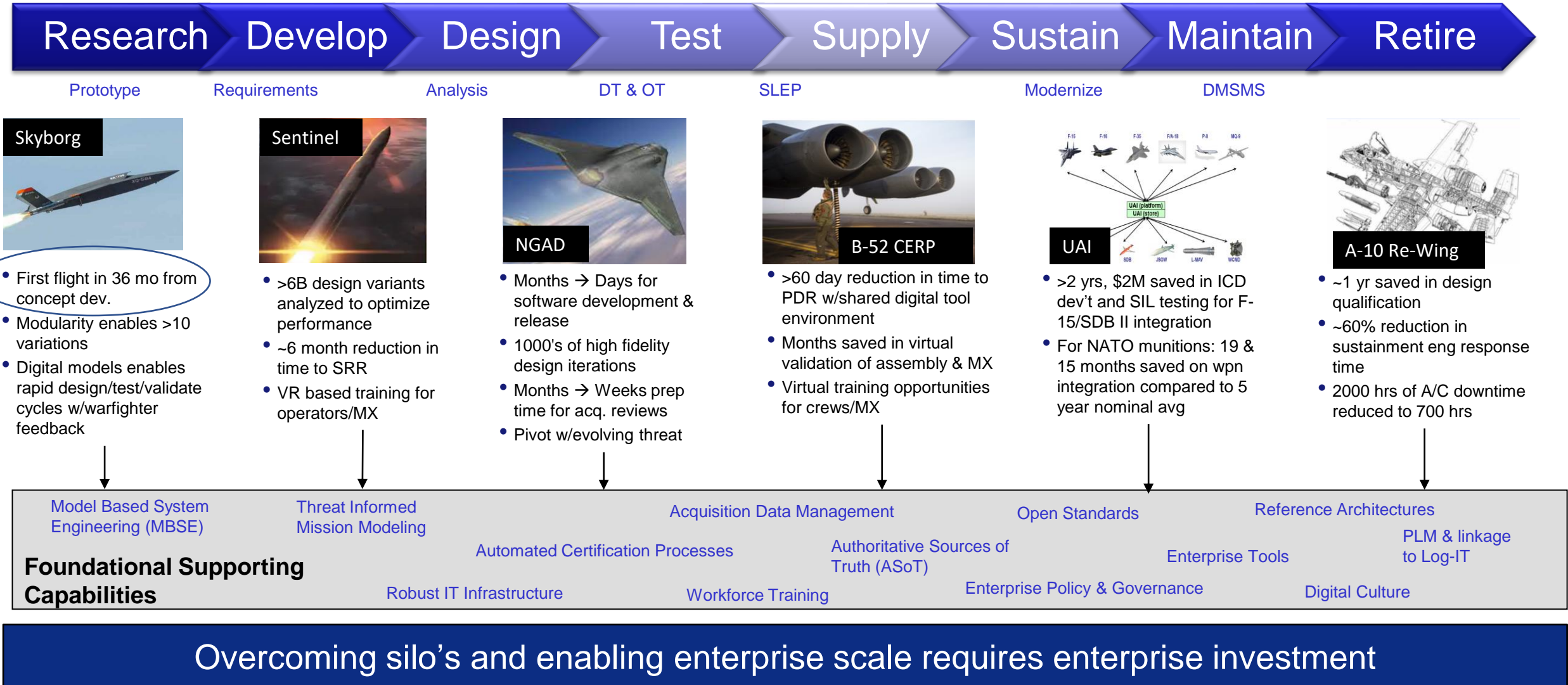


# Competitive Advantage

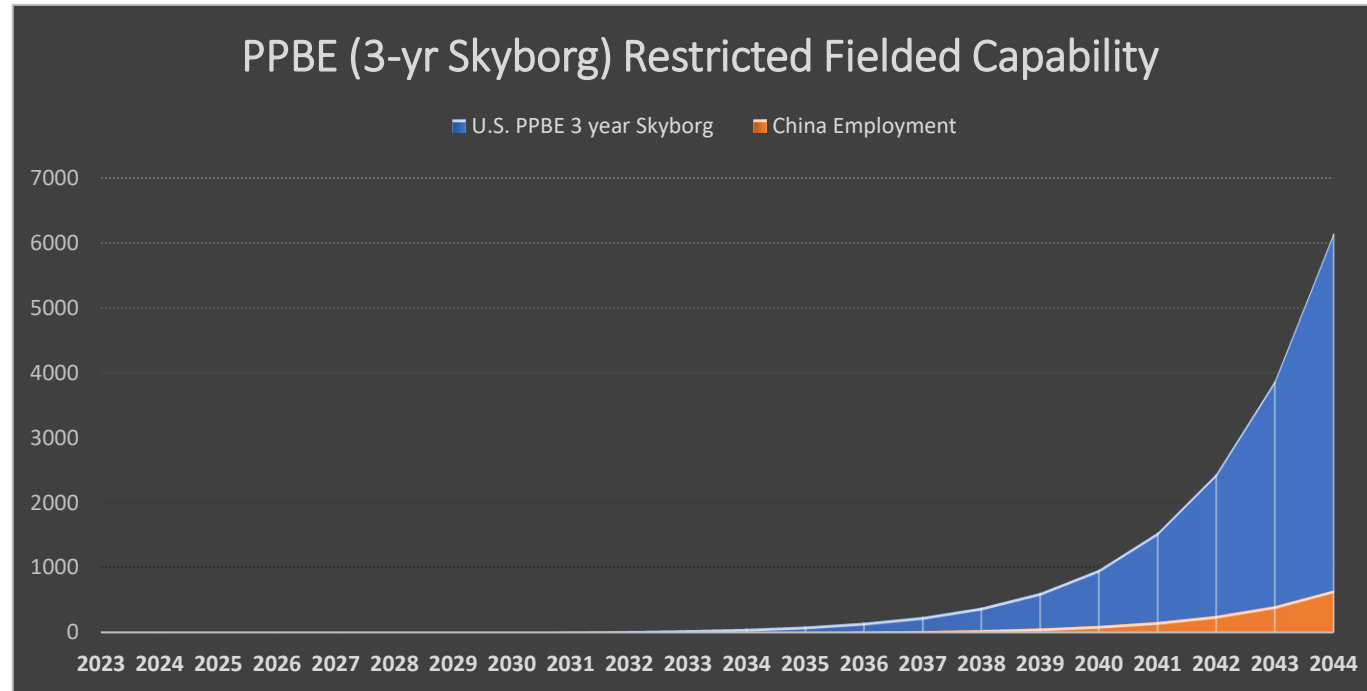


$$\begin{array}{ccccc} 1.5x & + & 16 \text{ Year PPBE US} & = & 42.6x \\ \text{U.S. Technological Advantage} & & \text{Or} & & \text{China Capability Advantage} \\ & & 7 \text{ Year PPBE China} & & \end{array}$$

# Better Capability, Faster



# Technological Advantage Overlayed w/ Skyborg PPBE



9.5x

U.S. Capability Advantage

# The Sensible Path

- Control that which you can control!
- - Does MBSE, DE, and Digital Integration Enable Faster Decision Making by Expediting Our Expansive Decision-Making Processes?

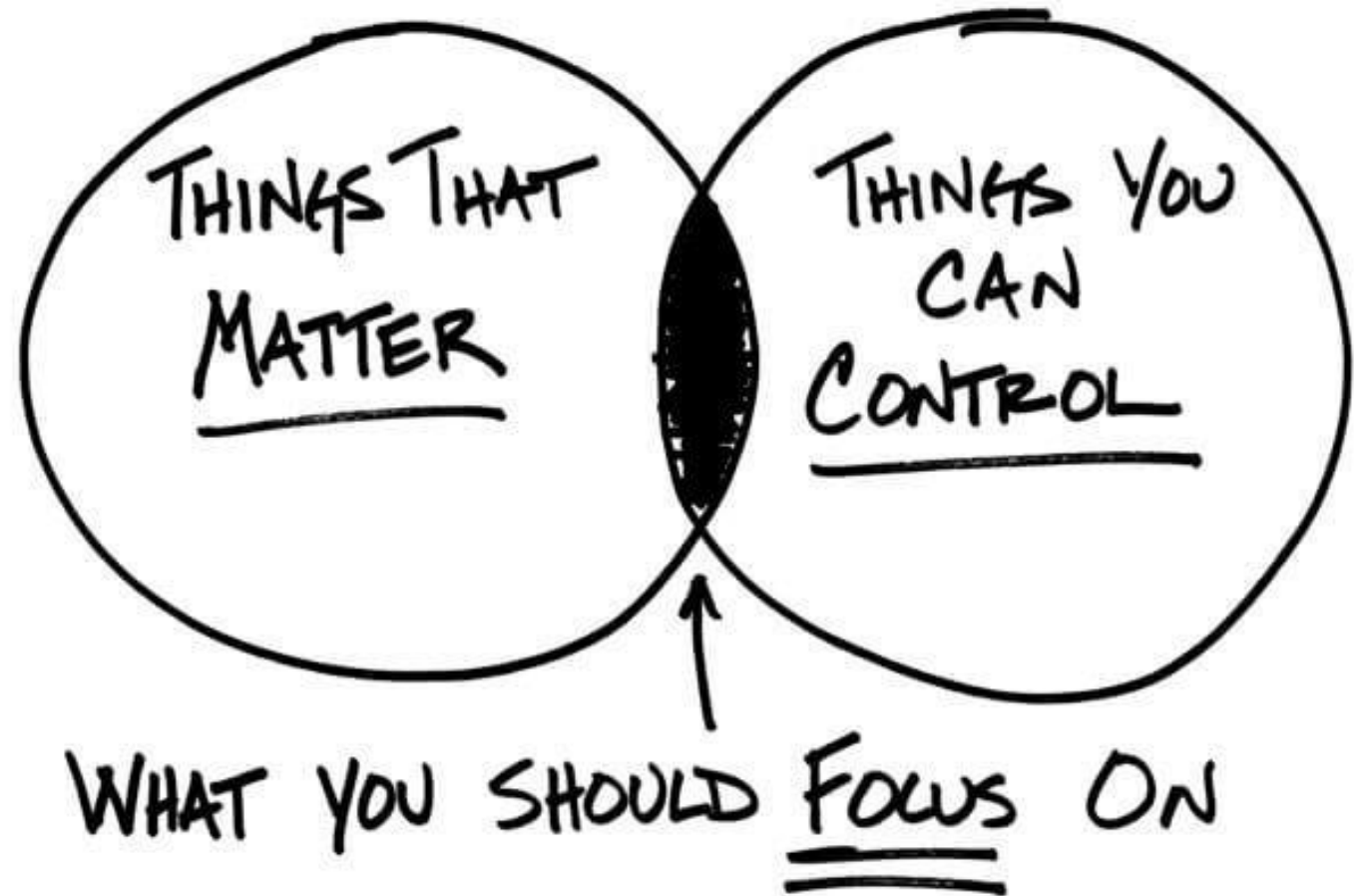


Image from <https://www.lutz.us/focus-efforts-control/>



# AFIT Multi-disciplinary Research Centers



**Digital Integration & Innovation  
Center of Excellence**

Energy (CEE)

STAT in T&E



**Cyberspace Technical  
Center of Excellence  
(CyTCoE)**



**Center for  
Operational Analysis  
(COA)**



**Center for Space  
Research and  
Assurance (CSRA)**



**Technical Intelligence  
Studies and Research  
(CTISR)**



**Nuclear Expertise for  
Advancing  
Technologies (NEAT)**

"We put the odds in your favor"



# Vision and Characteristics



- Characteristics of DIICE

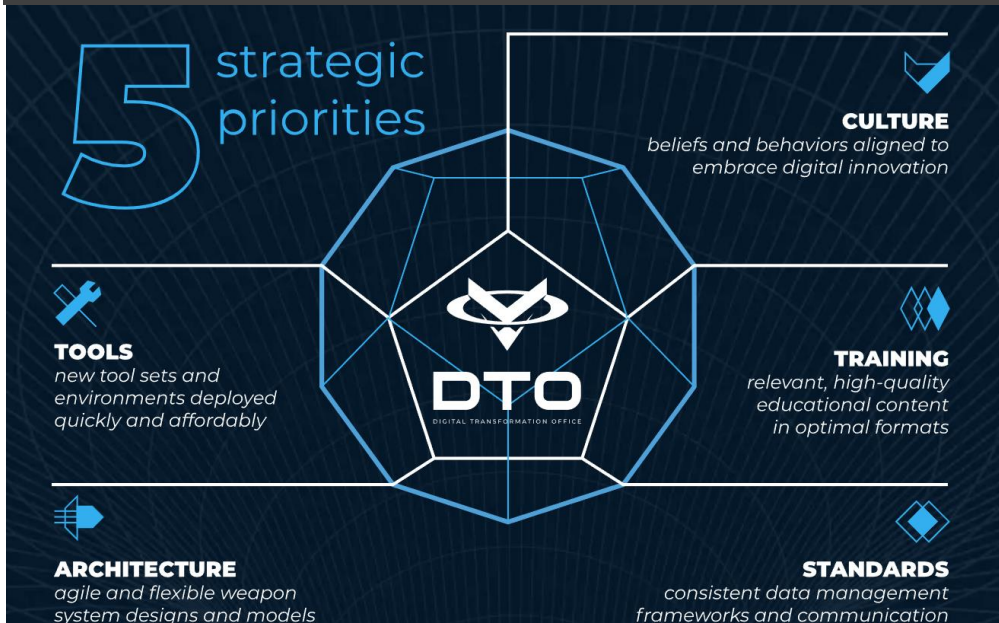
- **Digitally** capable – deliver digital solutions
- **Innovative** – future focused people that ensure the warfighters are ready
- **Integrative** – people who understand the domain, so the right solutions emerge
- **Connective** – collaboration occurs after connection
- **Enabling** – focus on producing, and empowering our customers

- Vision Statement:

- *“Our vision for the Digital Innovation and Integration Center of Excellence is to be the premier provider of advanced digital solutions to the Air Force. We will be digitally capable, fostering a culture of innovation, and be at the forefront of digital engineering advancements that provide the Air Force with integrative solutions for a decisive advantage in the digital battlefield. We will enable our team of experts to push the boundaries of what is possible and develop solutions that drive real value for the warfighter and the nation. Our center will be a hub of connection and knowledge sharing, attracting the brightest minds and fostering partnerships with industry and academia.”*



# DIICE: Four Lines of Effort with DTO Alignment



- LOE 1: Education Excellence
- LOE 2: Research and Tech Transfer
- LOE 3: Consulting
- LOE 4: Best Practices

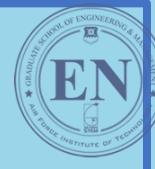
DTOs Priorities	Culture	Tools	Architecture	Training	Standards
AFITs LOEs					
LOE 1: Educational Excellence	1	2	2	1	2
LOE 2: Research and Technology Transfer	2	1	1	2	2
LOE 3: Consulting	1	2	2	2	2
LOE 4: Best Practices	2	2	2	2	1

Legend: 1=Directly creating and shaping outcomes, 2=Influencing outcomes

# DIICE SWOT Analysis

<p><b>Strengths</b></p> <ul style="list-style-type: none"><li>• MBSE capabilities from EN/LS (Mature and growing)</li><li>• DTO/AFMC proximity</li><li>• Dayton Digital Collaboration (Govt, Industry, Academic)</li></ul>	<p><b>Weakness</b></p> <ul style="list-style-type: none"><li>• Availability of MBSE SMEs</li><li>• Digital Approach is in its infancy, potential for high impact</li></ul>
<p><b>Opportunities</b></p> <ul style="list-style-type: none"><li>• Bring together AFITs multifunctional centers/schools for synergistic impact (research, education, consulting, best practices)</li><li>• Leverage DAF student research</li></ul>	<p><b>Threats</b></p> <ul style="list-style-type: none"><li>• Size of digital scope across acquisition lifecycle</li><li>• Leadership turnover</li><li>• Cultural challenges</li><li>• Availability of tools and architecture</li><li>• Policy maturity</li></ul>

Graduate-level MBSE-focused education, including certificate & masters degree programs



Formal, digital literacy-focused training courses and workshops



Digital Acquisition Academy (In Concept)

Educational Enabler



Digital Doers  
Road  
Education

# Digital Literacy – Continuing Education with AFIT/LS

Digital Acquisition & Materiel Management continuing education provided by the School of Systems & Logistics (AFIT/LS)

- Primarily funded by SAF/AQH (DAWDA)
- "Digital" context in many existing courses and workshops

## Highlighted education:

- WKSP 0732\*: Current Topics in Digital Acquisition & Digital Materiel Management
- WKSP 0696\*: Applied MBSE Using SysML
- SYS 282: Mgmt of the Systems Engineering Process
- Avolve Learning Paths\*

\* - Free to eligible defense industry contractors



- **Formal Courses & Workshops**
- **Educational Resources**
- **Research & Consulting**

<https://www.afit.edu/ls>



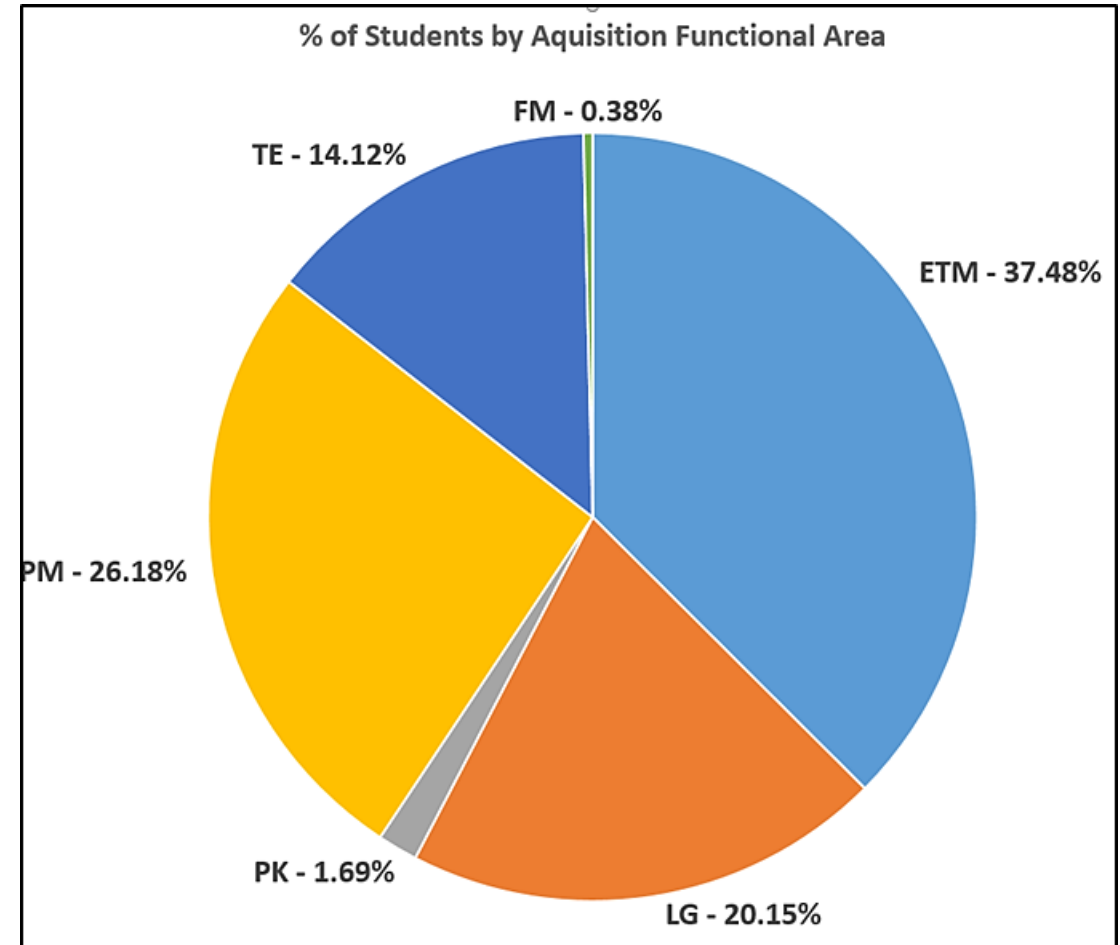
Digital literacy at AFIT

<https://www.afit.edu/DIGLIT/>

# WKSP 0732: Current Topics in Digital Acquisition and Digital Materiel Management

- Multiple offering, various topics
- Over 700 students taught in one year since March 2022
- Multifunctional student attendance (see pie chart)
- Subject matter expert presenters

TE – Test and Evaluation  
FM – Financial Management  
ETM – Engineering and Technical Management  
LG – Logistics  
PK – Contracting  
PM – Program Management





# WKSP 0732: Current Topics in Digital Acquisition and Digital Materiel Management

## 2022 Topics

- Digital Acquisition Overview Awareness
- Test and Evaluation within the Digital Transformation
- Introduction to User Experience (UX) Design
- Digital Acquisition and Risk Management
- Modeling and Analyzing System Requirements
- Unified Architecture Framework (UAF) Versus the Department of Defense Architecture Framework (DoDAF)
- A Short Introduction to the Unified Architecture Framework (UAF)
- Using the Systems Modeling Language (SysML) within the Unified Architecture Framework (UAF)
- Updates on Digital Engineering and Test & Evaluation from the DE T&E Summit
- Parallel Modeling Networked Cooperative Autonomous Munitions
- Model-Based Request for Information Strategies
- Using Avolve for Digital Transformation Education
- Development of a Model-Based Framework on User Toolkits
- A Systems Thinkers Look at the Digital Transformation
- Model-Based Monte Carlo Simulations

## 2023 Topics (Currently scheduled thru May)

- An Agile Mindset and Manifesto
- Acquisition / Engineering Transformation & Modernization
- Risk & Requirements Collaboration in Digital Materiel Management
- A Short Introduction to the Unified Architecture Framework (UAF) v1.2
- Using SysML for Requirements Management
- A Systems Thinkers Look at the Digital Transformation
- DAF Digital Guide Website Review
- Design Trade Studies Using SysML
- Agile Model-Based Systems Engineering
- Using Avolve for Digital Transformation Education

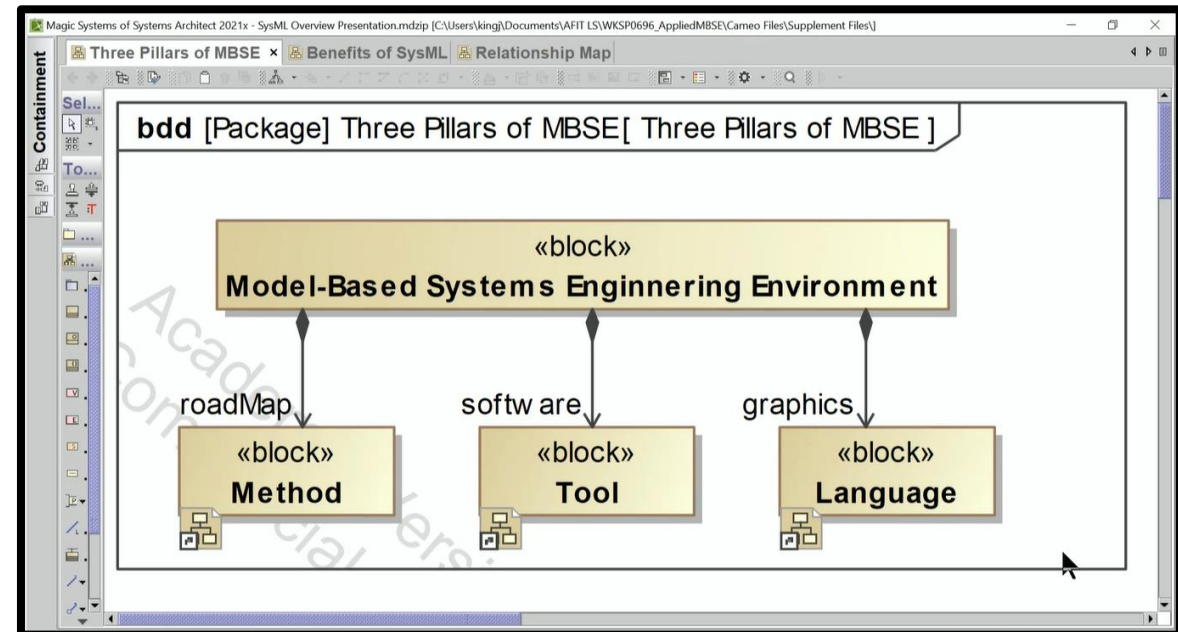
To sign up for an offering(s), go to <https://forms.osi.apps.mil/r/UXuQfpZM64>. This sign-up form is accessible via DAF365/AFNET.

Recordings of some previous offerings are found on the Avolve website at <https://avolve.apps.dso.mil>. Type in the topic name in the search bar.

# WKSP 0696: Applied MBSE Using SysML

- Hands-on intro for all functional career fields
- Teaches foundations of how to create and use a system model using the SysML language and the CATIA Magic Systems of Systems Architect (formerly Cameo Systems Modeler) tool
- <https://www.afit.edu/LS/course.cfm?c=353>

Location	Offering #	Start Date	End Date
WPAFB, OH	23I	14 Mar 2023	15 Mar 2023
Live Internet	23J	04 Apr 2023	07 Apr 2023
Live Internet	23K	02 May 2023	05 May 2023
WPAFB, OH	23L	31 May 2023	01 Jun 2023
Edwards AFB, CA	23M-O	21 Jun 2023	22 Jun 2023
Live Internet	23N	25 Jul 2023	28 Jul 2023
WPAFB, OH	23O	29 Aug 2023	30 Aug 2023
Live Internet	23P	19 Sep 2023	22 Sep 2023

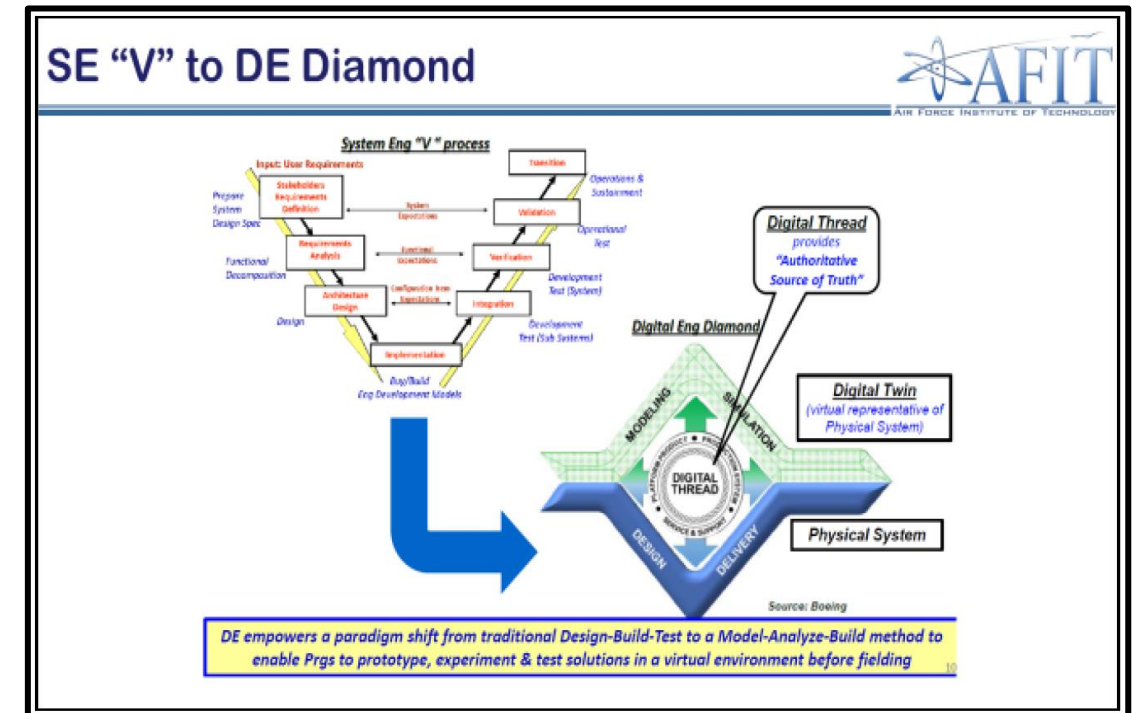




# SYS 282: Management of the Systems Engineering Process

- Presents activities and tools for implementing and managing the SE process during various phases of the system life cycle, and the interactions between SE and all disciplines/functions
- <https://www.afit.edu/LS/course.cfm?c=85>

Location	Offering #	Start Date	End Date
Kirtland AFB, NM	23G-O	21 Mar 2023	23 Mar 2023
WPAFB, OH	23H	11 Apr 2023	13 Apr 2023
Tinker AFB, OK	23I-O	18 Apr 2023	20 Apr 2023
Live Internet	23J	01 May 2023	19 May 2023
Lackland AFB TX	23K-O	06 Jun 2023	08 Jun 2023
Edwards AFB, CA	23L-O	27 Jun 2023	29 Jun 2023
Robins AFB, GA	23M-O	11 Jul 2023	13 Jul 2023
Offutt AFB, NE	23N-O	08 Aug 2023	10 Aug 2023
Peterson SFB, CO	23O-O	22 Aug 2023	24 Aug 2023
Live Internet	23P	11 Sep 2023	29 Sep 2023



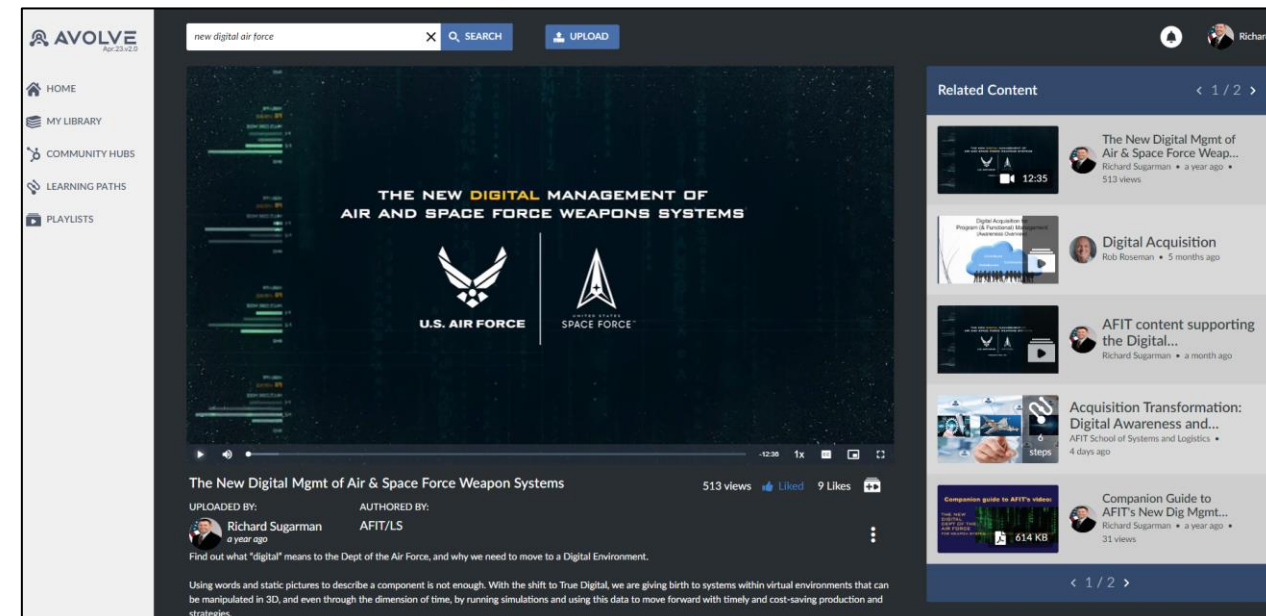


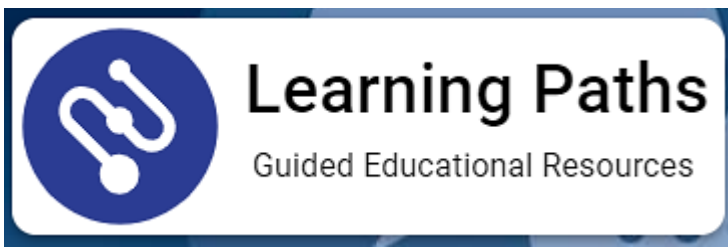
<https://avolve.apps.dso.mil>

(Note: 1<sup>st</sup> login requires setting up a Platform One & Avolve account)

- Content sharing application with Netflix/YouTube-type of look & feel
- Crowd-sourcing of content, increased accessibility to DoD-focused content

- Content organized into domain “hubs” & “tag” searchable
- Knowledge-centric vs. Organization-centric
- CAC authenticated – IL-4 certified





- Curated paths of content designed to support Agile Airman concepts
  - Learner-centric
  - Competency-based
  - Accessible anywhere/anytime
- Three Digital-related Learning Paths available now:
  - Acquisition Transformation: Digital Awareness and Overview
  - Intro to Modular Open Systems Approaches
  - Foundations of Agile and DevOps



### Path Description

This Learning Path is provided for foundational Acquisition Transformation awareness education. Digital Acquisition content is presented for self-study; a collection of resources to help understand, collaborate on, and impact how the DAF is modernizing acquisition methods and tools based on provided guidance. Please note that organizational networks and locations may limit connectivity access to allow you to view some linked content. In addition, Internet content owners of the linked content have control and update of that content. The DAF Digital Guide referenced content is subject to revision change, the current version is available on the website: <https://usaf.dps.mil/teams/afmcde>.

### Learning Objectives

- Understand the "Why" and benefits of transforming acquisition
- Contrast available reference information and tool applications
- Know what transformed Acquisition Benefits have been achieved to date on select programs
- Present Lessons Learned & Success Stories from several programs who are transforming their acquisition processes, employing digital tools and methods
- Provide links to guidance and policy that define and support digital acquisition transformation

### Learning Path Steps

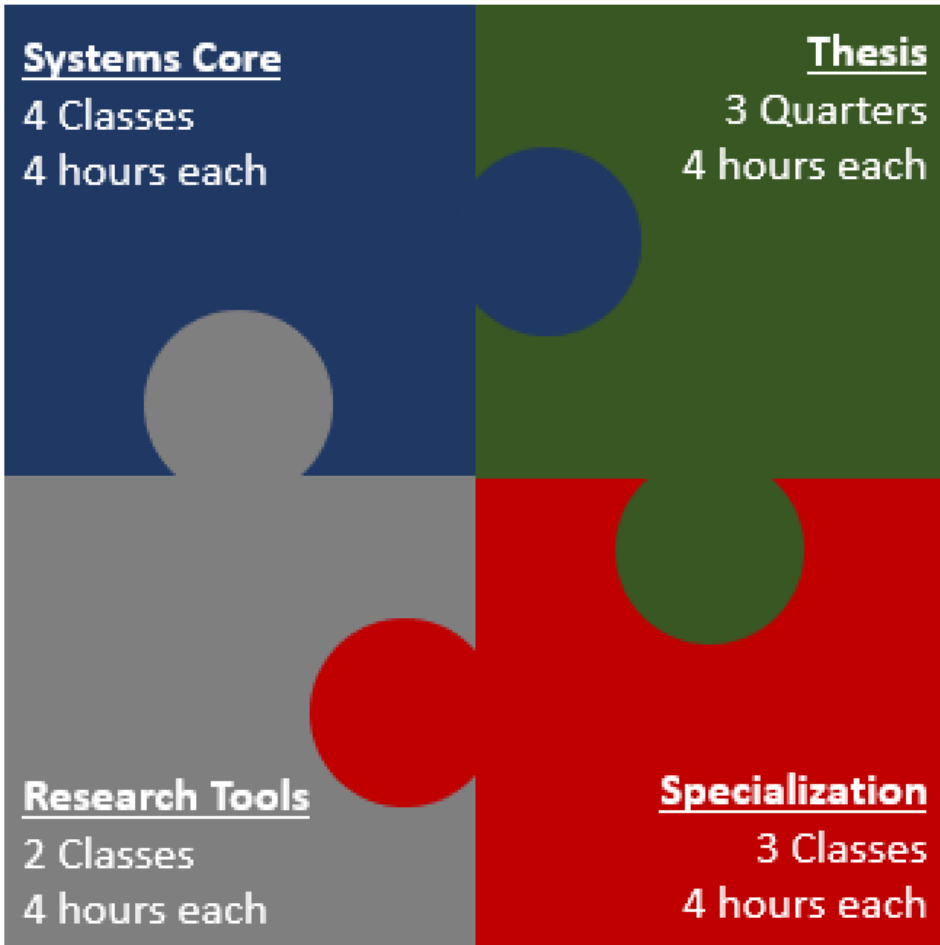
Select a step to navigate to content

1. Why Digital and Now?	<a href="#">SHOW DETAILS</a>
2. Where to begin? Information & Tools Overview	<a href="#">SHOW DETAILS</a>
3. Digital Acquisition Benefits and Tools impacting Cost, Schedule, & Risk	<a href="#">SHOW DETAILS</a>
4. Lessons Learned and Success Stories	<a href="#">SHOW DETAILS</a>
5. Digital Guide, Guidance & Policy	<a href="#">SHOW DETAILS</a>
6. Knowledge Assessment	<a href="#">SHOW DETAILS</a>

Log into Avolve at <https://avolve.apps.dso.mil>  
Click on Learning Paths on left-hand menu

If you do not have CAC-access, can still learn more about Avolve at: <https://www.afit.edu/CYBER/page.cfm?page=1849>

# LOE 1.2: Graduate Education - Systems Engineering



## Modular Master's Degree

- Fully online/residence
- Digital/modeling core
- 7 domain specializations
- Thesis/Capstone options
- Defense focused
- Certificate option

## By the Numbers:

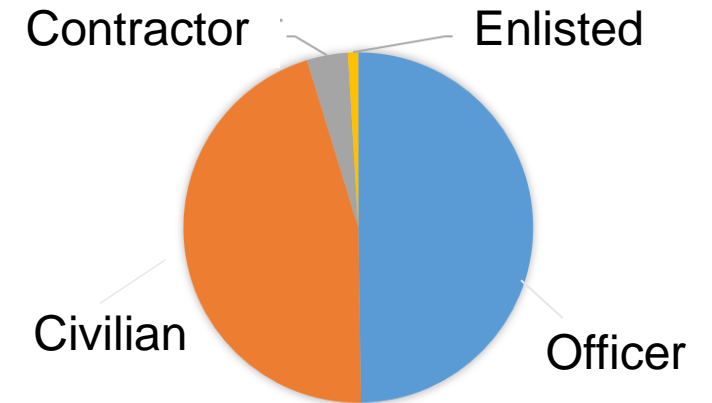
2003 to 2022: 1009 grads

AY 2002: 1 grad

AY 2022: 108 grads

- 3 PhDs (1 res, 2 part-time)
- 27 MS Thesis (19 res, 8 part-time)
- 27 ME Capstone (20 res, 7 part-time)
- 51 Graduate Certificates (SAF/AQ Sponsored)

## Global Reach to Total Force:



**Model-Based SE Foundation with Defense Specializations and Research**

# Systems Engineering (GSE)

## Independent Research Focus (Thesis)

### SE Foundations

(SENG 520)

### Agile Software

(SENG 593)

### Architecture

(SENG 640)

### Select One:

### Advanced Topics

(SENG 670)

### Project Management

(SENG 610)

### Statistics

MATH or STAT at 500  
or higher

### Research Methods

(RSCH 630)

### Systems Core

4 Classes

4 hours each

### Thesis

3 Quarters

4 hours each

### Research Tools

2 Classes

4 hours each

### Specialization

3 Classes

4 hours each

### Thesis

Intensive independent  
research effort  
leveraging toolsets  
gained through  
coursework.

### Specialization

Human Systems  
Space Systems  
Cyber Systems  
Advanced Systems Analysis  
Small Unmanned Aerial Systems\*  
Navigation  
Test and Evaluation\*\*

\* In-residence only

\*\* Separate selection process



# Applied Systems Engineering

## Tools Focus (Capstone)

### SE Foundations

(SENG 520)

### Agile Software

(SENG 593)

### Architecture

(SENG 640)

### Select One:

### Project Management

(SENG 610)

### Advanced Topics

(SENG 670)

### Statistics

MATH or STAT at 500  
or higher

### Analysis Track (pick one)

Advanced System

Analysis

Test and Evaluation\*\*

### Systems Core

4 Classes

4 hours each

### Capstone Project

1 Class

4 hours

### Analytical Tools

1 Stat + 3 course track

4 hours each

### Specialization

3 Classes

4 hours each

### Capstone

Independent research  
project leveraging  
toolsets gained  
through coursework.

### Specialization

Human Systems

Space Systems

Cyber Systems

Advanced Systems Analysis

Small Unmanned Aerial Systems\*

Navigation

Test and Evaluation\*\*

Nuclear\*\*\*

\* In-residence only

\*\* Separate Competitive Process

\*\*\* ASE program only

# How long does it take? How many students?

	FA23	WI24	SP24	SU24	FA24	WI25	SP25	SU25	FA25	WI26	SP26	SU26
40 RS	SE Core/Certificate				STAT	Domain Track			Analysis Track			Capstone
40 DL	SE Core/Certificate				STAT	Specialization			Methods	Thesis		
20 DL	SE Core/Certificate					Degree Follow-on to meet student's needs						
	20 DL	SE Core/Certificate					Degree Follow-on to meet student's needs					
		20 DL	SE Core/Certificate				Degree Follow-on to meet student's needs					

- AFIT resources (RS): We have 40 resident (RS) openings each fall. Priority to military assignment system.
- AFIT resources (DL): We have 20 distance learning (DL) openings each fall. Priority to any sponsored students.
- AFMC/ENS (DL): 20 openings each fall and spring (40 total). Priority to AFMC sponsored personnel.
- Digital Center (DL): We have 20 DL openings each Winter and Summer (40 total). Priority to AFMC.
- Total annual starts: 140
- Year round quarterly starts for online, fall starts for in residence



# Who can legally be an AFIT student

- Air Force and Space Force Personnel (all civilian and military)
- All federal government (ex. NASA, DOE, DHS)
- Any DoD CAC holders (ex. Air Force contractors)
- Critical infrastructure (ex. ODOT)



# Would you like to know more?

- (937) 255-3636 ext:4626
- <https://www.afit.edu/ENV/>



# LOE 2: Applied Research

- Model Integration

- Python
- AFSIM
- MATLAB
- Engineering Sketch Pad

- Reference Architectures

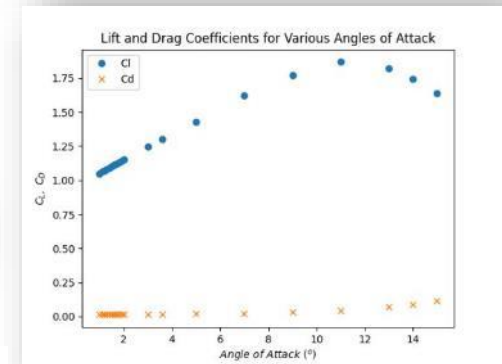
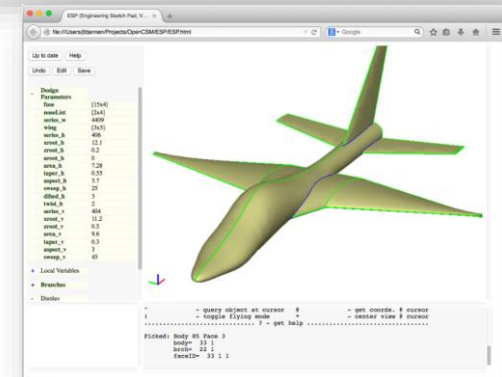
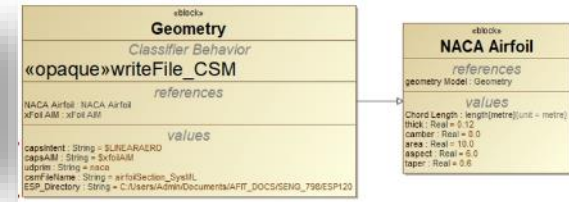
- Human Systems
- Weapons, UAS, CubeSat
- Automated Processes
- Digital Twins

- Transition: Legacy to Digital

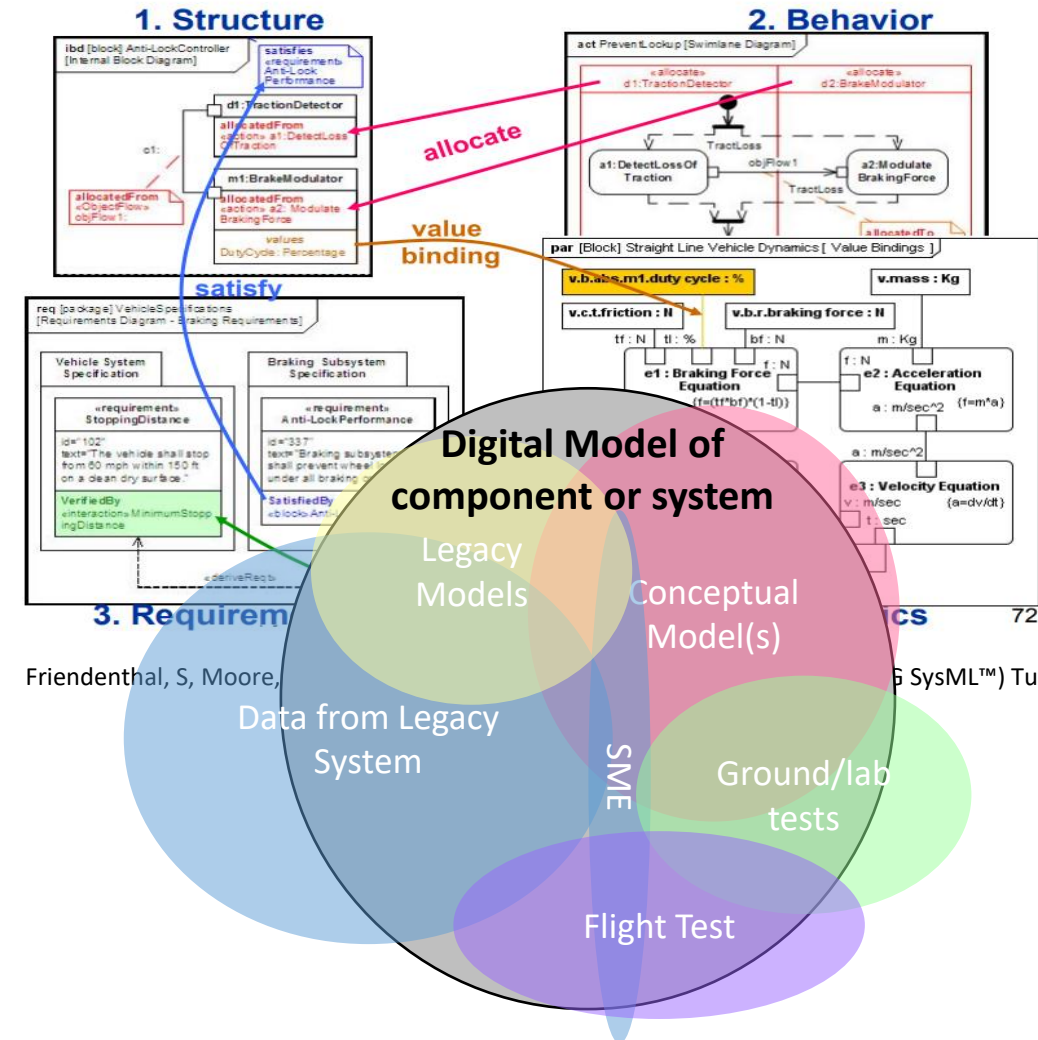
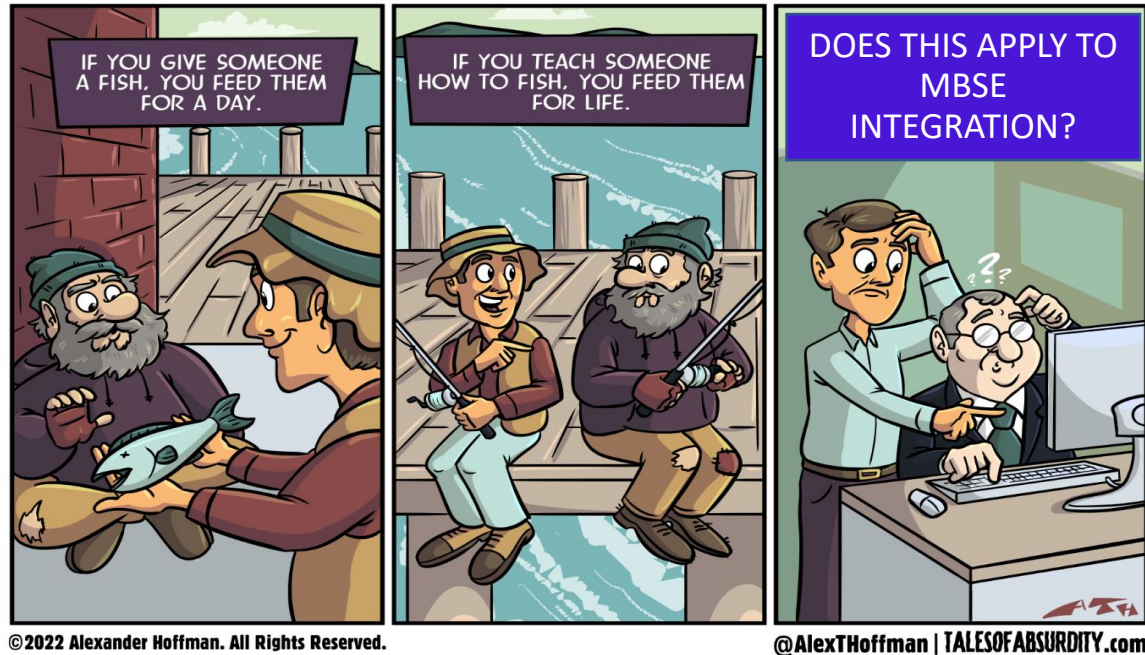
- Air Worthiness and Test
- Requirements and Acquisition
- Model Validation

- Mission

- Mission engineering
- Wargaming
- Reverse engineering



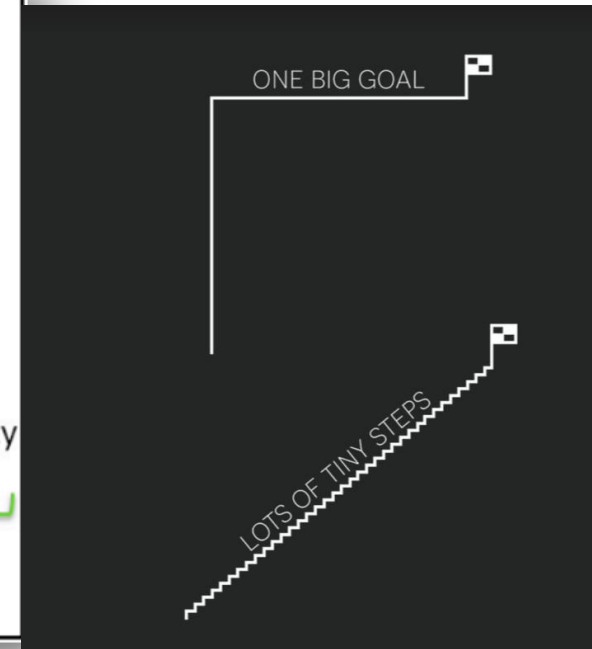
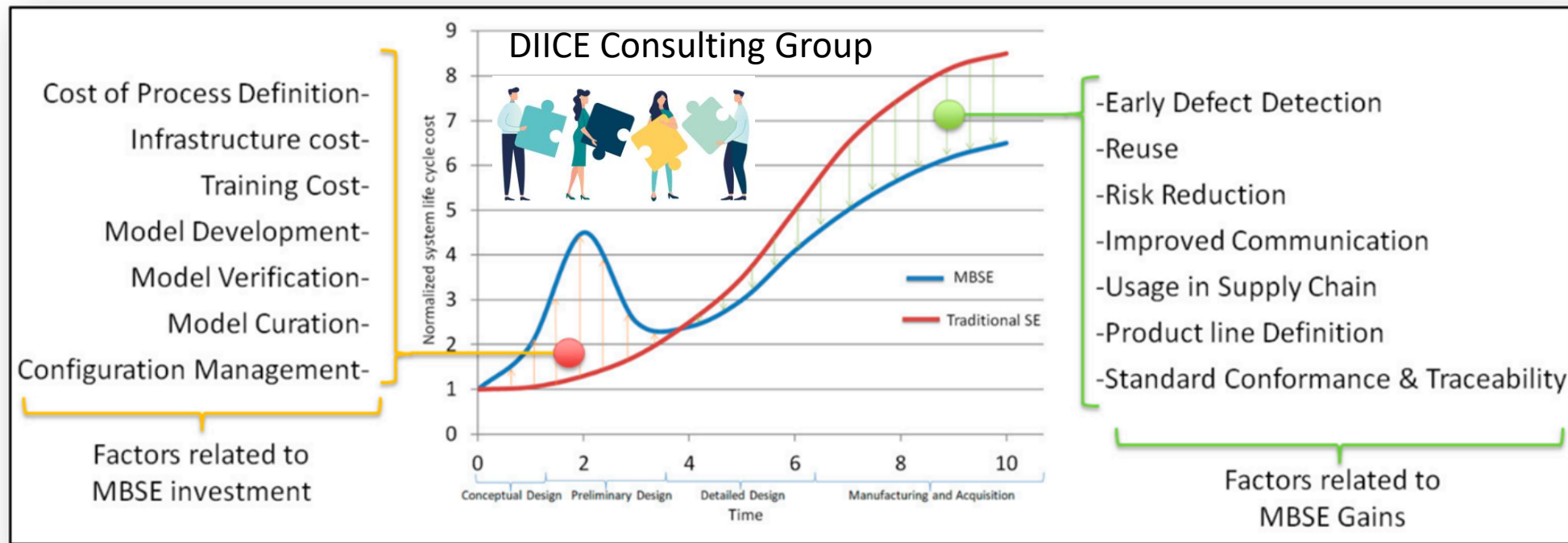
# LOE 3: Consulting Development Art of the Feasible



Friendenthal, S, Moore,

6 SysML™) Tutorial, 2009

# LOE 3: Consulting



Ref: Madni, A. Purohit, Shatad (2019) Economic Analysis of Model-Based Systems Engineering. *Systems*, 7(12), 1-18



Goal – Provide AFMC Programs the means to get over the digital hump by delivering models, education, and strategies to the level they can sustain.



# LOE 4: Best Practices

- LOEs 1-3 culminate into Best Practices from DIICE and integrate them with others into the Digital Guide
- Useful Artifacts
  - **Best Practices** are created through **Research Efforts, Use Cases, Education**, and synergized **Collaboration** with **Industry, Government**, and **Academia** that inform future efforts, policy, standards, education, and research.
  - Annual Publications and Repository of **Accessible MBSE Research** (Typology, with Artifacts)



# Last thoughts

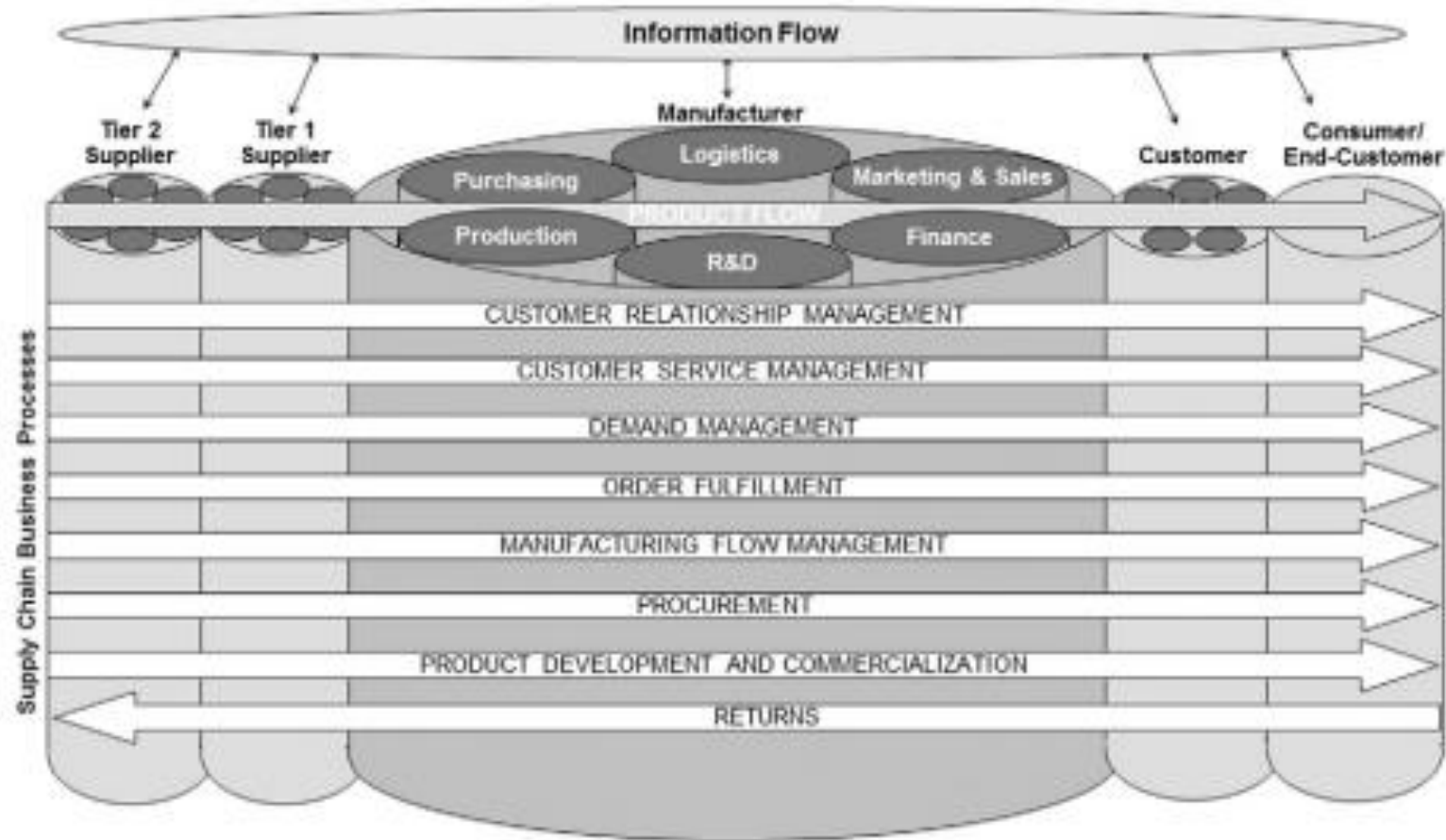


Fig. 1. The supply chain management framework in 2000 (Source: Lambert & Cooper, 2000).



DALL-E Art





*Model Based*

**SYSTEMS ENGINEERING**



## Use of MBSE and a Reference Architecture in a Rapid Prototyping Environment

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**David Jacques, Ph.D., [David.jacques@us.af.mil](mailto:David.jacques@us.af.mil)**

Professors of Systems Engineering

Department of Systems Engineering and Management





**The views expressed are those of the authors and do not reflect the official policy or position of the United States Air Force, United States Space Force, the Department of Defense, or the United States Government.**

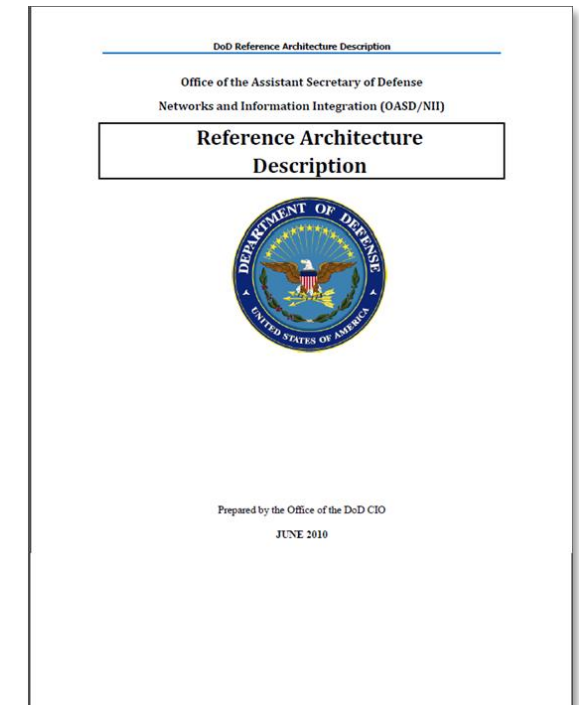
***Acknowledgement to our many students***



# Reference Architectures



- **Definition:** “An authoritative source of information about a specific subject area that guides and constrains the instantiations of multiple solution architectures”.\*
  - An RA is typically company/consortium or domain focused, captures a shared understanding across multiple products, and are based on concepts proven in practice
- **Roles:\*\***
  - Provide a common language across stakeholder
  - Provide consistency of implementation
  - Supporting the validation of solutions against proven RA
  - Encourage adherence to standards, specifications, and patterns

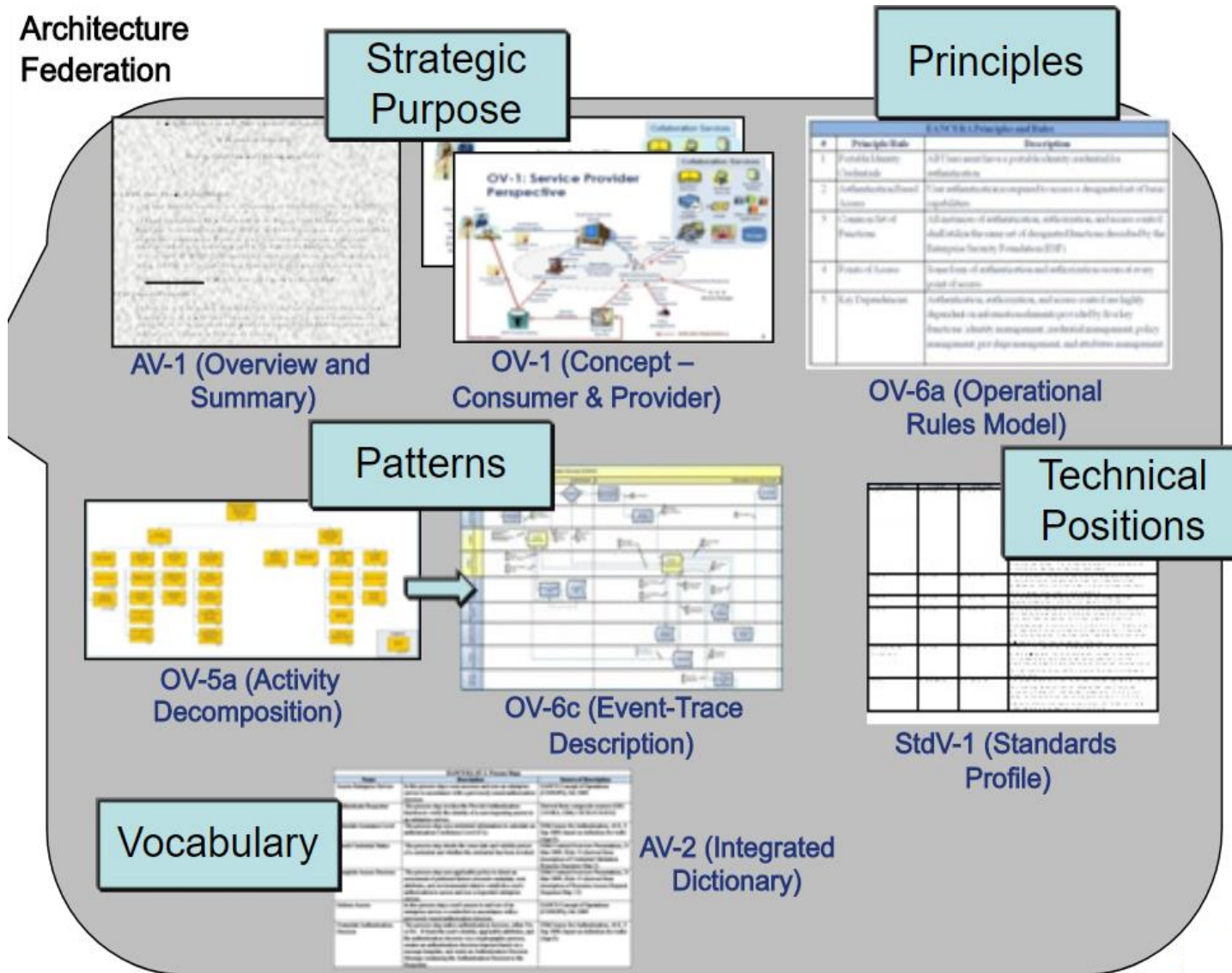


\*Office of the Assistant Sec. of Defense, 2010, \*\*Cloutier, et.al., *Systems Engineering*, 2010





# Contents



## Historic Generally

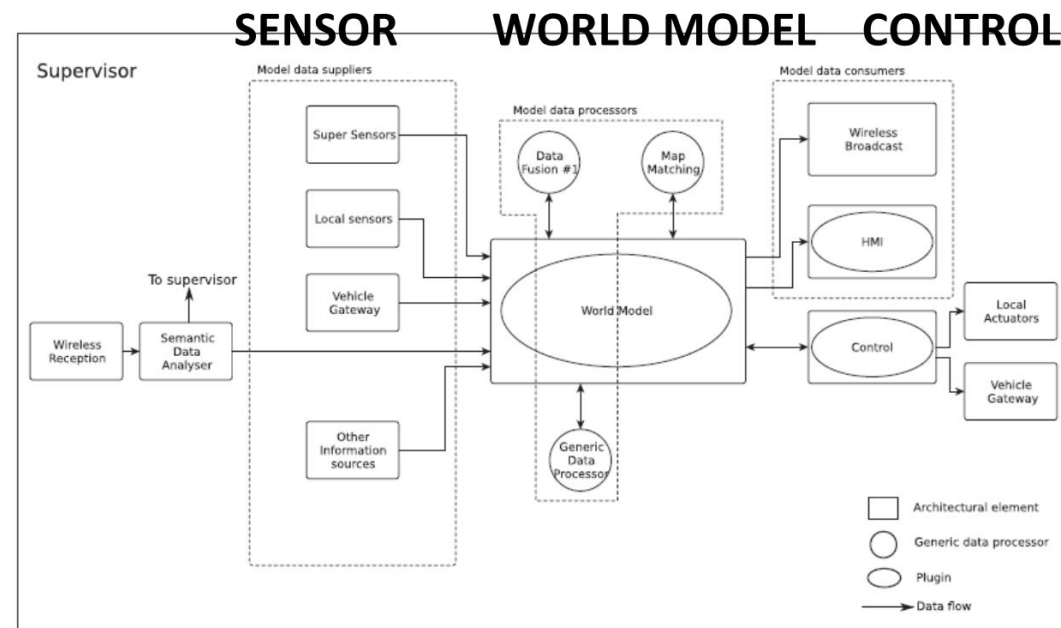
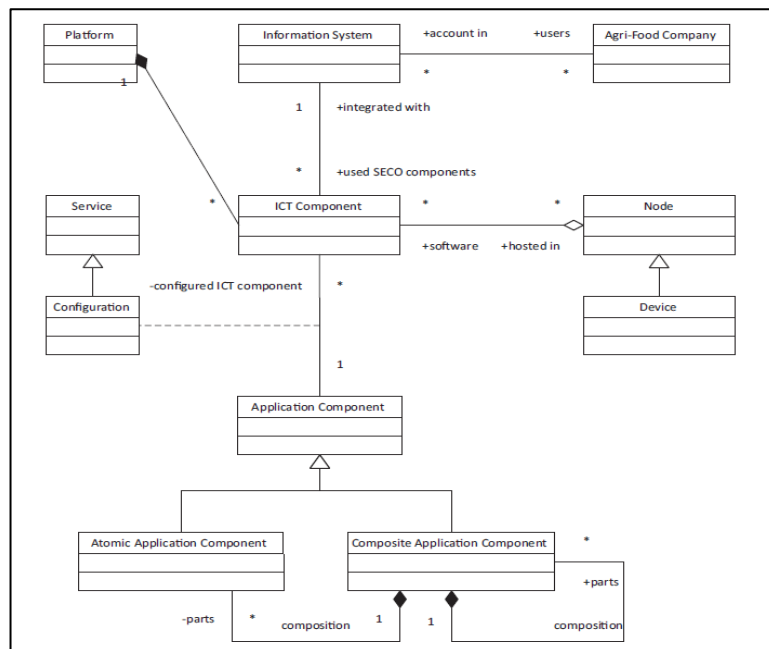
- Purpose, Logical Structure
- Interconnection and Interface Patterns
- Standards
- Glossary

Modern  
Historic +  
Distributed for DE Tool use  
Style Guide, Report Generation  
Component Library, Requirements  
Design Method/Activities  
Validation Suites/Rules



# Lots of Reference Architectures (RA)

- Meisson and Volsard - RA for Early Warning for disaster management
- Kruize, Wolfert et.al. - RA for development of Farm Software Ecosystems
- Branscomb, Paredis et.al. - RA for Vehicle Architecture Modeling Framework
- Behere, Torngren et.al. - RA for cooperative driving
  - Guidelines for cooperative adaptive cruise control system for commercial trucks







# AFIT use of Reference Architectures



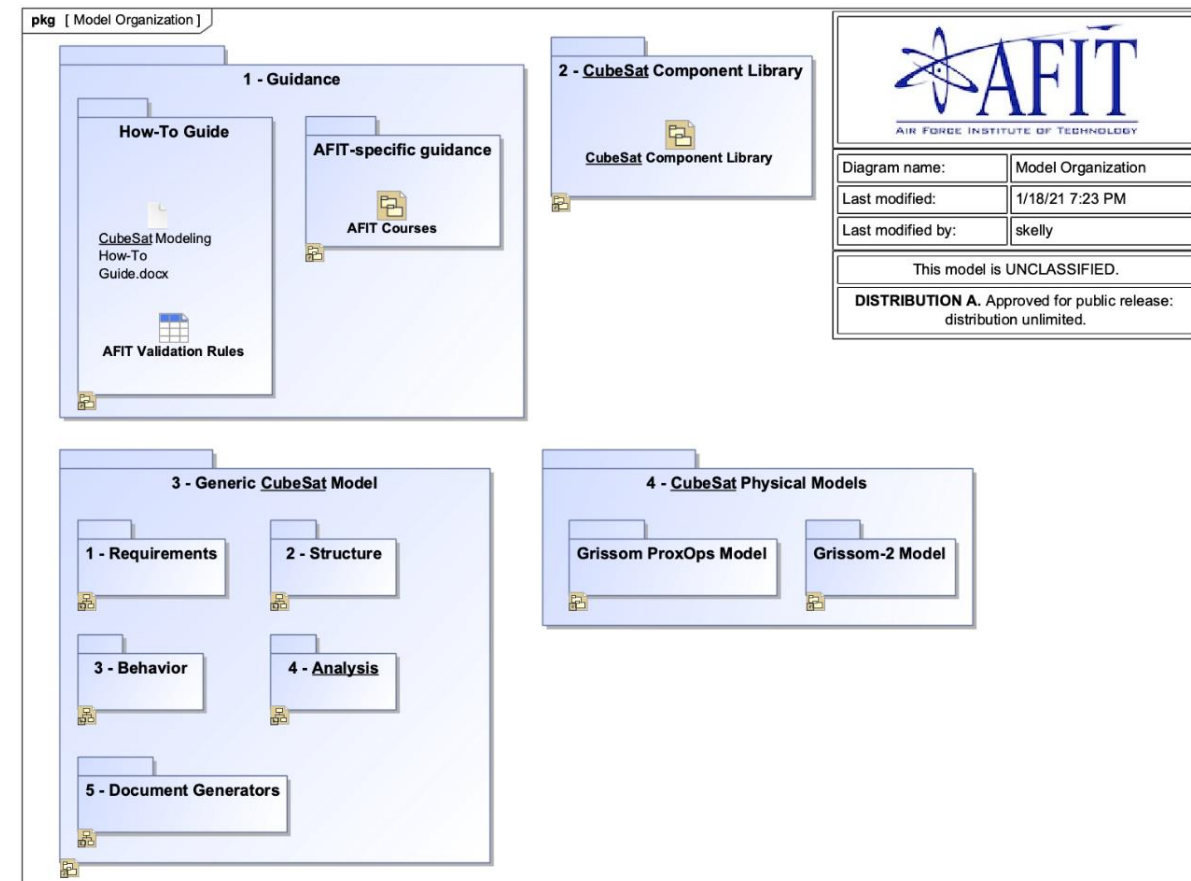
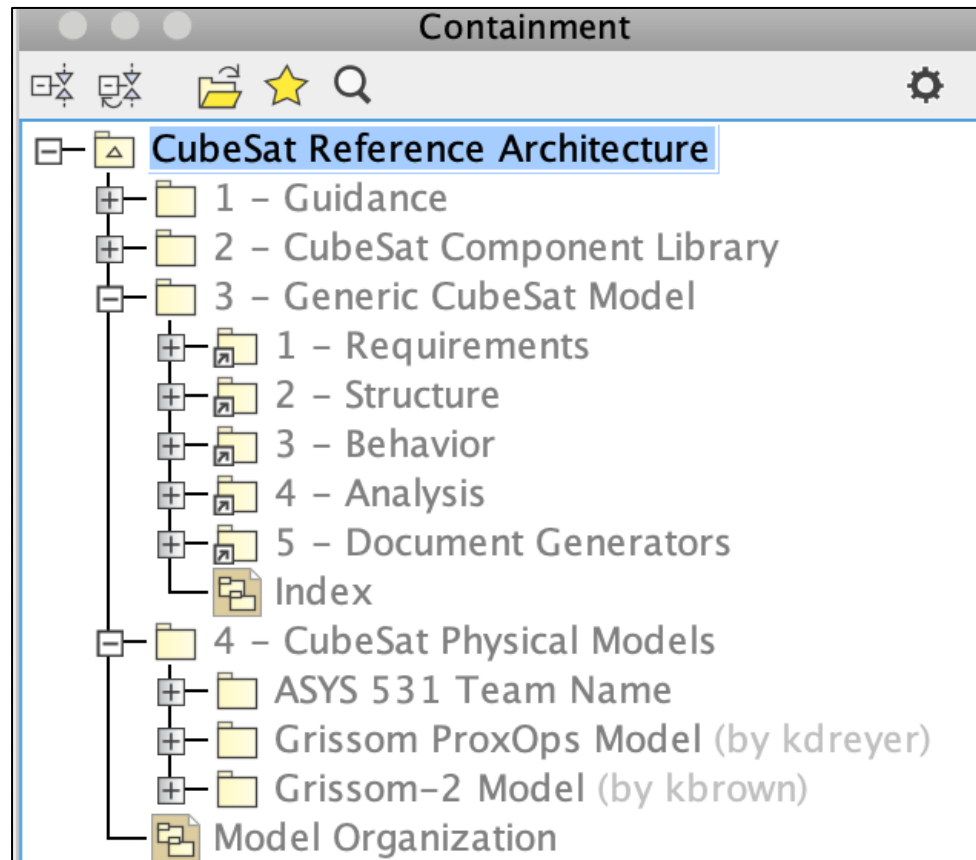
- **Autonomous System Reference Architecture (ASRA)**
  - Models and simulation developed, implemented and tested in conjunction with AFIT Autonomy and Navigation Technology (ANT) Center
  - Distributed, collaborative heterogeneous multi-vehicle missions
- **Reference Architecture for CubeSat Development**
  - Models that serve as basis for design, analysis, V&V of future missions launched by AFIT Center for Space Research and Assurance (CSRA)
- **Small UAV Reference Architecture**
  - Models for use in UAS design sequence (design-build-test)
  - Typical use cases, functions, logical and physical architectures (multi-rotor, fixed wing and hybrid), COTS component library + Extensions



# CubeSat Reference Model



- Kaslow, Ayres, et.al.\* - MBSE Reference Model for development of Cubesats
  - Partnering with the Object Management Group (OMG) and the International Council on Systems Engineering (INCOSE)
  - Help Cubesat developers proceed from conceptual need to on-orbit operations





# Support Student Workflow

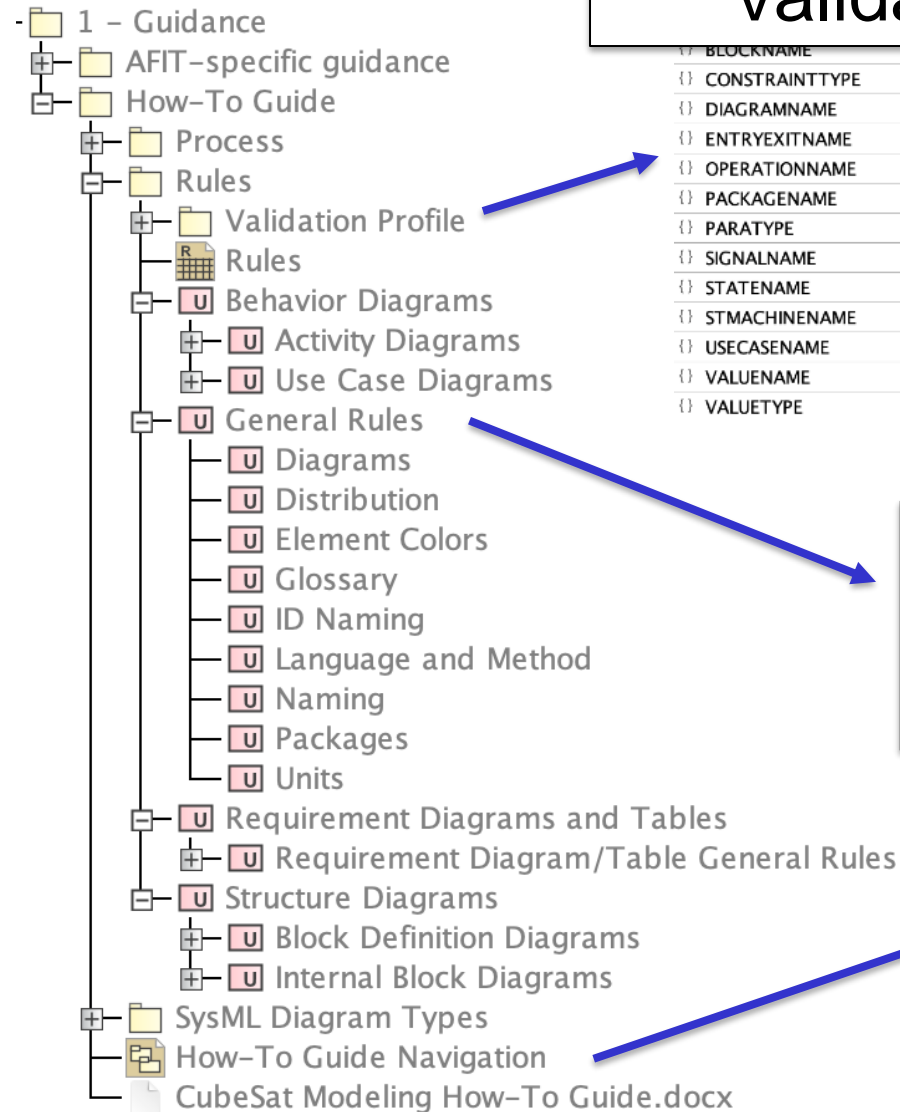
## Index of most important efforts (and diagrams)

Requirements	Structure	Behavior	Analysis	Document Generators
<a href="#">Requirements Organization</a>	<a href="#">Mission Context bdd</a>	<a href="#">Behavior Organization</a>	<a href="#">Analysis Organization</a>	<a href="#">Document Generators Organization</a>
Source Documentation: <a href="#">Source Documentation Table</a>	Mission Context: <a href="#">Mission Context</a> <a href="#">Simplified Mission Context</a>	OV-1: <a href="#">OV1 - High Level Operational Concept</a>	Trade Studies: <a href="#">Trade Studies</a>	Mission Capabilities Document (MCD): <a href="#">Mission Capabilities Document</a>
Required Capabilities and Design Constraints: <a href="#">Required Capabilities Table</a> <a href="#">Design Constraints Table</a> <a href="#">Required Capabilities and Design Constraints Traceability Matrix</a> <a href="#">Mission Need Statement</a> <a href="#">Operational Context</a> <a href="#">Goals and Objectives Table</a>	Operational Domain: <a href="#">Operational Domain bdd</a>	Mission Phases: <a href="#">Mission Phases</a> <a href="#">Mission Phases</a>	Verification Analysis (parametric diagrams): <a href="#">Thermal Analysis Model</a> <a href="#">Power Analysis</a> <a href="#">Image Quality Analysis</a> <a href="#">Orbit Analysis</a> <a href="#">LMMT Integration</a> <a href="#">Uplink Analysis</a>	Stakeholder Analysis Report (SAR): <a href="#">Stakeholder Analysis Report</a>
Stakeholder Analysis: <a href="#">Stakeholders and Their Concerns</a> <a href="#">List of Stakeholder Needs</a> <a href="#">Stakeholder Needs to Concerns Matrix</a> <a href="#">Stakeholder Needs to MCD Matrix</a>	Environment: <a href="#">CubeSat Environment bdd</a>	Use Cases: <a href="#">Operational Use Cases</a> <a href="#">Operational Use Case Descriptions</a>	Hardware Tests: <a href="#">Hardware Tests</a> <a href="#">Subsystem Requirements Verification Table</a>	CONOPS: <a href="#">CONOPS</a>
Mission Requirements: <a href="#">Mission Requirements Table</a> <a href="#">Mission Requirements Traceability Matrix</a> <a href="#">Mission Requirements Derivation Matrix</a>	CubeSat: <a href="#">CubeSat bdd</a> (additional layers linked within) <a href="#">CubeSat State Machine</a>	Fault Management: <a href="#">Fault Management</a> <a href="#">Fault Management</a>		Mission Requirements Document: <a href="#">Mission Requirements Document</a>
Key Performance Parameters: <a href="#">Key Performance Parameters Table</a> <a href="#">Key Performance Parameters Traceability Matrix</a>	Launch Vehicle: <a href="#">Launch Vehicle bdd</a>	CubeSat Activities: <a href="#">CubeSat Mission Activity Decomposition</a>		Operational Requirements Document: <a href="#">Operational Requirements Document</a>
System Requirements: <a href="#">System Requirements Table</a> <a href="#">SR to MR Traceability Matrix</a>	Ground Segment: <a href="#">MC3 Remote Ground Terminal bdd</a>			Space Vehicle Requirements Document: <a href="#">Space Vehicle Requirements Document</a>
Subsystem Requirements: <a href="#">Subsystem Requirements Table</a> <a href="#">Subsystem Requirements Derivation Matrix</a>	Orbit: <a href="#">Mission Parameters bdd</a>			Test Plan & Report: <a href="#">Test Plan &amp; Report Elements</a>
				Generic Model Template: <a href="#">Generic Model Document</a>





# System Modeling Guidance



## Validation Profile

{} BLOCKNAME	BLOCKNAME	Completeness
{ } CONSTRAINTTYPE	CONSTRAINTTYPE	Completeness
{ } DIAGRAMNAME	DIAGRAMNAME	Completeness
{ } ENTRYEXITNAME	ENTRYEXITNAME	Completeness
{ } OPERATIONNAME	OPERATIONNAME	Completeness
{ } PACKAGENAME	PACKAGENAME	Completeness
{ } PARATYPE	PARATYPE	Completeness
{ } SIGNALNAME	SIGNALNAME	Completeness
{ } STATENAME	STATENAME	Completeness
{ } STMACHINENAME	STMACHINENAME	Completeness
{ } USECASENAME	USECASENAME	Completeness
{ } VALUENAME	VALUENAME	Completeness
{ } VALUETYPE	VALUETYPE	Completeness

## General modeling conventions and style rules

## How-to guide provided

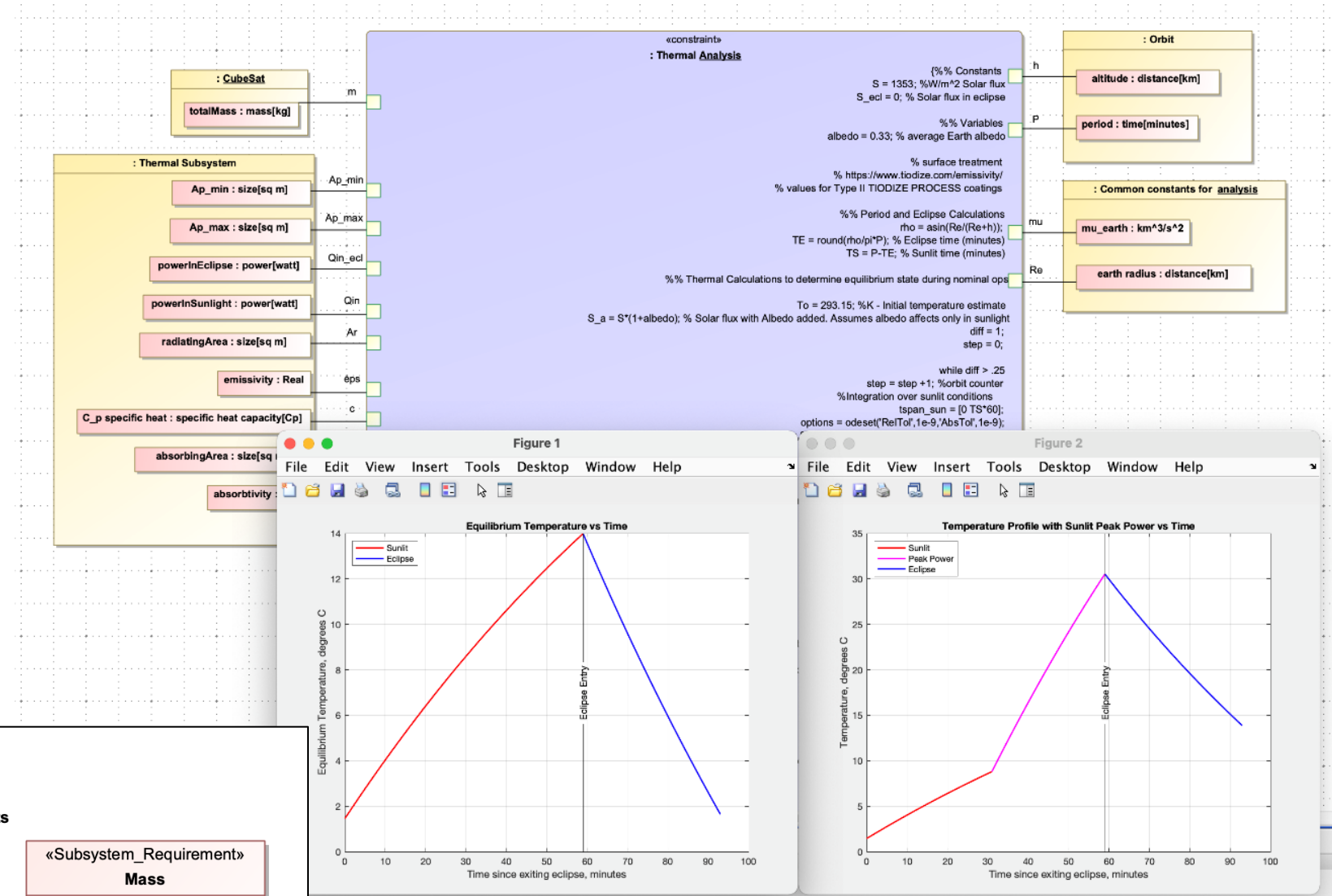
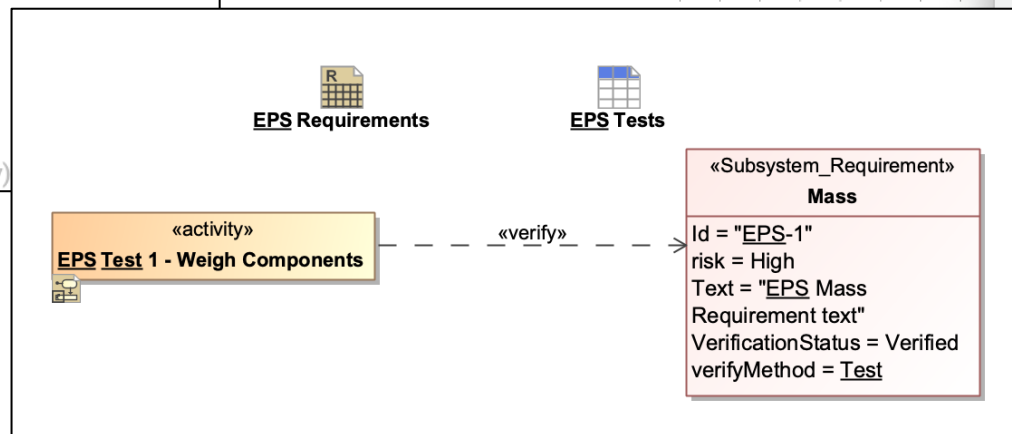
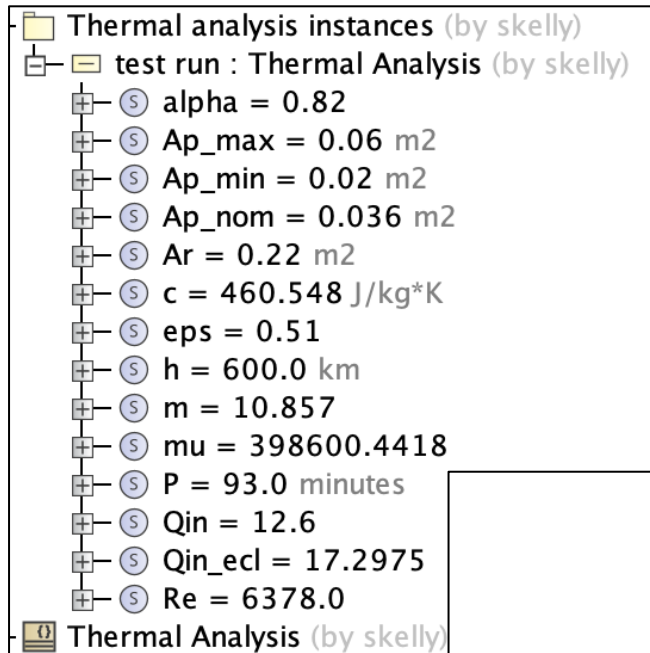
Activity	NotEquals1	error	Activities must be named.
Actor	Not1	error	All Actors must have names.
Block [Class]	NotEquals1	error	Blocks must be named.
ConstraintProperty [Property]	Not1	error	Constraint properties must be typed by constraint blocks.
Diagram	NotEquals1	error	Diagram names may not be blank.
Pseudostate	Or1	error	Entry and exit points for state machines must be named.
Operation	NotEquals1	error	Operations must be named.
Package	NotEquals1	error	Packages must be named.
Parameter	IfThenElse1	error	All parameters owned by operations must be typed.
Signal	NotEquals1	error	All signals must be named.
State	Or2	error	States must be named.
StateMachine	NotEquals1	error	State machine names may not be blank.
UseCase	NotEquals1	error	Use Cases must be named.
ValueProperty [Property]	NotEquals1	error	Value properties must be named.
ValueProperty [Property]	Not1	error	Value properties must be typed by value types.



# Analysis and Reusable Patterns

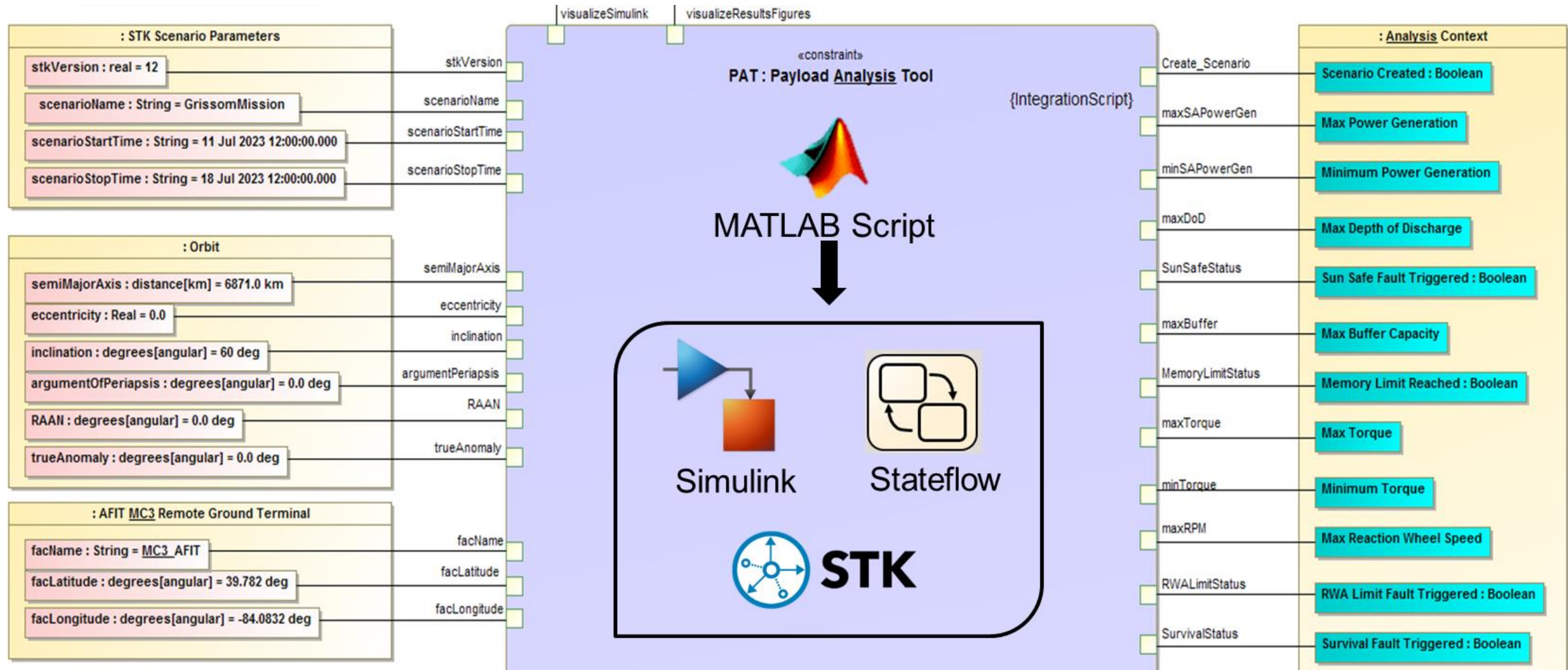


- Trade studies
- Analysis patterns for MATLAB/ STK integration
- Hardware testing workspace





# Payload Analysis Tool

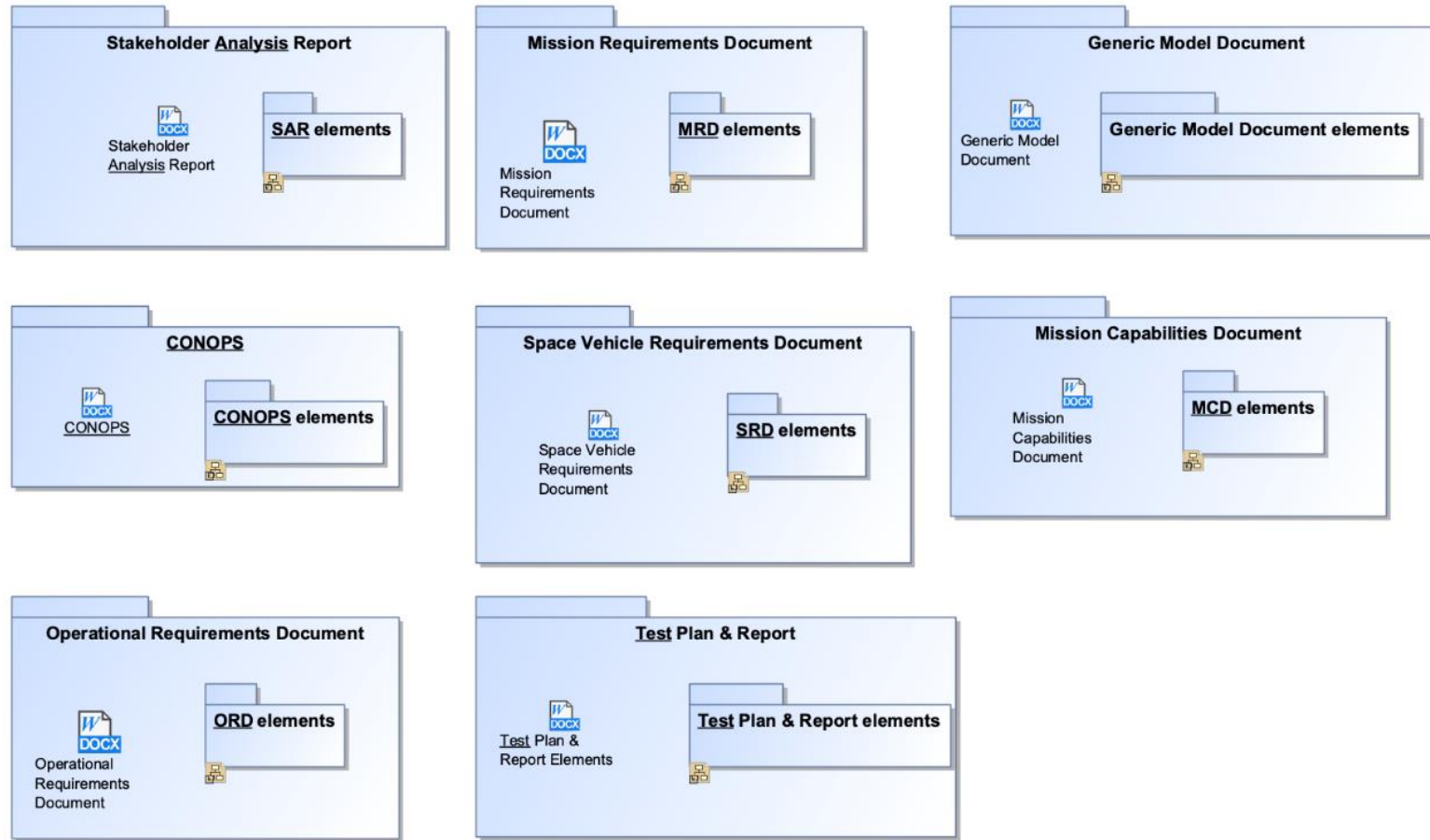


- Currently verifies compatibility and constraints associated with multiple payload, power and data storage/comm
- Research adding support for propulsion





# Document Generators



Automatically generate stakeholder documentation from the model using Apache's Velocity Templating Language

UNCLASSIFIED

Generic Document Rev 1.1

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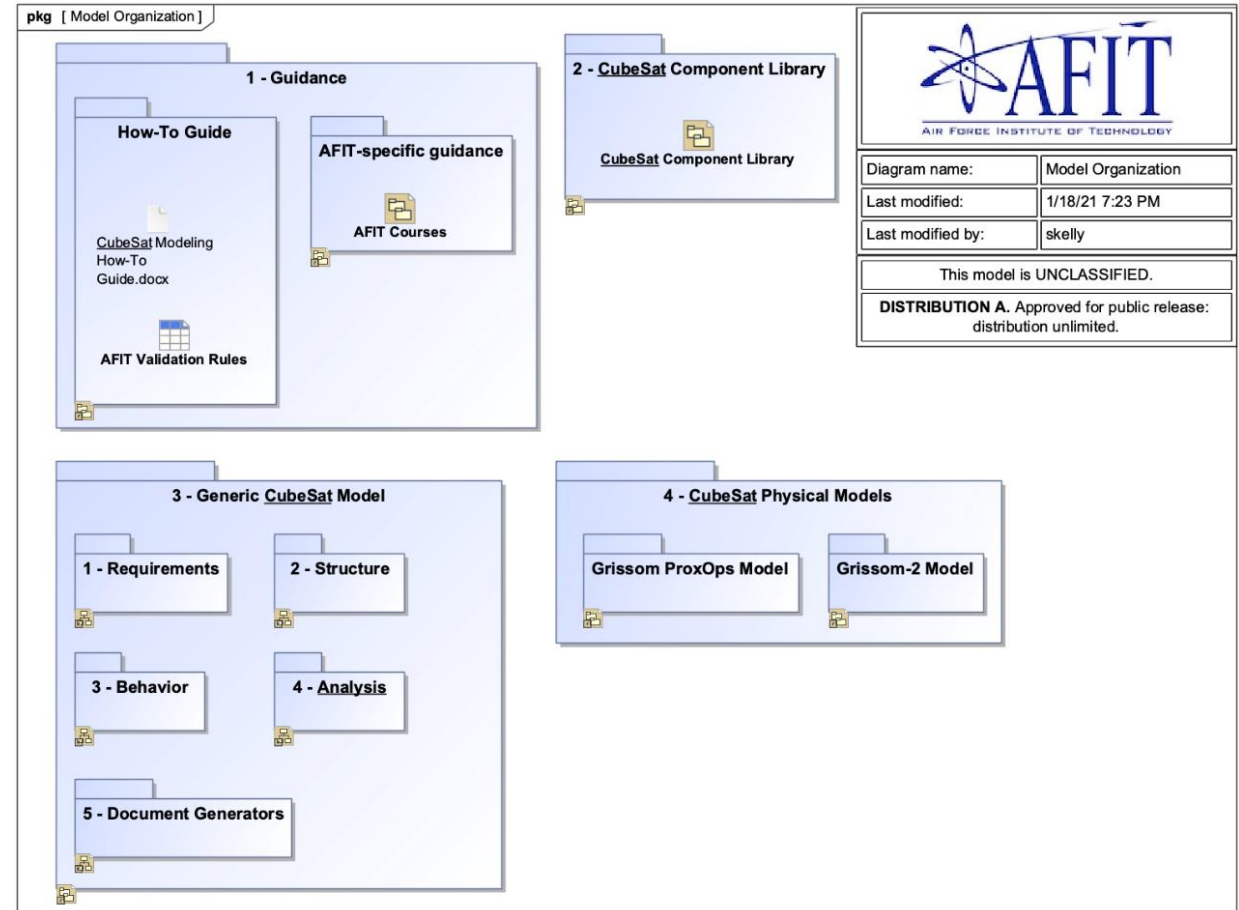
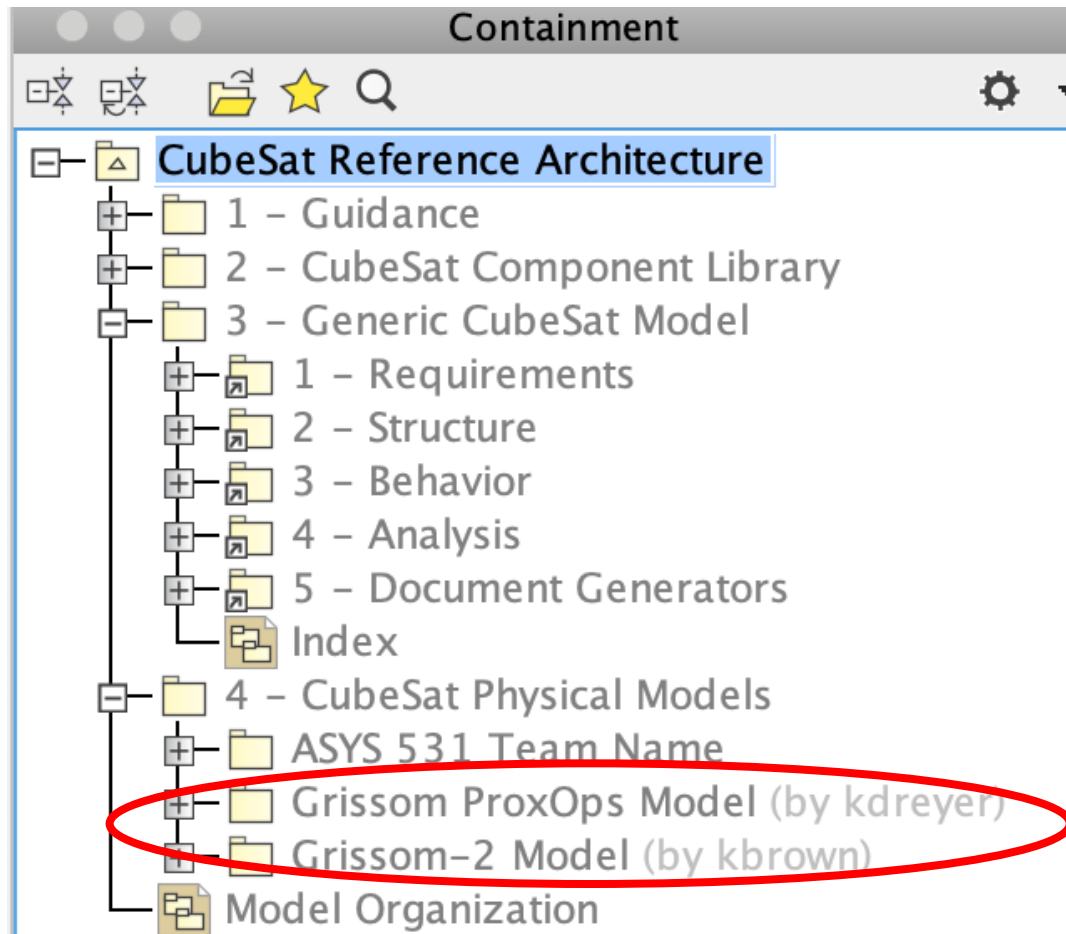
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5



# Instances/ Applications of CubeSat RA

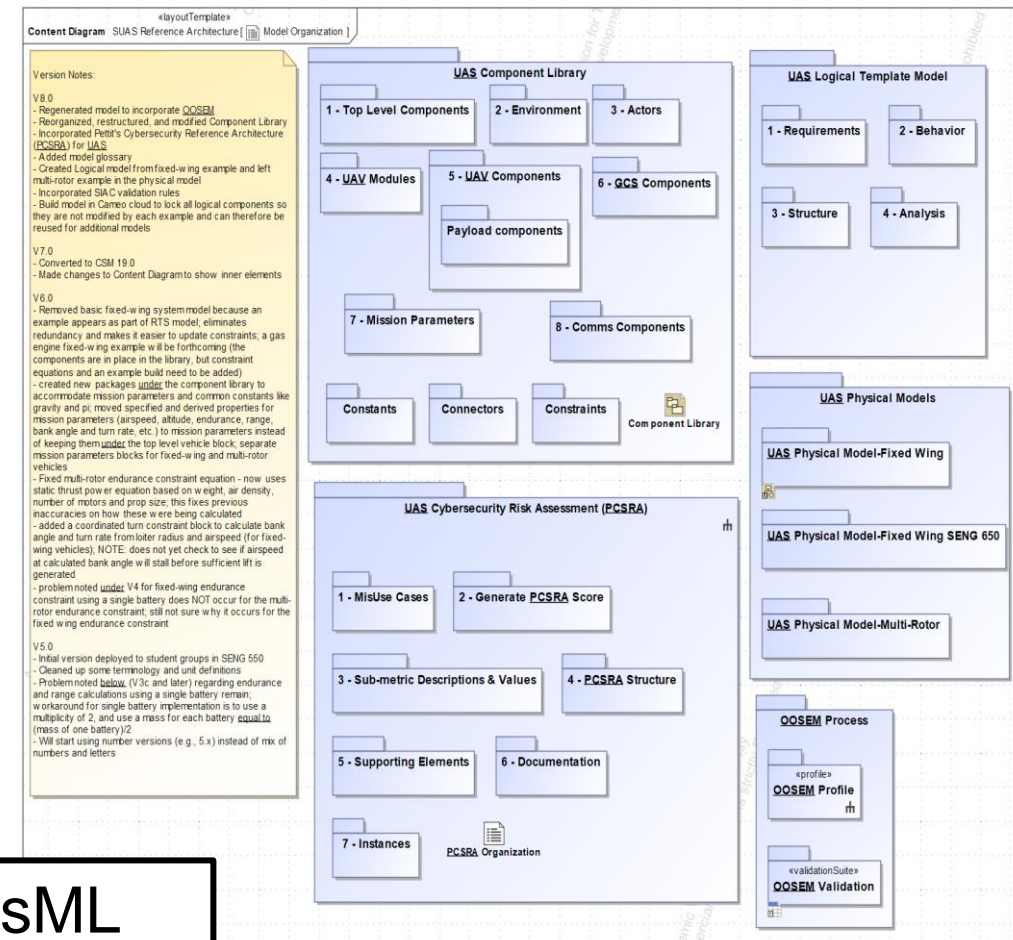




# Small UAV Reference Arch

- “Practice what we preach”

- Start class with Reference Architecture
- Iterate/ update model over 3 courses track (Design, Build, Test)
- Learn Agile/ Rapid prototyping
- Use model to:
  - analyze requirements,
  - perform sizing analysis (weight, battery, sensor/payload, etc),
  - document PDR (functional),
  - conduct CDR (function, physical, I/F),
  - trace test planning
  - Update Tech Perf Metrics/ Risk
  - Support TRB/SRB,
  - System Verification Review (SVR)
  - Research in DE/MBSE



Built in SysML



# Using the SUAS Reference Architecture



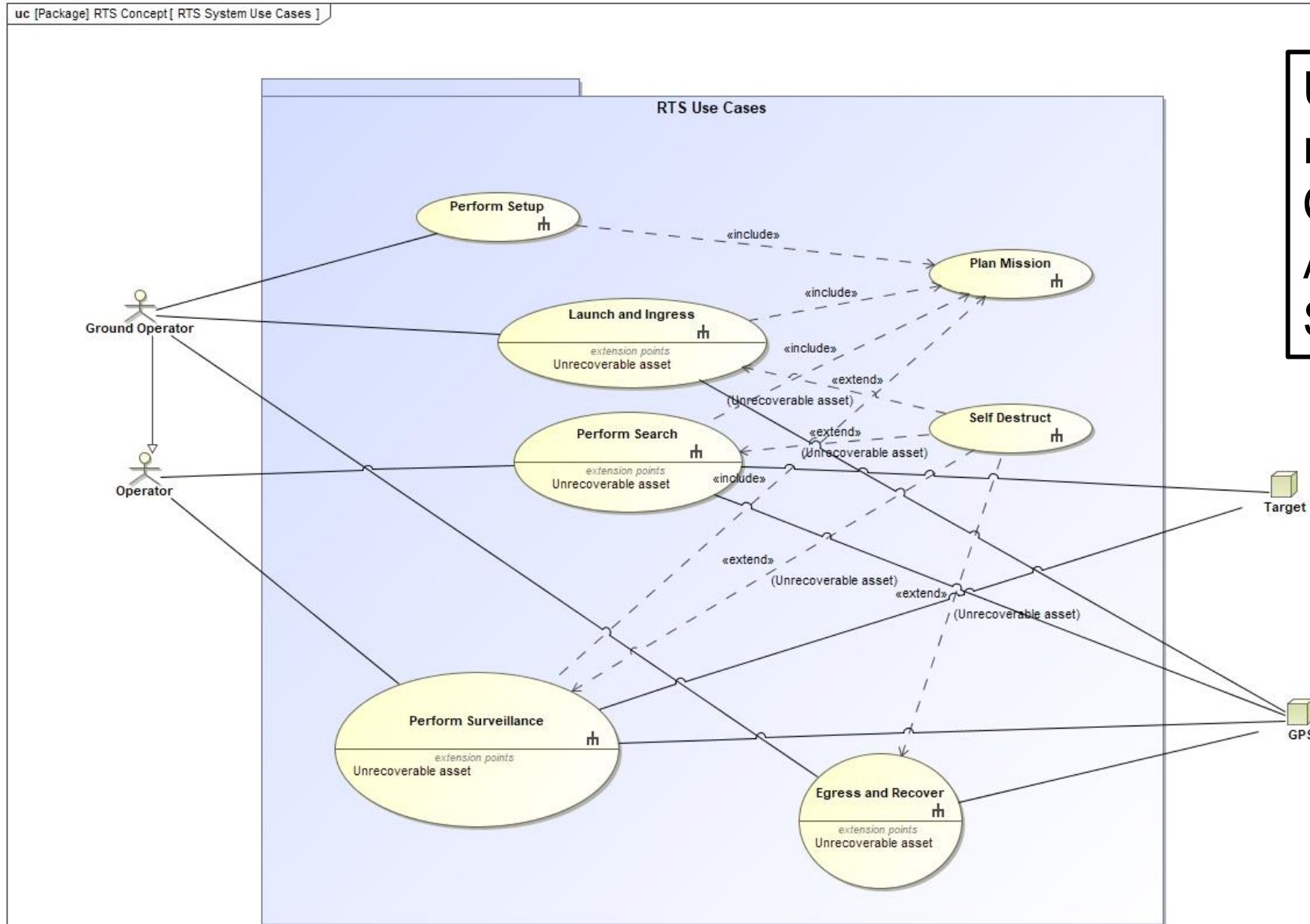
- Students typically follow an Object Oriented SE Methodology
  - Given draft CONOPS and draft stakeholder requirements
  - CONOPS scenarios are refined with Use Cases; systems requirements defined
  - Use Cases support functional decomposition, with traceability to requirements
  - Functional allocation used to define a physical architecture (to include external systems and operators)
  - Test cases established for verification and validation
  
- Architecture models are “deliverables” at PDR, CDR and SVR (post flight)





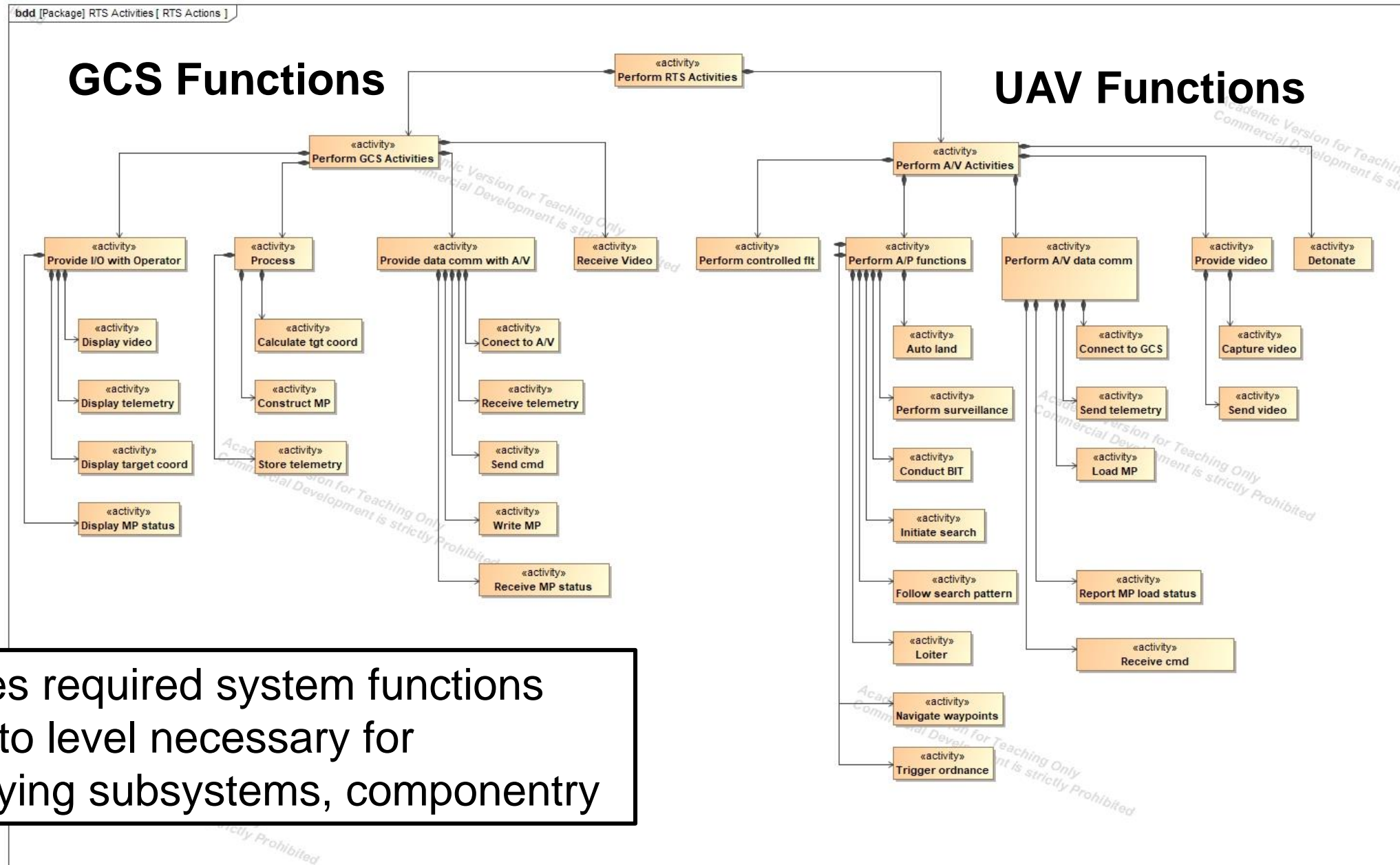
# Remote Targeting System (RTS)

Use Cases can be directly related to Objectives or Composite Behaviors for Autonomous Systems Software Agents





# RTS: Activities

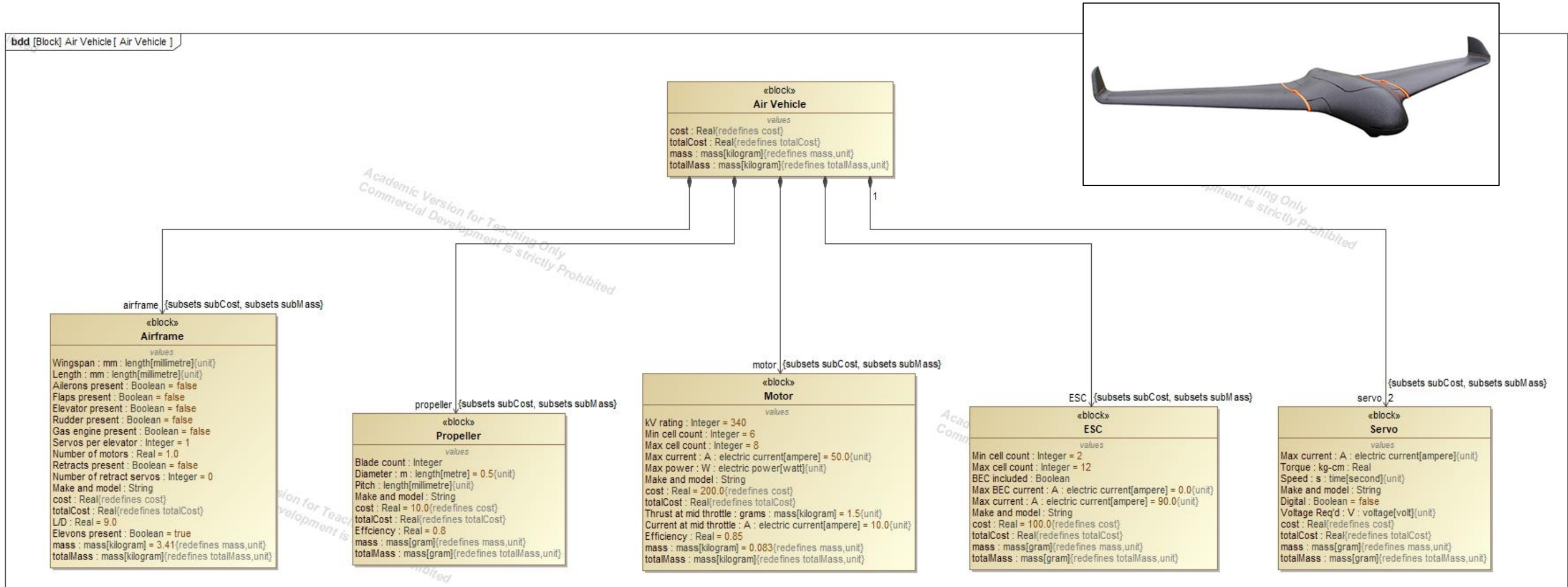


Defines required system functions down to level necessary for specifying subsystems, componentry





# RTS: Logical Vehicle Design

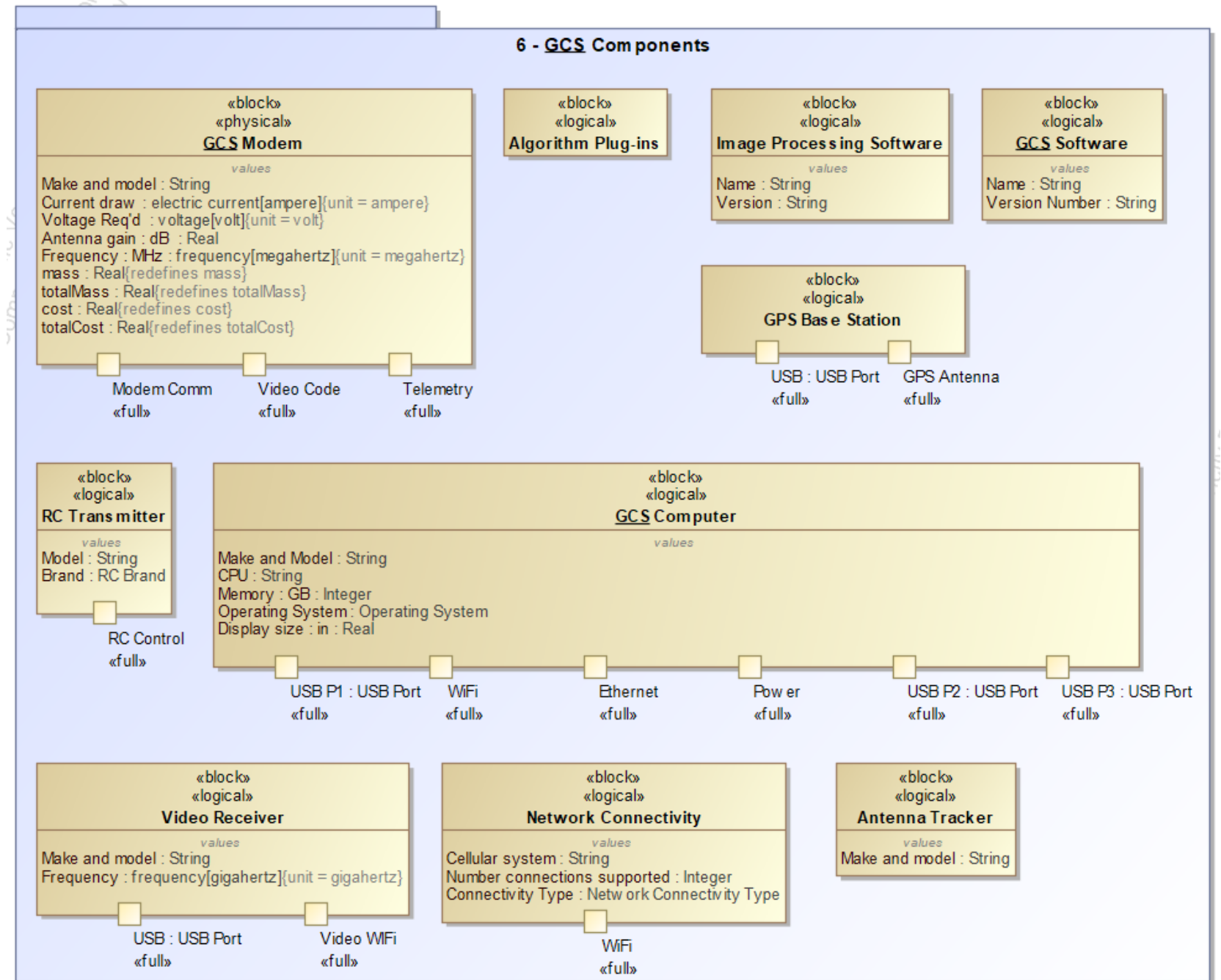


bdd reflects design choices to combine with stock airframe  
(not including autopilot, comm, and payload, which are  
defined in parallel branches



# Common Components

Pre-built component blocks with standard interfaces facilitate rapid design through re-use

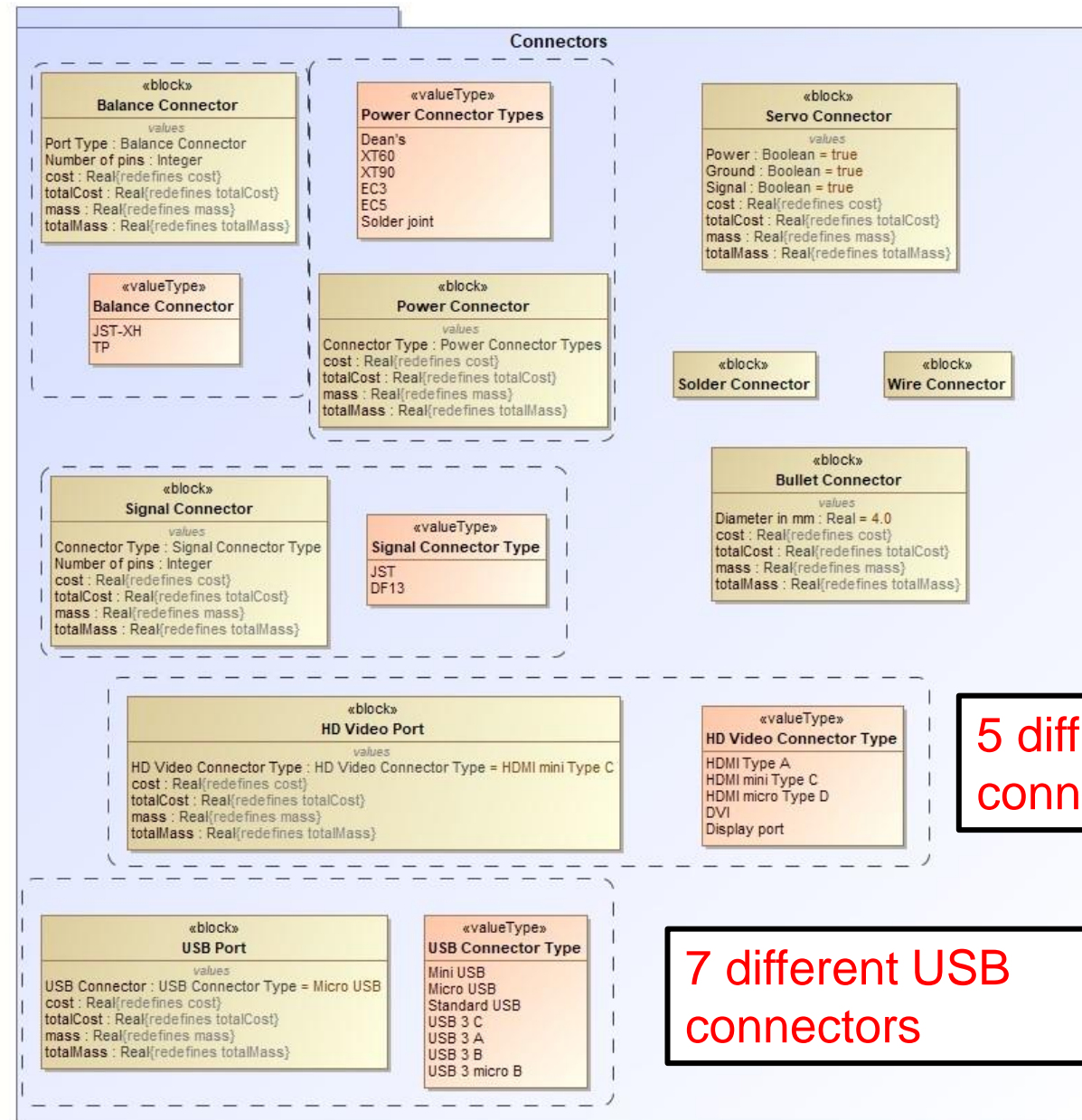




# Common Connectors

Pre-typed ports and connectors facilitate integration of COTS components

pkg [Package] Component Library [ Component Library ]



5 different HDMI connectors

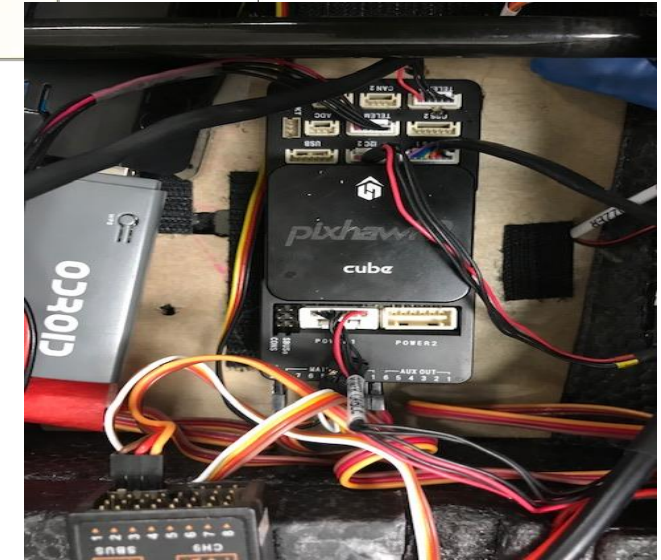
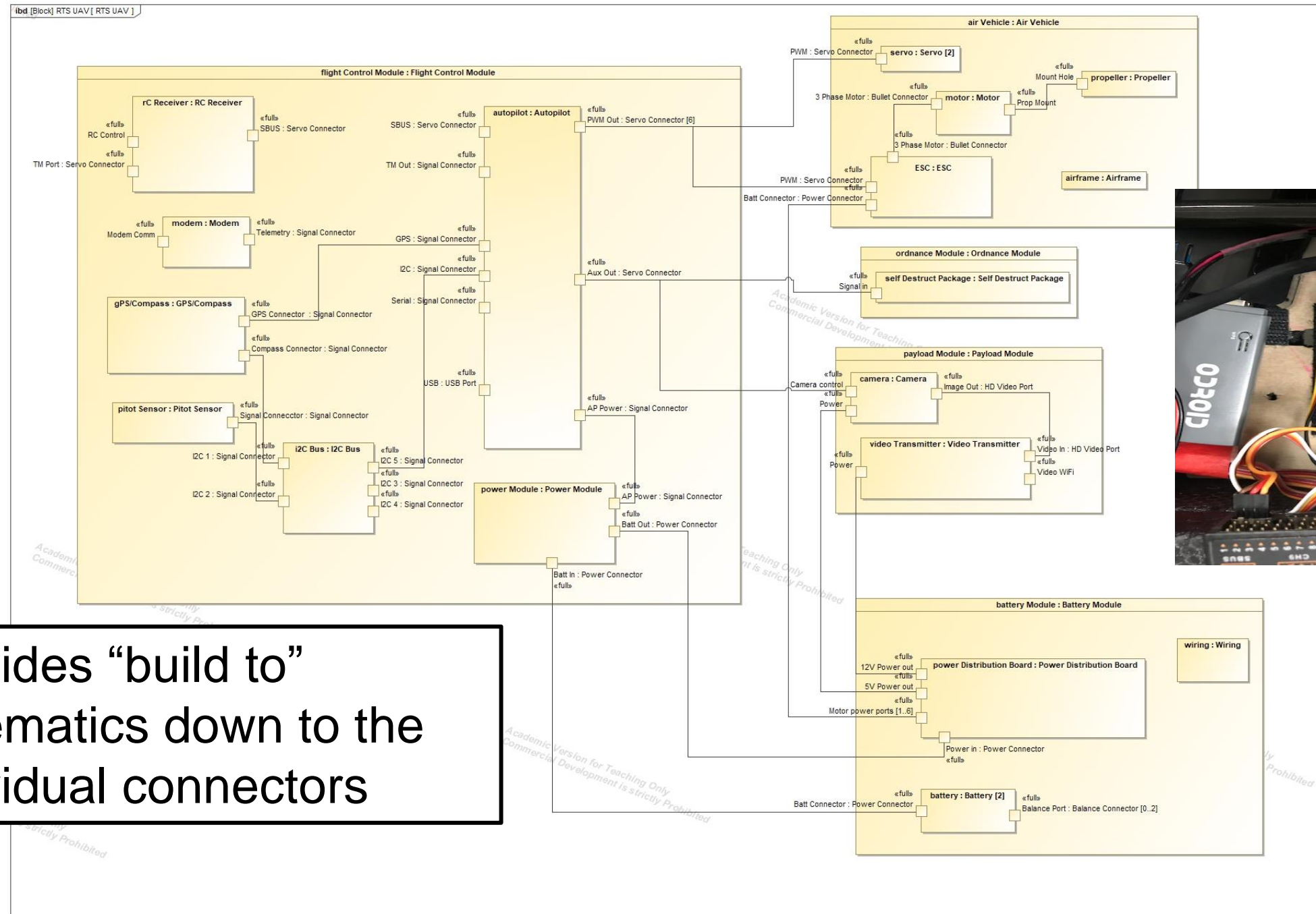
7 different USB connectors







# Vehicle schematics (ibd)



Provides “build to”  
schematics down to the  
individual connectors

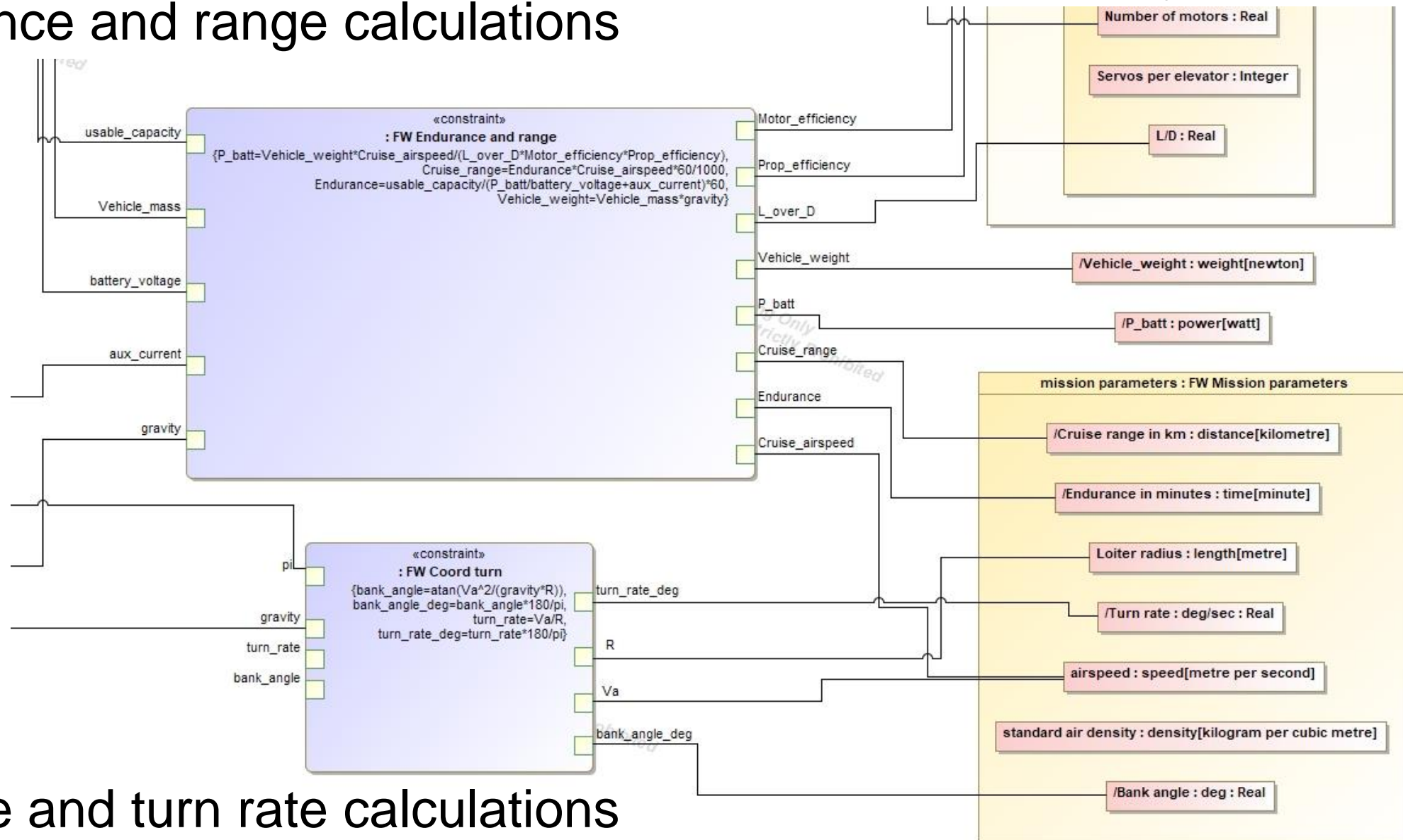




# Parametric analysis & constraints

## Endurance and range calculations

## Component property values

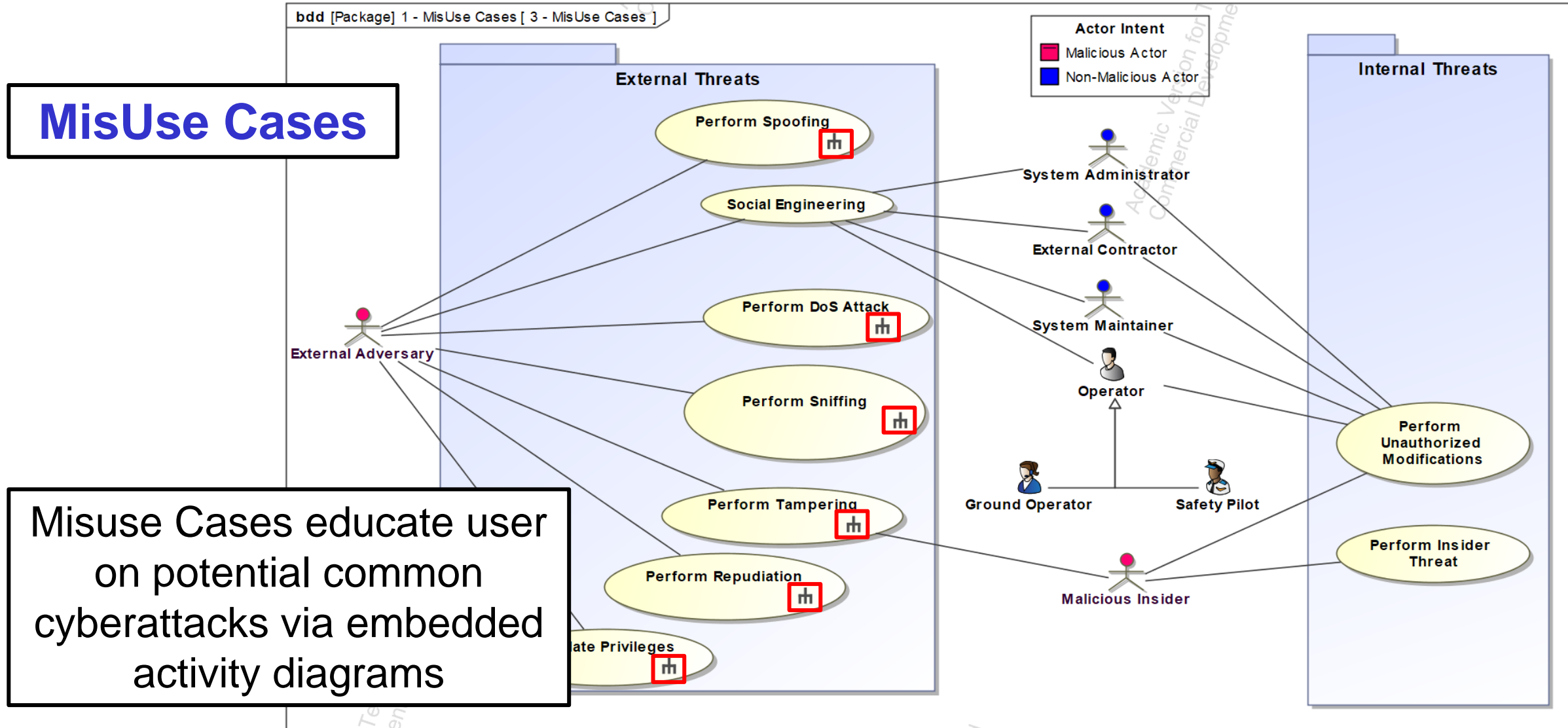


## Roll angle and turn rate calculations



# Extending the Reference Architecture

## Research efforts in Digital Engineering



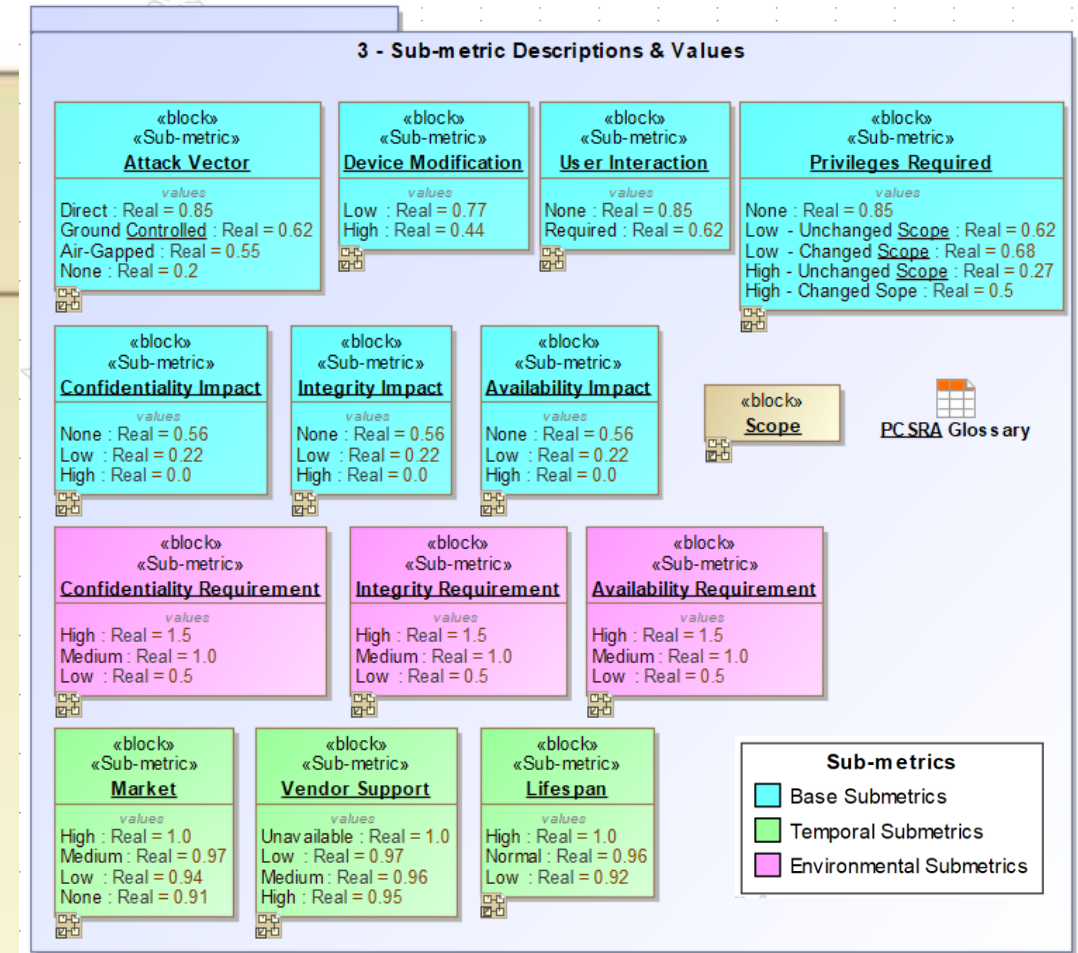
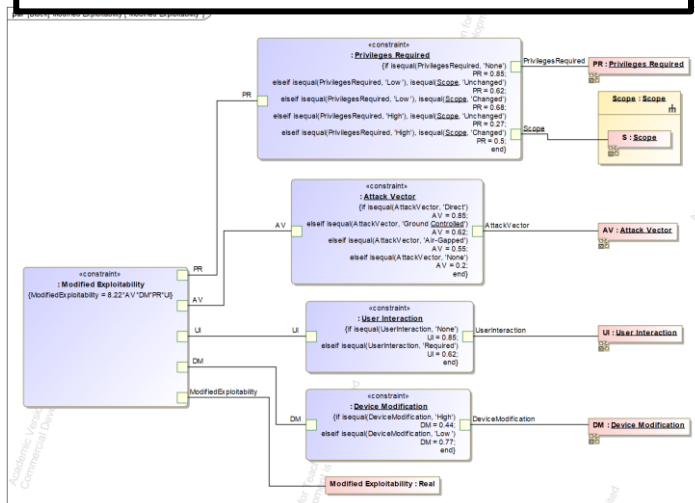


# Cybersecurity Risk Assessment



Designed based on the  
Common Vulnerability  
Scoring System (CVSS)

Reach into system model  
elements using Parametric  
Constraints



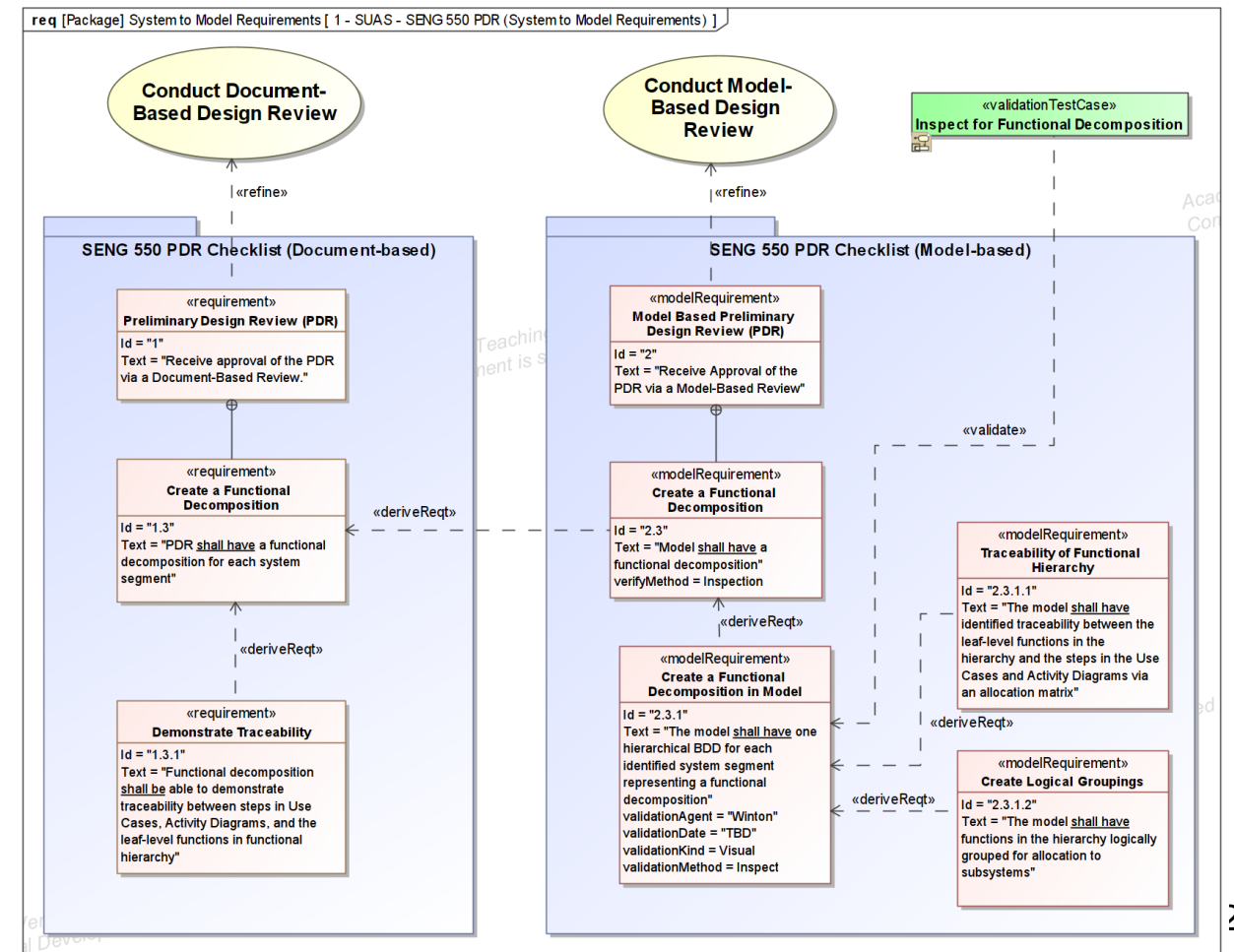
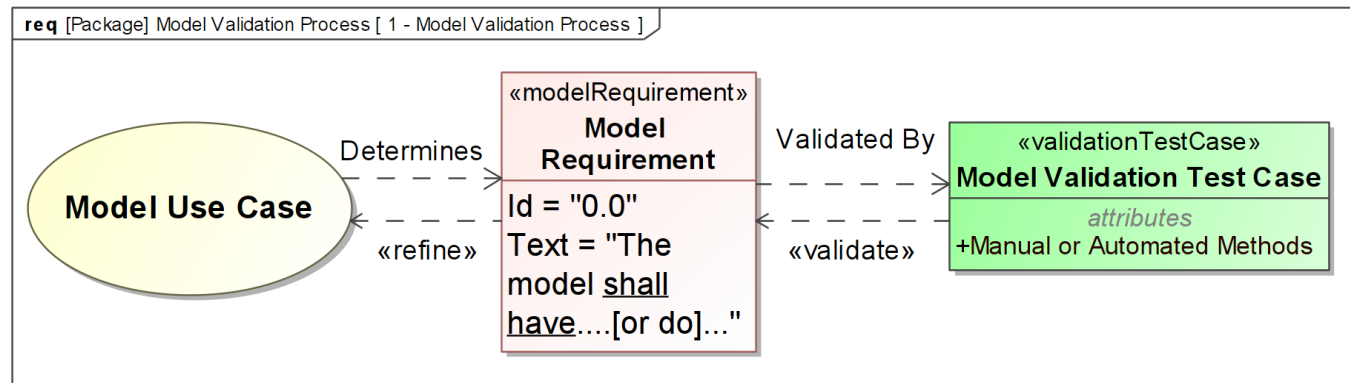
Designer can manually  
change these values  
based on their specific  
UAS





# Extending the Reference Architecture

- Research efforts in Digital Engineering
- ***Validation of Digital System Models, March 2023***  
Capt James Winton. Research sponsored by: F-16, AFLCMC/WAM





# Tuition Free Policy



## Air Force Graduate School of Engineering & Management

- <https://www.afit.edu/EN/>
- Free to Air Force military and civilians. Open to defense contractors

## Opportunities for Certificate or Masters programs

- **Systems Engineering Certificate (4 courses)**
- **Master of Science in Systems Engineering**  
Thesis. available entirely via Online, 9 courses + thesis
- **Master of Engineering in Applied SE**  
Non-thesis. available entirely via Online, 11 courses + capstone

Where (to apply): <https://www.afit.edu/Admissions/>

What (you need): BS (Engineering, STEM), GPA( $\geq 3.0$ ), ~~GRE (V  $\geq 153$ , Q  $\geq 148$ )~~

... Apply regardless of your academics.

When (to apply): Anytime. Eligibility good for 3 years. Apply now (why not?!)







# Questions?



# ***Air Force Institute of Technology***

---



**U.S. AIR FORCE**

## **Adoption of Model-Based Systems Engineering in Traditional DoD Systems**

**Capt Patrick Assef, AFNWC/NXEE  
Lt Col Jeremy Geiger, AFIT/ENV**

**12 May 2023**





# Overview

- Background & Research Questions
- Research Methods
- Results & Conclusions
- Ongoing Efforts





# Background



“...the next big paradigm shift for military tech dominance. Rather than just building better systems, it builds systems better...”

-Dr. William Roper, *There is No Spoon*

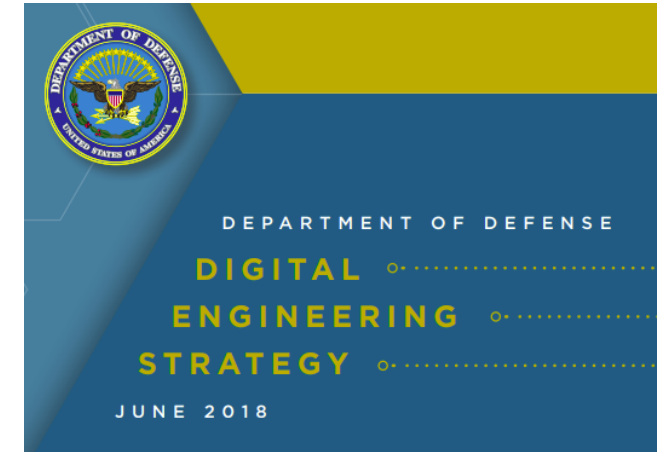
## USAF announces launch of new Digital Transformation Office

10 Jun 2021 (Last Updated June 10th, 2021 17:06)

The new DTO office will support collaboration and sharing of best practices and lessons learned.

DAYTON  
BUSINESS JOURNAL

### New Air Force center to support military's digital transformation, aided by Dayton companies





# Need for Digital Transformation

## Initial Guidance failed to provide:

- Time/Cost/Schedule expectations
- Single, Department-wide software tool
- Licenses
- Training
- Templates
- Classification guidelines

## Program Office's Need to determine:

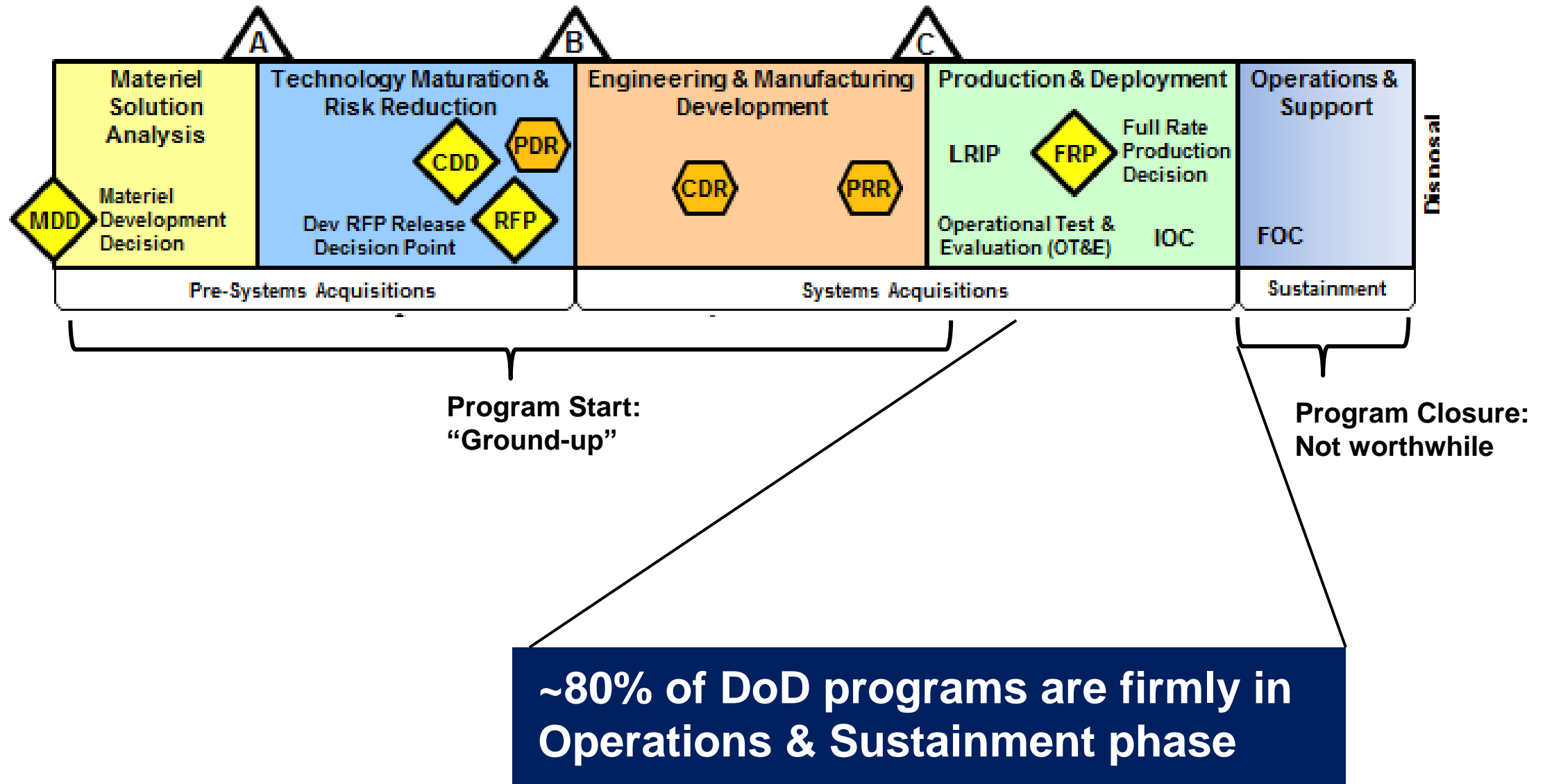
- State of current systems engineering tools (i.e. document based)
- Desired end state (i.e. Model Based Systems Engineering)
- What Software is Needed (licenses, cost, AFNet approval, long-term support)
- Staff (user) training requirements
- Cost & Schedule impacts
- Unique program gains/pitfalls







# How are Programs Effected?

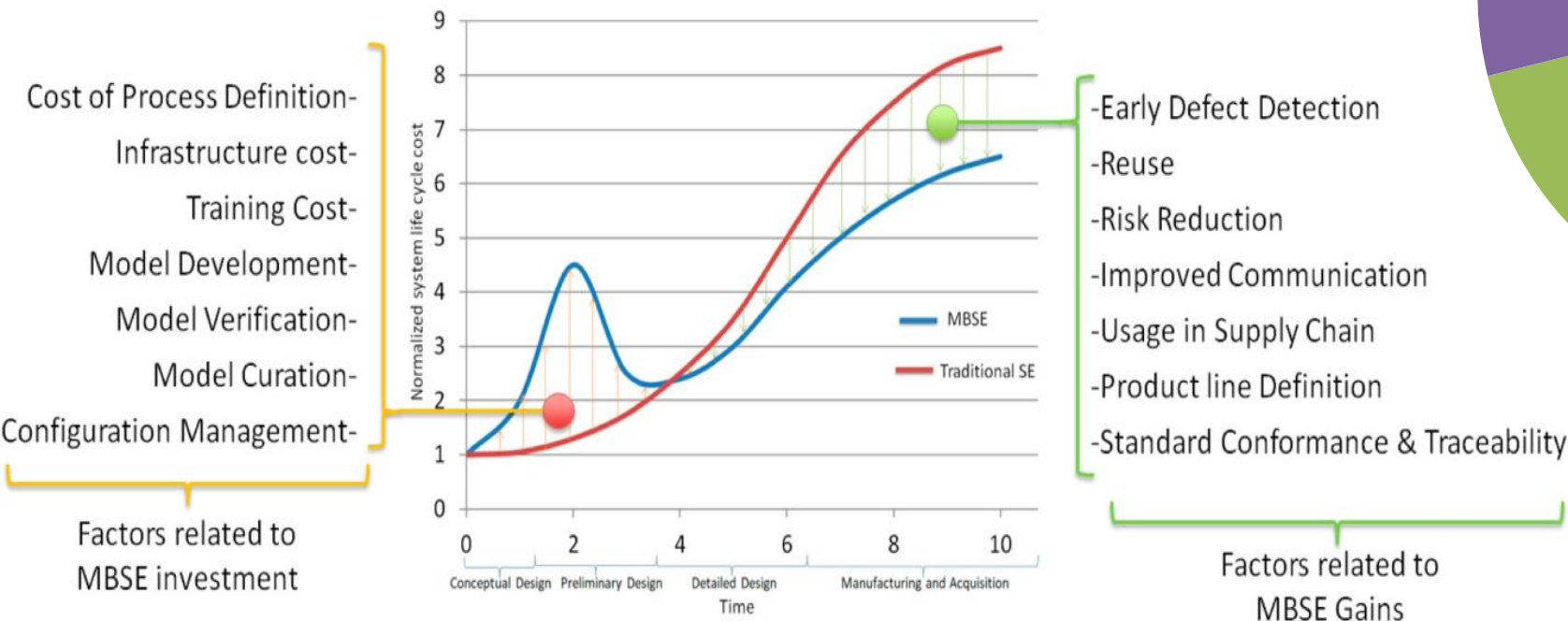




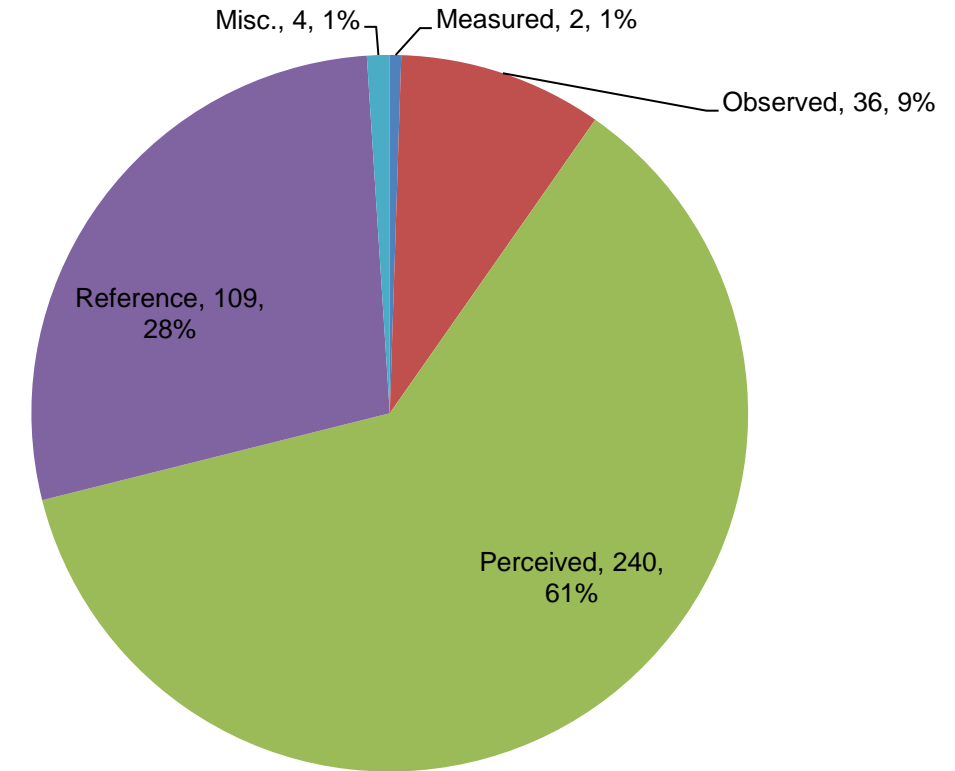
# What Does Everyone Else Think?

## ■ Literature gaps:

- Capturing MBSE efforts/benefits
- Transitioning existing systems to MBSE



(Madni & Purohit, 2019:13)



(Henderson & Salado, 2020:59)



# Research Questions



1. **What effort is required to transition an existing SoS to MBSE?**
2. **How can the effort be measured?**
3. What types of costs are associated with MBSE adoption?
4. What resources are available for program offices wishing to transition to MBSE?



# Overall Methodology

- Document-based system or System of Systems (SoS)
- Repository of available SE documents
- Record time to transition documents to model
- **MBSE costs (Madni & Purohit, 2019:13)**
  - Process definition
  - Infrastructure
  - Training
  - Model-related
- **Gather MBSE resource information**
  - INCOSE, Object Management Group, DTO

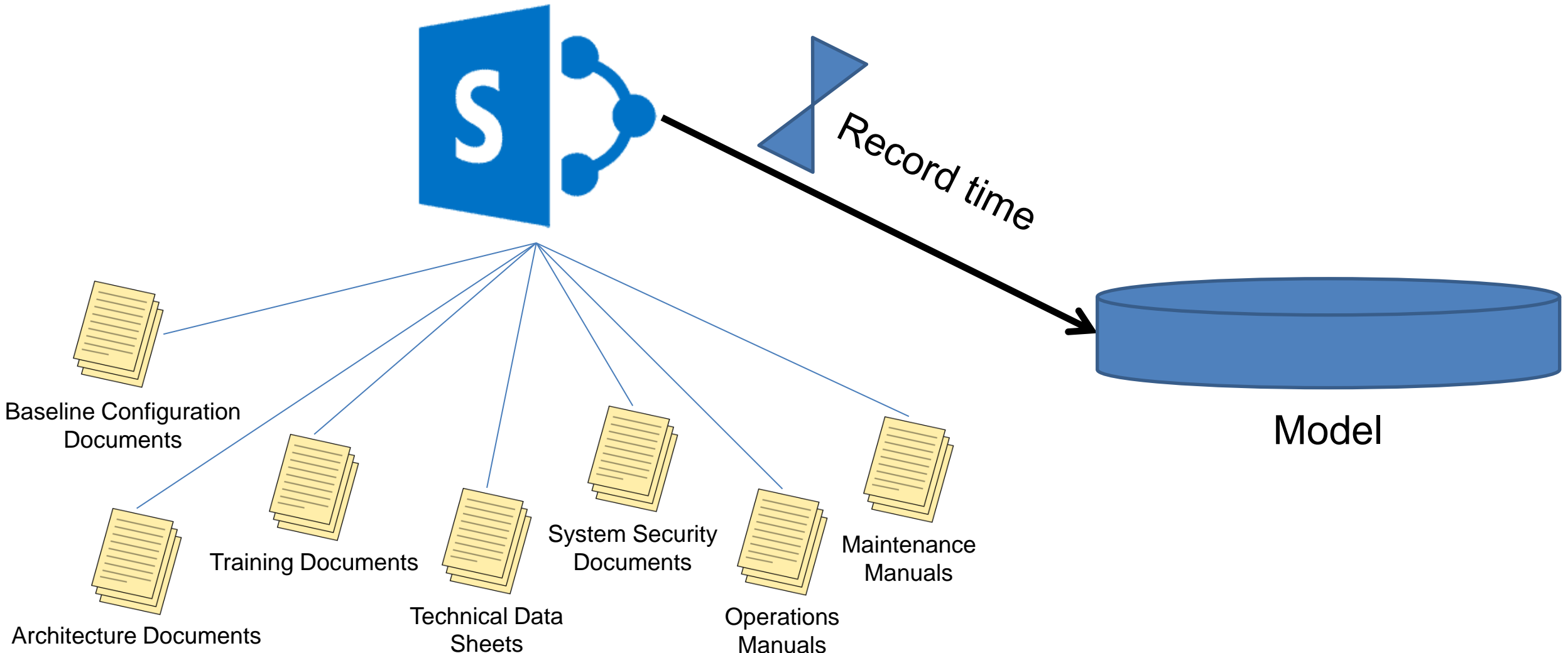






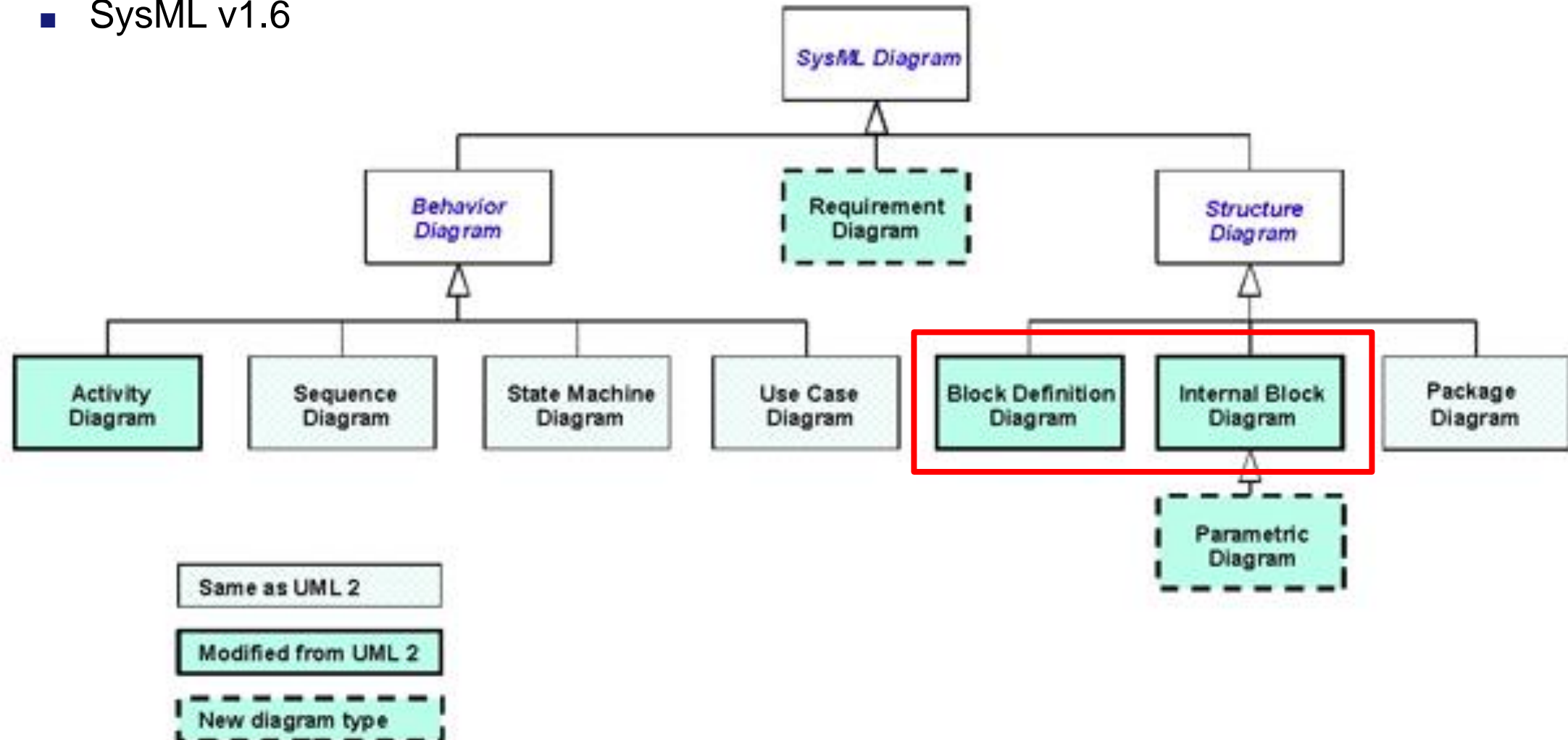
# Methodology – Data Collection

- **System of Interest: ACAT III (<\$200M RDT&E and <\$920 Procurement)**



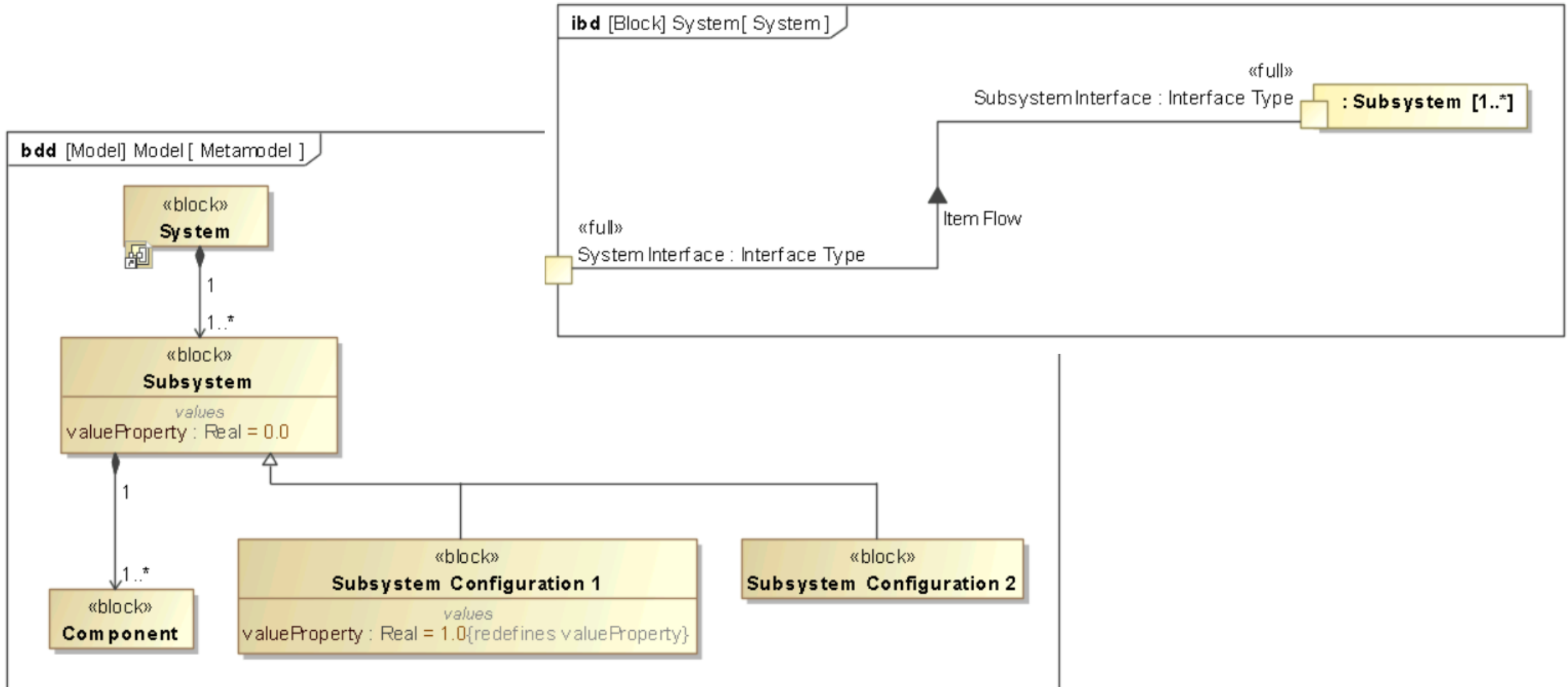


- Cameo Systems Model V19.0 SP4
  - SysML v1.6





# Methodology – Cameo Systems Modeler





# Results – Effort

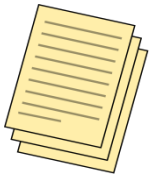
## Category 1



Maintenance Manual



Operations Manual



Technical Data Sheet

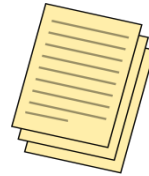


ICD

## Category 2



Operations Manual



Technical Data Sheet

## Category 3

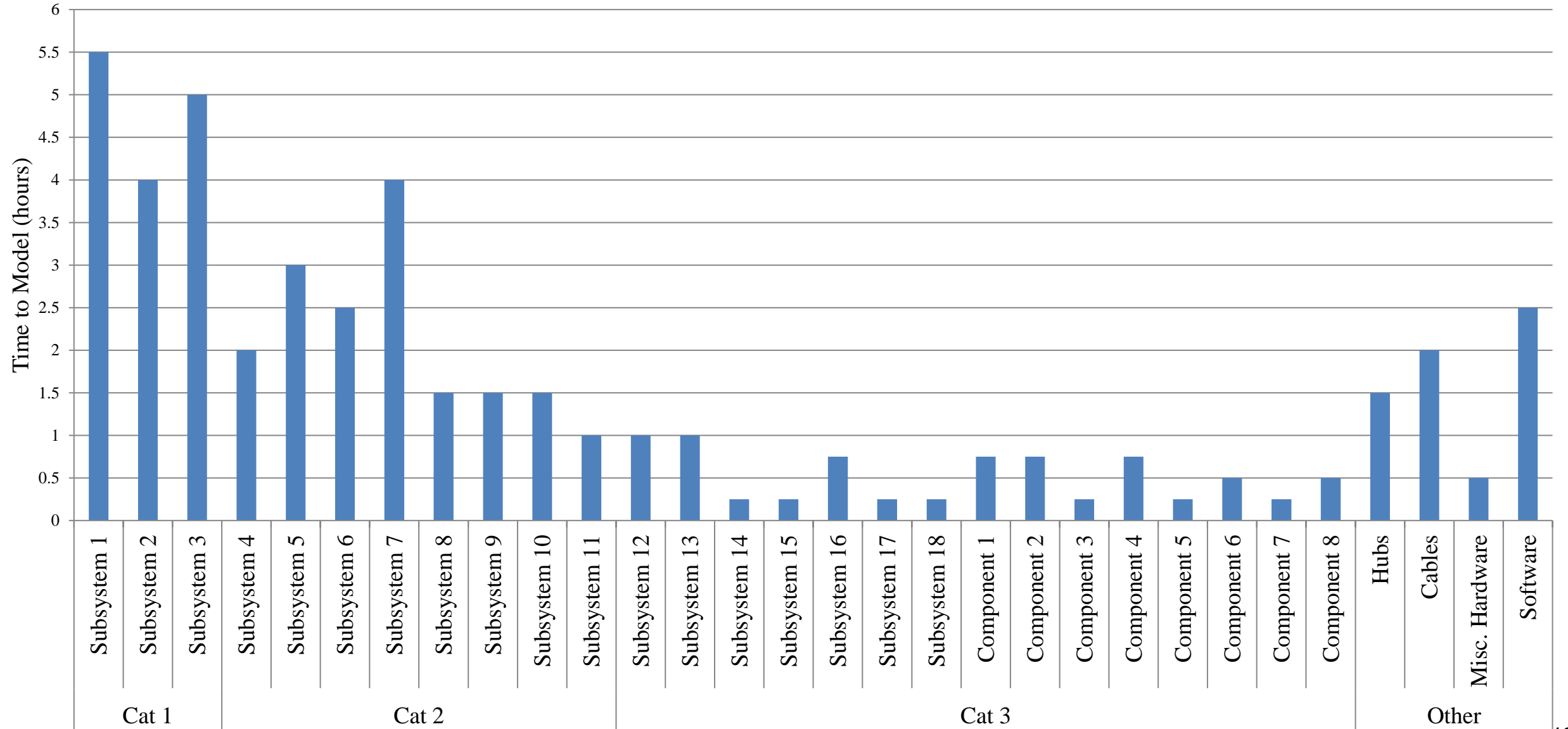


Technical Data Sheet





# Results – Effort





# Results – Effort

Portion	Time Spent Transitioning to MBSE (hrs)	Time Spent Transitioning to MBSE (%)
Subsystems/ Components	45.75	49.6
SoS Structure	38.5	41.7
Model	8	8.7
Total	92.25	100



# Results – Effort

Model Portion	Average Time to Model (hours)
Category 1 Subsystem/Component	4.833
Category 2 Subsystem/Component	2.125
Category 3 Subsystem/Component	0.5167
Cabling	0.069/cable
Power/Data Hubs	0.375/hub
Software	0.05/piece of software
Miscellaneous Hardware	0.125/component
SoS	1.283 per subsystem or component
General Modeling	0.267 per subsystem or component



# Research Questions

1. What effort is required to transition an existing SoS to MBSE?
2. How can the effort be measured?
3. **What types of costs are associated with MBSE adoption?**
4. **What resources are available for program offices wishing to transition to MBSE?**





# Methodology – Resources

<b>Software</b>	Name of the software.
<b>Company</b>	Company which develops the software.
<b>Country of Origin</b>	Country where the company is located.
<b>Number of Users</b>	Numbers of users of the software.
<b>Version</b>	Different versions of the software available, ordered from least amount of features to most.
<b>Price</b>	Price of the software, rated on a scale of \$ (low) to \$\$\$ (high).
<b>Purchase Options</b>	Perpetual, rental, and/or subscription.
<b>License Type(s)</b>	Standard, floating, or both.
<b>Modeling/Simulation</b>	Modeling and/or simulation.
<b>Cloud Service</b>	Does the software offer a cloud service for model storage and collaborative work?



# Results – Resources

Software	Developer	Country of Origin	No. of Users	Variation	Price (USD)	License Type	Purchase Options	Modeling/ Simulation ?	Cloud Service?
Astah	Change Vision, Inc.	Japan	640,000	astah SysML	\$	Both	Perpetual or subscription	Modeling	N
				astah System Safety	\$	Both		Modeling	Y
Cameo Systems Modeler	Dassault Systemes (aquired from	France		Architect Edition	\$\$-\$\$\$	Both	Perpetual or subscription	Modeling	Y
				Enterprise Edition	\$\$\$	Both		Both	Y
Capella	Multiple	France	50+ organizational users	N/A	Free	N/A	N/A	Modeling	?
Engineering Systems Design Rhapsody	IBM	USA		Architect for Systems Engineers	?	Both	Perpetual or subscription	Modeling	Y
				Designer for Systems Engineers	?	Both		Both	Y
Enterprise Architect	Sparx Systems	Australia	850,000+ licenses sold	Professional	\$	Both	Perpetual or subscription	Modeling	Y
				Corporate	\$	Both		Modeling	Y
				Unified	\$	Both		Both	Y
				Ultimate	\$\$	Both		Both	Y
GENESYS	Vitech	USA		N/A	\$\$\$	Both	Perp. or sub.	Both	Y
Innoslate MBSE	SPEC Innovations	USA	2000+ companies	N/A	?	Both	?	Both	Y
Modelio	Modeliosoft	France		N/A	Free	N/A	N/A	Modeling	N
Papyrus	CEA LIST, Eclipse Foundation	France		N/A	Free	N/A	N/A	Both	N
SCADE Architect	Ansys	USA		N/A	?	?	?	?	?
Software Ideas Modeler	Software Ideas	Slovakia		Premium	\$	Both	Perpetual or subscription	Modeling	Y
				Professional	\$	Both		Modeling	Y
				Ultimate	\$	Both		Modeling	Y
Visual Paradigm	Visual Paradigm	Hong Kong	320,000+ people	Modeler	\$	Both	Perpetual, subscription, or rental	Modeling	Y
				Standard	\$	Both		Modeling	Y
				Professional	\$	Both		Modeling	Y
				Enterprise	\$\$-\$\$\$	Both		Modeling	Y
Windchill Modeler	PTC	USA		N/A	?	?	?	?	?



# Methodology – Resources

<b>Organization</b>	Organization which offers the course.
<b>Course</b>	Title of the course.
<b>Price</b>	Price of the course, if there is one.
<b>Language/Tool</b>	What MBSE language(s) and tool(s) the course uses.
<b>Level</b>	The MBSE skill level of the course: beginner, intermediate, or advanced.
<b>Length</b>	Length of the course.
<b>Course Delivery</b>	How to course is taken: in-person, synchronous remote, or asynchronous remote.



# Results – Resources



Organization	Course	Price	Language/Tool	Level	Length	Delivery
AFIT	SENG 520 Foundations of Systems Engineering	?	SysML/Cameo	Beginner	10 weeks	In-person or Virtual
	SENG 660 Advanced Principles of Engineering Design	?	SysML/Cameo	Advanced	10 weeks	In-person or Virtual
	Tailored Program Specific Modeling and Cameo Course	?	SysML/Cameo	Varies	1-4 weeks	In-person or Virtual
Cal Tech	Model-Based Systems Engineering (MBSE) Certificate Program	\$2,850	SysML	Beginner	5 days	Virtual - Sync
Dassault Systemes	SysML Intensive with MBSE Using Cameo Systems Modeler	Paid	SysML/Cameo	Beginner	5 days	In-person or Virtual
	Teamwork Cloud Project Strategies and Best Practices	Paid	SysML/Cameo	Intermediate	2 days	In-person or Virtual
	Simulation Toolkit with Cameo Systems Modeler	Paid	SysML/Cameo	Advanced	5 days	In-person or Virtual
DAU	CENG 001 Coursera-MBSE (Model-Based Systems Engineering)	Free		Intermediate	11 hours	Virtual - Async
IBM	IBM Engineering Systems Design Rhapsody plus SysML for MBSE	Paid	SysML/Rhapsody	Intermediate	24 hours	In-person or Virtual
	Quick Starts: IBM Engineering Systems Design Rhapsody for MBSE	Free	Rhapsody	Beginner	2 Hours	Virtual - Async
	Accelerated IBM Engineering Systems Design Rhapsody for Existing UML/SysML Users	Paid	UML or SysML/Rhapsody	Advanced	24 hours	In-person or Virtual
MIT xPro	Architecture and Systems Engineering: Models and Methods to Manage Complex Systems	\$3,249	SysML	Beginner	17 weeks	Virtual - Sync
NASA	Foundations of MBSE (APPEL-vMBSE1)	Free	General MBSE	Beginner	1 day	Virtual - Sync
	Applied MBSE (APPEL-vMBSE2)	Free	General MBSE	Intermediate	2 days	Virtual - Sync
	Model Based Systems Engineering Design and Analysis (APPEL-vMBSE3)	Free	General MBSE	Advanced	3 days	Virtual - Sync
NAVAIRU	CORE-410-102 Basic SysML (101/201)	Paid	SysML	Beginner		
	CORE-410-103 Intro to SysML	Free	SysML	Beginner	4 hours	Virtual - Async
	CORE-411-115 SE Bootcamp	Free	General MBSE	Beginner	5 days	In-person
	CORE-411-116 SET for PMs and IPTLS	Free	General MBSE	Beginner	3 hours	Virtual - Async
	CORE-41B-2001 A Look Ahead at SysML v2 by Sanford Friedenthal	?	SysML	Intermediate		
	CORE-41B-200121 Language, Profile, & Framework	?	SysML	Intermediate		
	CORE-41B-200211 Cameo Collaborator-Tutorial	?	SysML/Cameo	Intermediate		
	CORE-44W-190314	?	SysML	Intermediate		
	CORE-450-195 Applying Open Architecture Through MBSE for Applications at NAVAIR	?	UML & SysML	Intermediate		
	CORE-4KB-181219 Application of MBSE in the Development of UPneXt	?	General MBSE	Beginner		
Naval Postgraduate School	CORE-4M2-107 SysML Intensive with MBSE using CSM	?	SysML/Cameo	Intermediate	5 days	
Naval Postgraduate School	SE4930 Model-Based Engineering Course	\$2,500		Intermediate	10 weeks	Virtual - Sync
	MBSE Certificate Program	\$10,000		Intermediate	1 year	Virtual - Sync
PivotPoint Technology	Essential MBSE + SysML Applied	Paid	SysML/Various	Beginner	3-5 days	In-person or Virtual
	Intermediate MBSE + SysML Applied	Paid	SysML/Various	Intermediate	4-5 days	In-person or Virtual
	Advanced MBSE + SysML Applied	Paid	SysML/Various	Advanced	3-5 days	In-person or Virtual
Sparx Services	MBSE using Sparx EA	Paid	SysML/Enterprise Architect	Intermediate	5 days	In-person or Virtual
SPEC Innovations	IST 101 Introduction to Innoslate	Paid	LML/Innoslate	Beginner		In-person or Virtual
	IST 201 Innoslate for MBSE	Paid	LML/Innoslate	Beginner	2 days	In-person or Virtual
	IST 501 Intermediate Innoslate Application	Paid	LML/Innoslate	Intermediate	3 days	In-person or Virtual
	IST 705 Advanced Innoslate Workshop	Paid	LML/Innoslate	Advanced		In-person or Virtual
Teaching Science and Technology, Inc.	MBSE Course with Workshop	\$980	General MBSE/Innoslate	Beginner	4-5 days	In-person or Virtual
Thales	Arcadia & Capella MBSE training	Paid	Capella	Beginner	3 days	
Visual Paradigm	Visual Paradigm Essential	Free	Visual Paradigm	Beginner	5+ hours	Virtual - Async
Vitech	MBSE Tutorial	Paid	General MBSE	Beginner	2 hours-2 days	
	Introduction to MBSE with GENESYS	\$1,995	GENESYS	Intermediate	5 days	Virtual - Sync



# Conclusion

1. **What effort is required to transition an existing SoS to MBSE?**
  - 92.25 hours: 45.75 on subsystems/components, 38.5 on structure, 8 on general modeling
2. **How can the effort be measured?**
  - Subsystem/component categories, time to model
3. **What types of costs are associated with MBSE adoption?**
  - Process definition, model-related, infrastructure, training
4. **What resources are available for program offices wishing to transition to MBSE?**
  - 5 processes, 13 software tools, 41 training resources





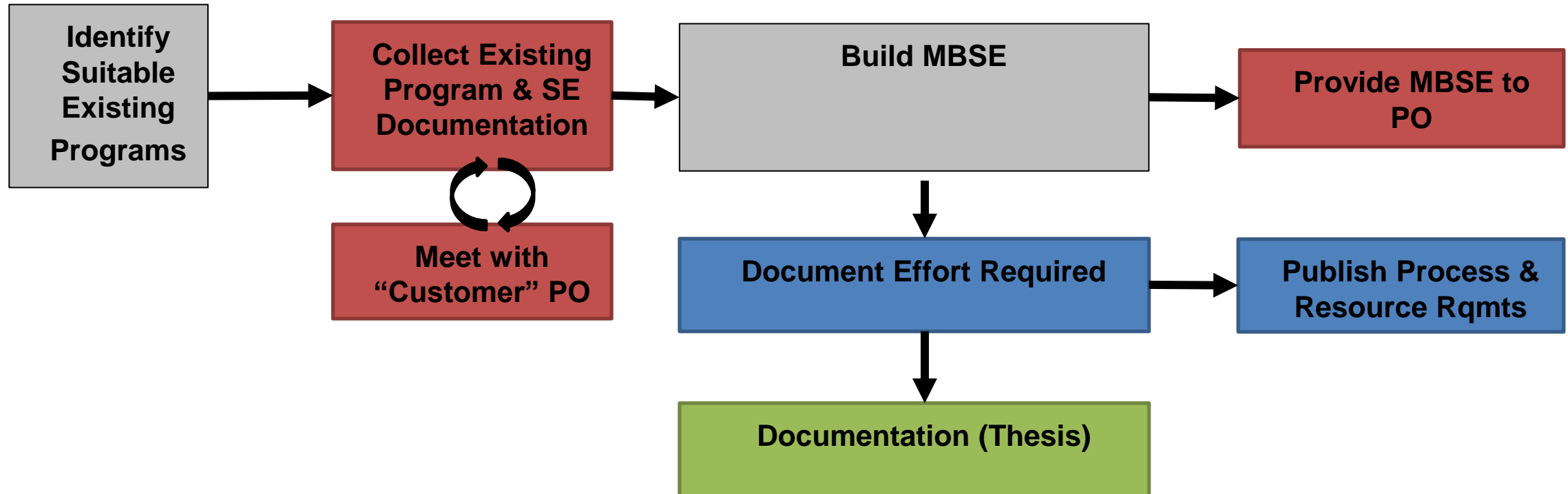
- **Significant Interest in this Effort**
- **Need to Expand single data point**
  - Resources, Time, Program Size, Program Lifecycle Phase, Classification,

## **Research Team Objectives:**

- Identify “best” software tools
- Identify training requirements
- Identify resources (time / cost / effort) required to transition
- Disseminate research findings to community in timely manner

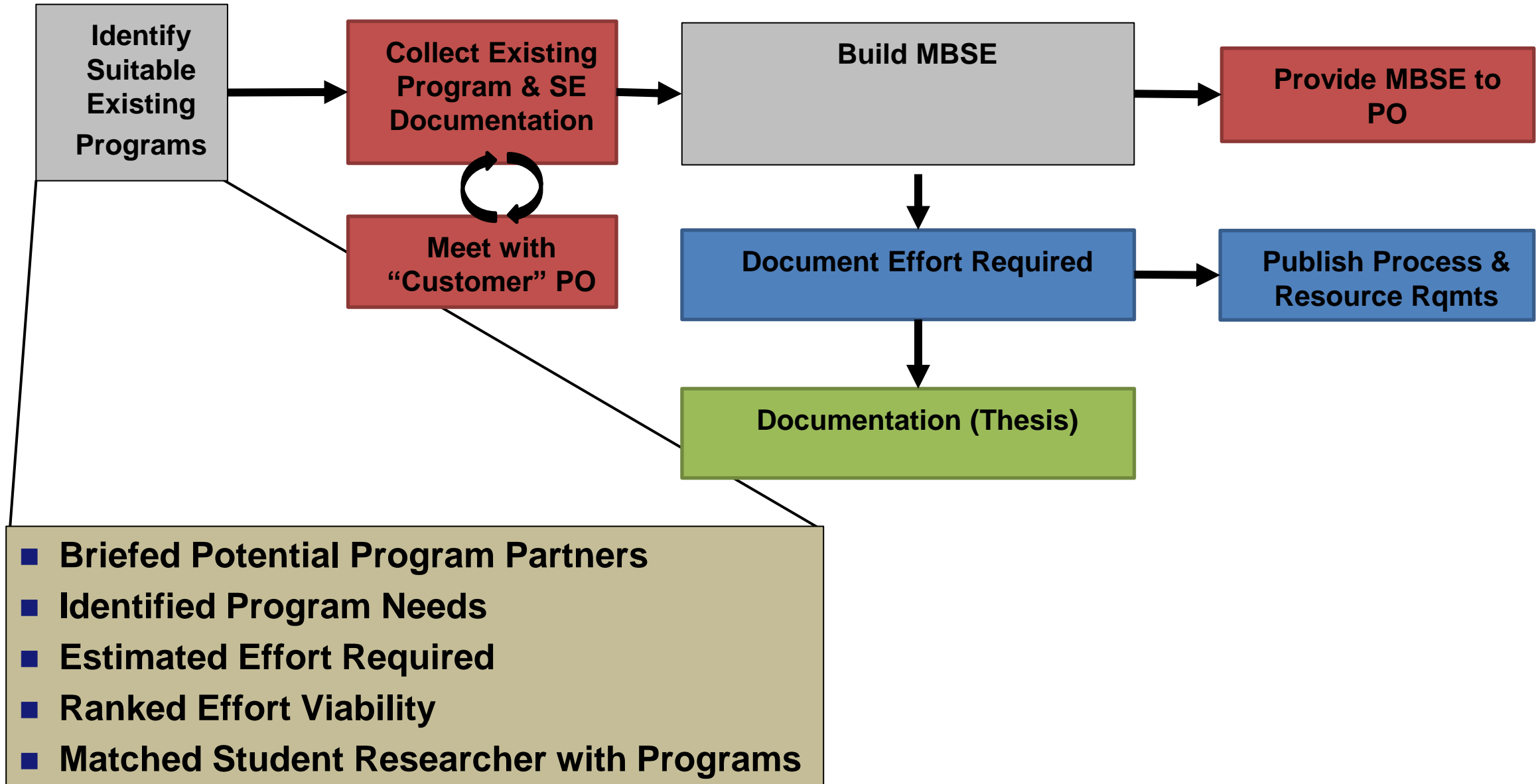


# *And the Process Continues...*





# *And the Process Continues...*





# Current Research Team Membership



## ■ Faculty

■ Lt Col Jeremy Geiger

■ Lt Col Kip Johnson

■ Lt Col Amy Cox

■ Dr. John Colombi

## ■ Students

■ Lt Jacob Thomas

■ Capt Cole Piper

■ Capt Emily Tritschler

■ Capt Elizabeth Pennington

■ Lt Anthony Condurso

■ Capt Justin Moore

## ■ Engineers

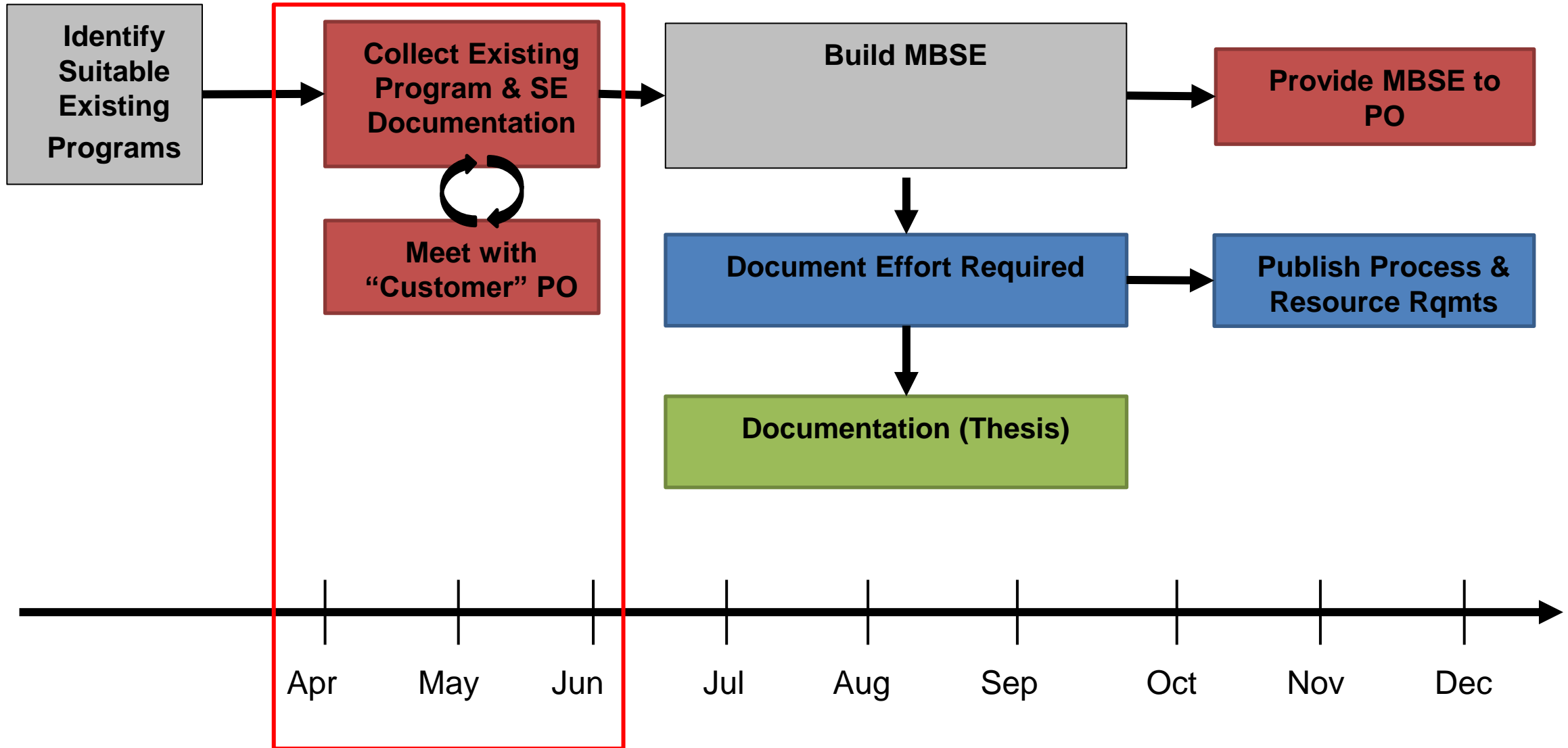
■ Mr. Christian Varadi

■ Mr. Mark Reunsch





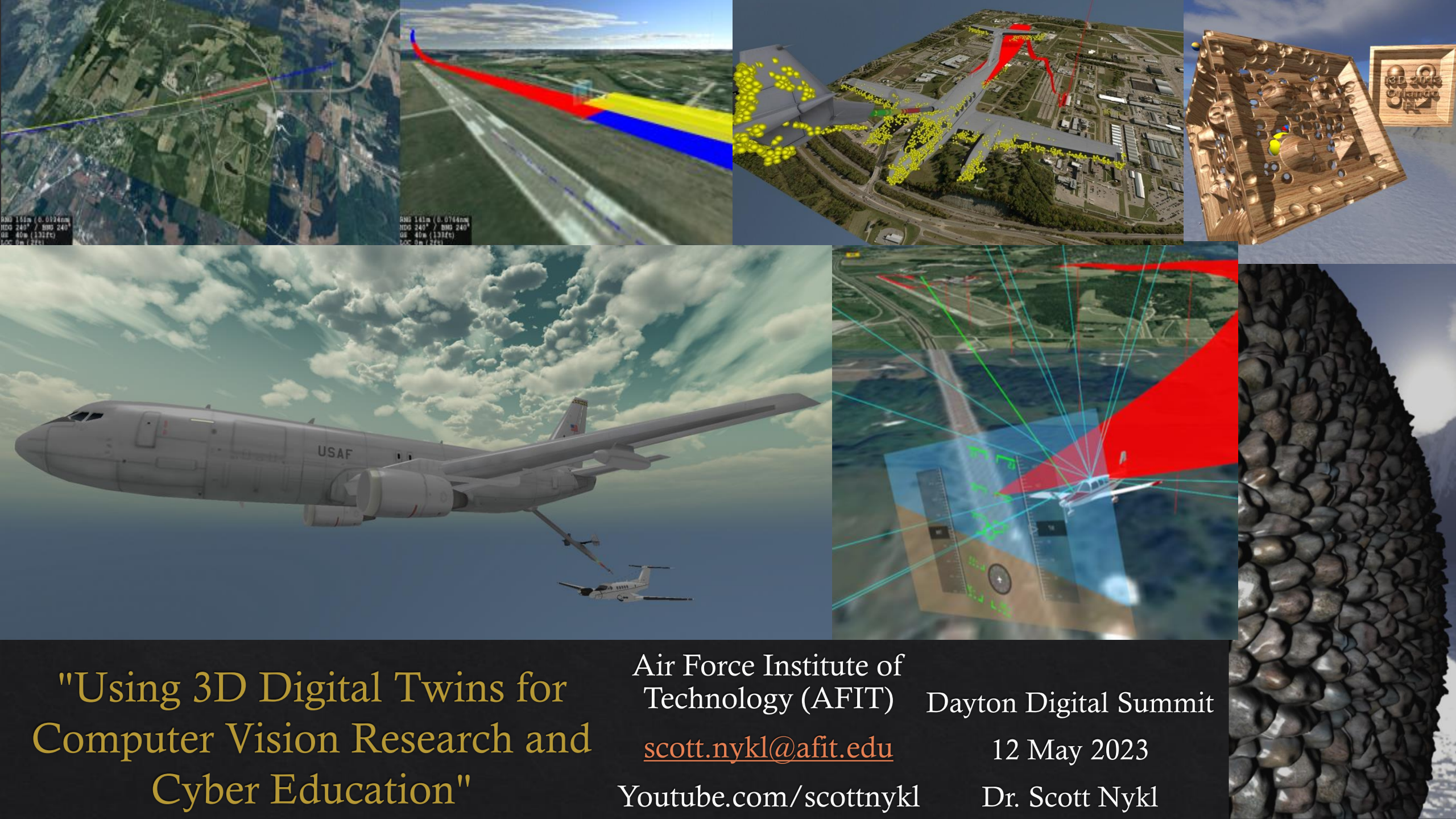
# And the Process Continues...







# Questions



# "Using 3D Digital Twins for Computer Vision Research and Cyber Education"

Air Force Institute of  
Technology (AFIT)

[scott.nykl@afit.edu](mailto:scott.nykl@afit.edu)

[Youtube.com/scottnykl](https://www.youtube.com/scottnykl)

Dayton Digital Summit

12 May 2023

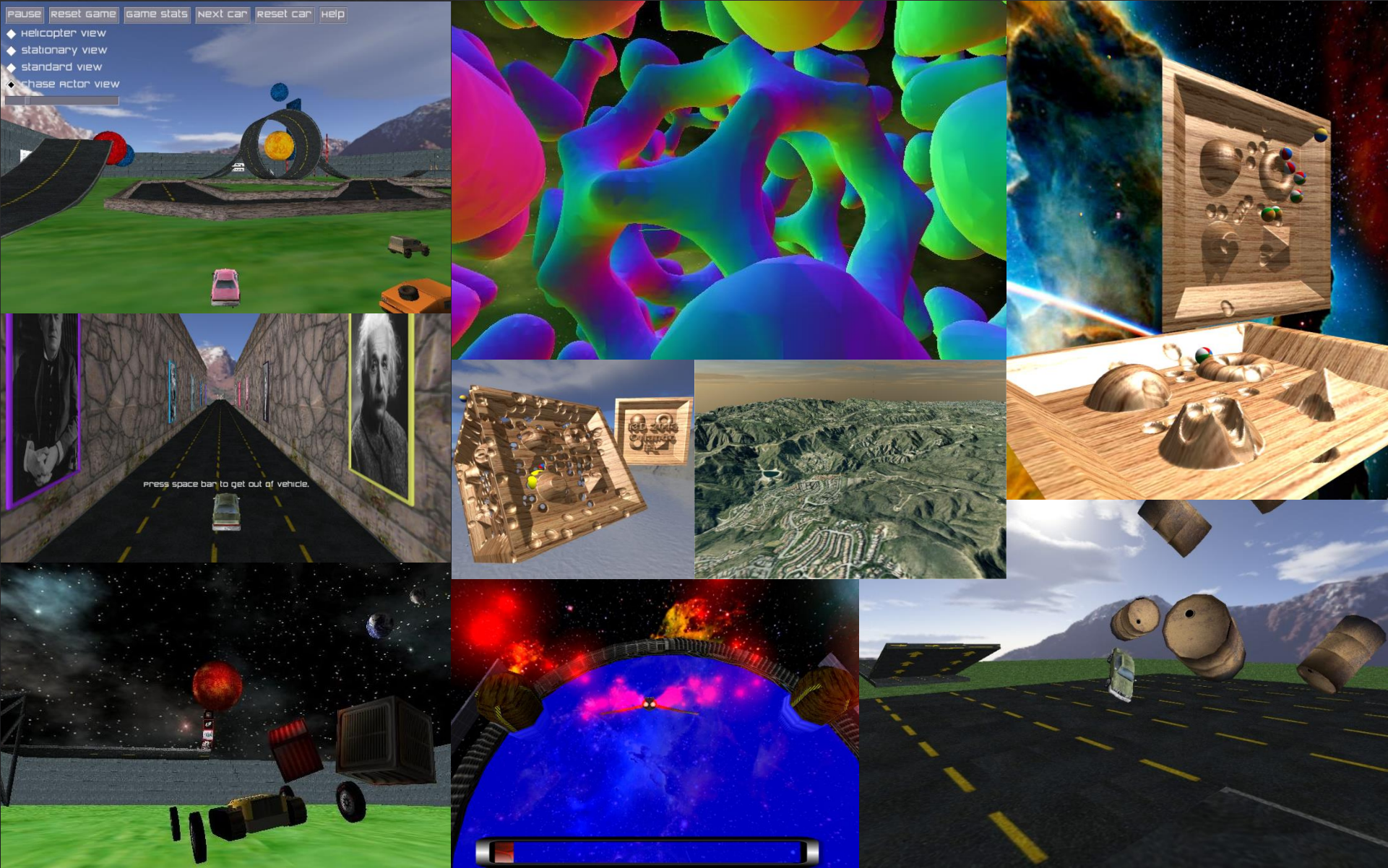
Dr. Scott Nykl







# Visualization digests complexity, lets one absorb knowledge





2012 Mar 21 16:10:46.832714 UTC

RNG 2870m (1.5502nm)  
HDG 307° / BNG 70°  
GS 391m (1284ft)  
LOC 499m (1639ft)

2012 Mar 21 16:20:48.280114 UTC

RNG 404m (0.2184nm)  
HDG 241° / BNG 240°  
GS 0m (0ft)  
LOC 4m (13ft)

2012 Mar 21 16:20:48.280114 UTC

RNG 404m (0.2184nm)  
HDG 241° / BNG 240°  
GS 0m (0ft)  
LOC 4m (13ft)

2011 Dec 14 19:14:49.922758 UTC

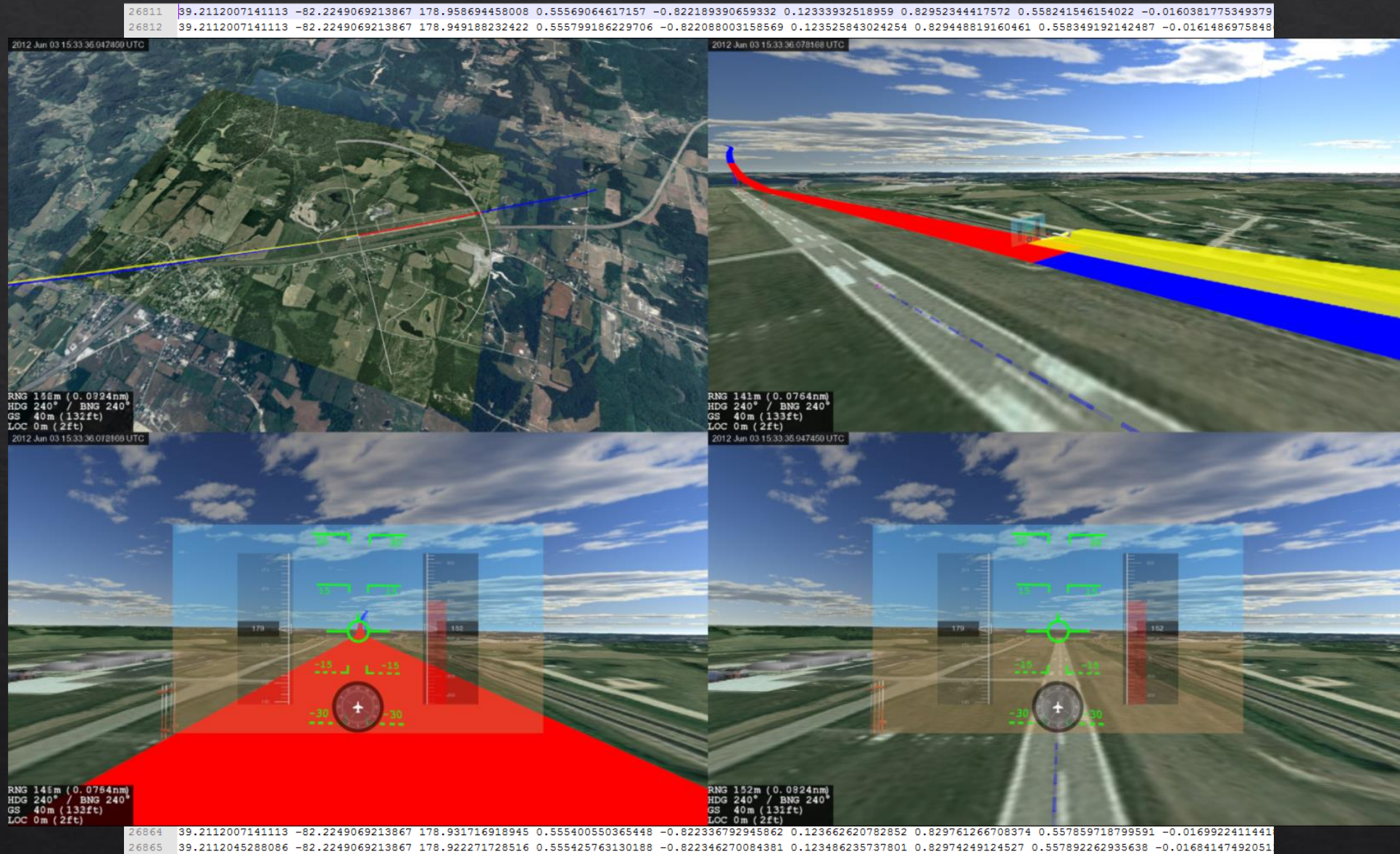
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HDG 209° / BNG 28°  
GS 26m (87ft)  
LOC -222m (-728ft)

2011 Dec 14 19:13:47.427183 UTC

RNG 303m (0.1640nm)  
HDG 62° / BNG 6°  
GS 12m (42ft)  
LOC -245m (-804ft)



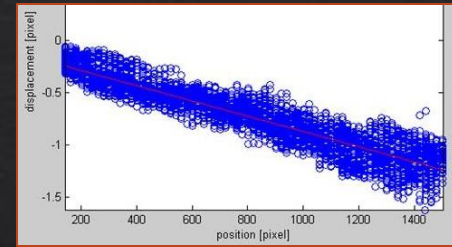
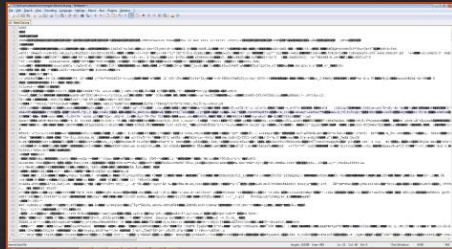
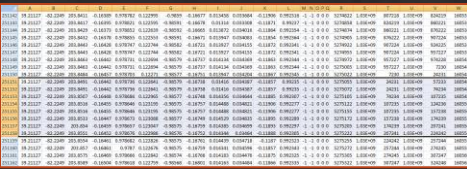
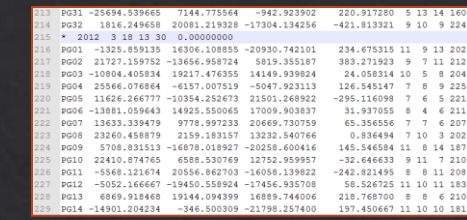
# Humans Perceive Data Visually





# Unification of Sensor Fusion

Disparate, non-uniform inputs → Coherent, naturally understandable virtual world, real-time updates



# 3D World



# Video – Virt World mirror Real World, in Real Time

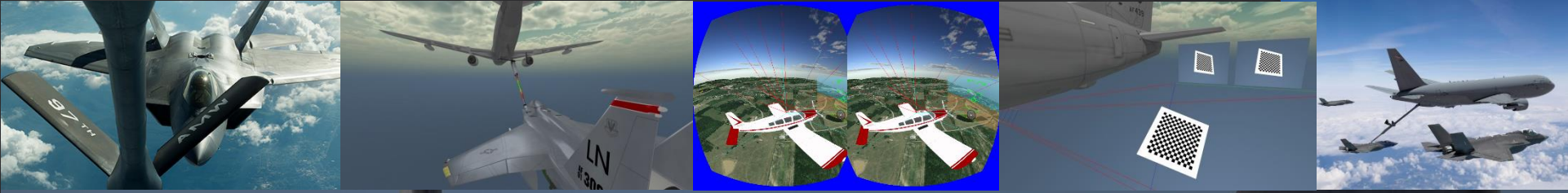
- ◆ Affine RT Link.mp4
- ◆ Reduce Bandwidth
- ◆ Leverage a-priori information
- ◆ New abilities possible w/ common frame & viz (sat LOS intuition)







# Automated Aerial Refueling



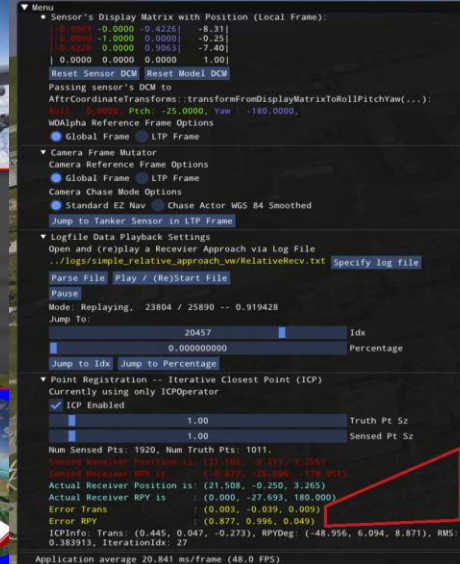
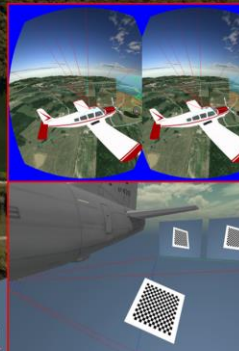
- ◆ Relative Positioning using Stereo Vision
- ◆ GPS-Denied Environments



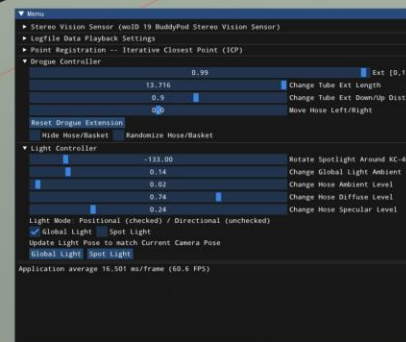


- Automated Aerial Refueling
- Stereo Vision for Relative Navigation
- Real Time 3D Virtual Worlds
- Modeling & Simulation
- Synthetic Sensor Generation & Real Time Analysis

• Dr. Scott Nykl  
• Build: 642 Room: 203 x4395



Error Trans : (0.003, -0.039, 0.009)  
Error RPY : (0.877, 0.996, 0.049)

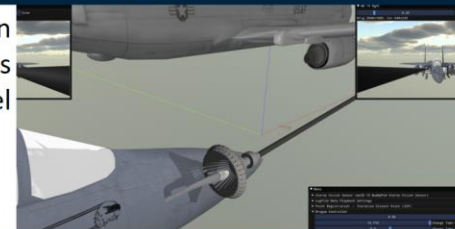




## AFIT's DoD Leading Research into Autonomous Refueling for USAF Boom and Probe-N-Drogue

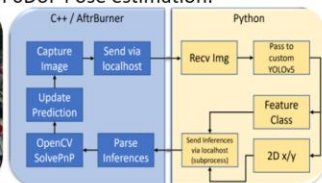


AFIT is developing stereo and monocular visual relative navigation algorithms for pose estimation. These algorithms enable Autonomous Aerial Refueling systems to safely approach, connect, and transfer fuel between a tanker and receiver.

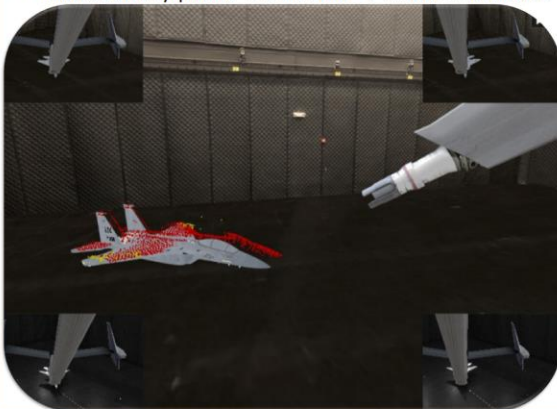


### Background

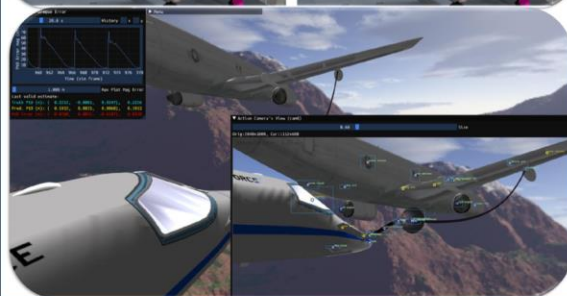
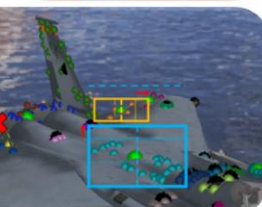
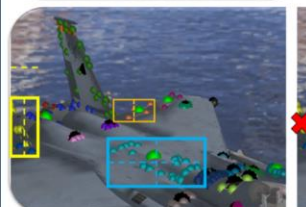
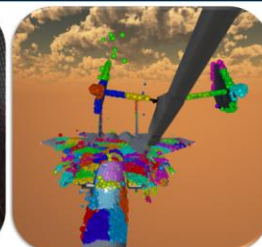
- With more RPAs in the Air Force, automatic refueling would improve mission capabilities
- Object detection using Convolutional Neural Networks (CNNs) have improved significantly in previous years, enabling their usage in 6DoF Pose estimation.



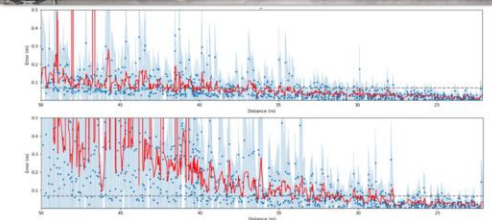
- Detect 2D key-points → Solve PnP → Get Pose Estimate



### Digital Twin & 3D Augmented Reality

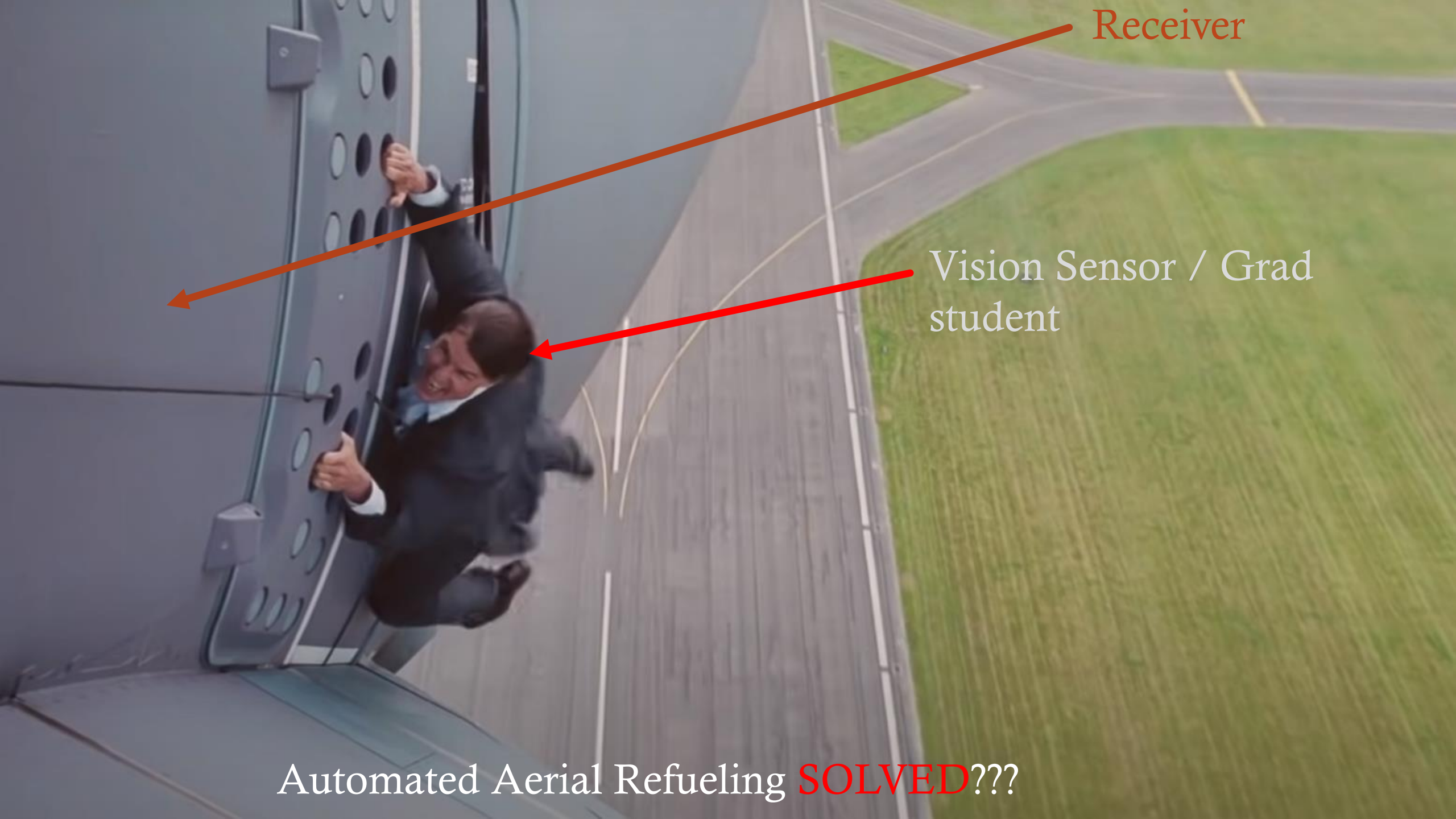


### Results: >7cm position error @ 15m



How does one automate Aerial Refueling?





Receiver

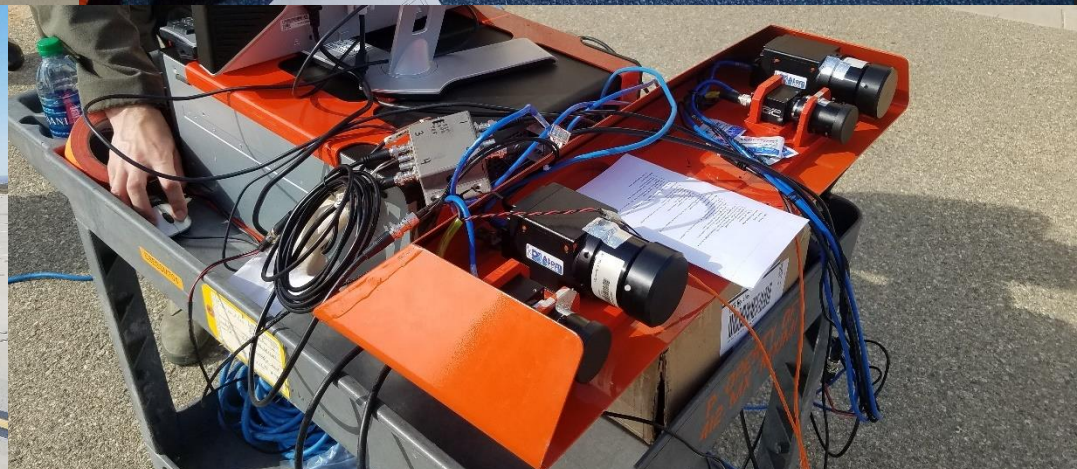
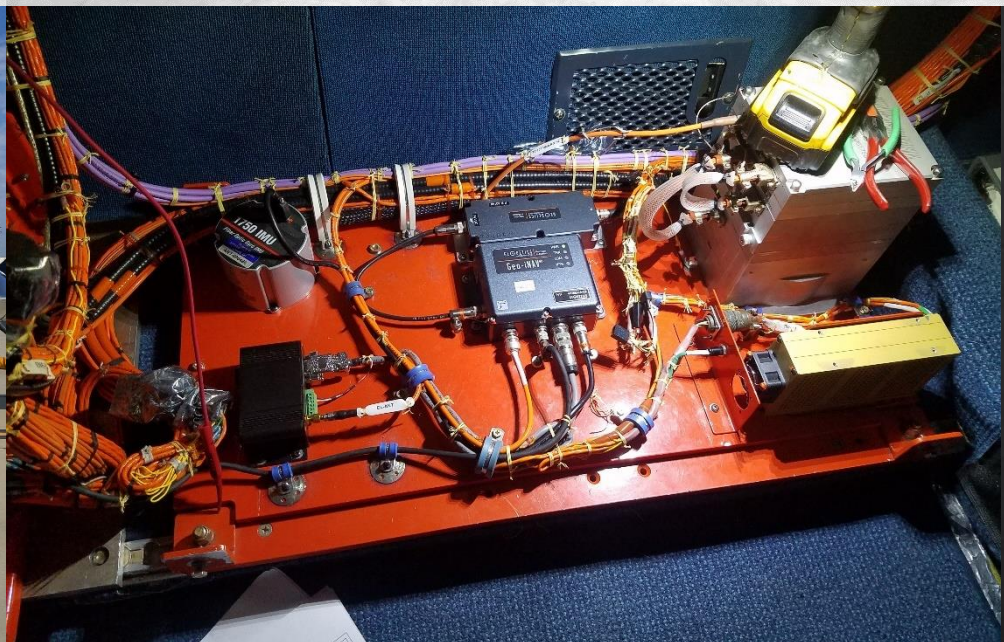
Vision Sensor / Grad  
student

Automated Aerial Refueling **SOLVED???**





Edwards  
AFB  
2016, 2019







EO & LWIR

Flight Tests

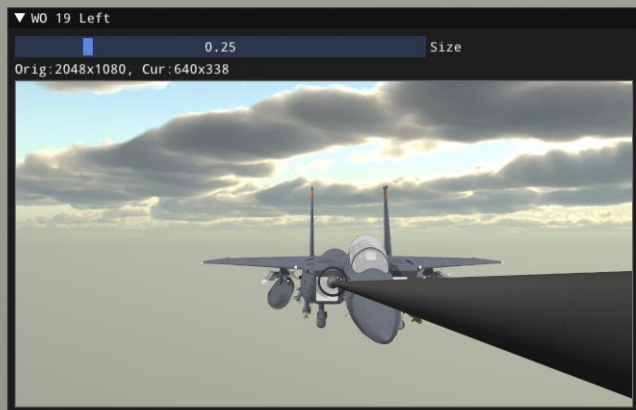
\$\$\$

Hard

Approximate



# DEMO: Stereo Vision AAR



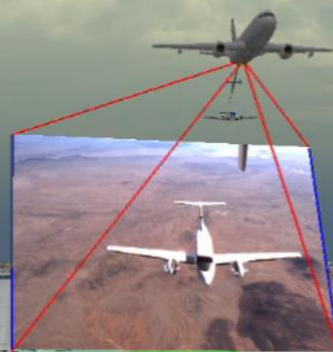
▼ Menu

- ▼ Stereo Vision Sensor (woID 19 BuddyPod Stereo Vision Sensor)
  - ☒ Show Left/Right Tex Dock Location: ☐ Top ☒ Bottom ☐ None
  - ▼ Load Existing Calibration
    - Load \*only\* OpenCV Calibration (no mod to WOSVS [R|t] or view frusta):  
`C:\repos\aburn\usr\shadows\aarViz2020_Leon\calib\2K_Virtual_Cal_Leon.yml` [Specify OpenCV](#)
    - Load \*both\* OpenCV Calibration and WOStereoVision Sensor [R|t] + view frusta params:  
`C:\repos\aburn\usr\shadows\aarViz2020_Leon\calib\2K_Virtual_Cal_Leon.yml` [Specify Full C](#)
    - [Load OpenCV Only](#) [Load OpenCV + WOSVS Calib](#)
    - [Stop Vision Processing](#)
  - ▶ OpenCV Stereo Block Matching Parameters
  - ▶ Capture Stereo Calibration Image Pairs
  - ▶ Compute Intrinsic / Extrinsic Calibration using image pairs from folder:
  - ▶ Logfile Data Playback Settings
  - ▼ Point Registration -- Iterative Closest Point (ICP)  
Currently using only ICPOperator
    - ☒ ICP Enabled
    - Truth Pt Sz
    - Sensed Pt Sz
- Num Sensed Pts: 1609, Num Truth Pts: 4041.
- Sensed Receiver Position is: (20.732, -1.240, -0.127)
- Sensed Receiver RPY is: (0.151, -2.515, -179.656)
- Actual Receiver Position is: (20.740, -1.200, -0.141)
- Actual Receiver RPY is: (0.000, -2.690, -180.000)
- Error Trans: (0.008, 0.040, -0.013)
- Error RPY: (0.151, 0.175, 0.344)
- ICPInfo: Trans: (1.803, -0.456, -0.673), RPYDeg: (-0.167, 2.514, -0.351), RMS: 0.0451073, IterationIdx: 30
- ▼ Droogie Controller
  - Ext [0,1]
  - Change Tube Ext Length

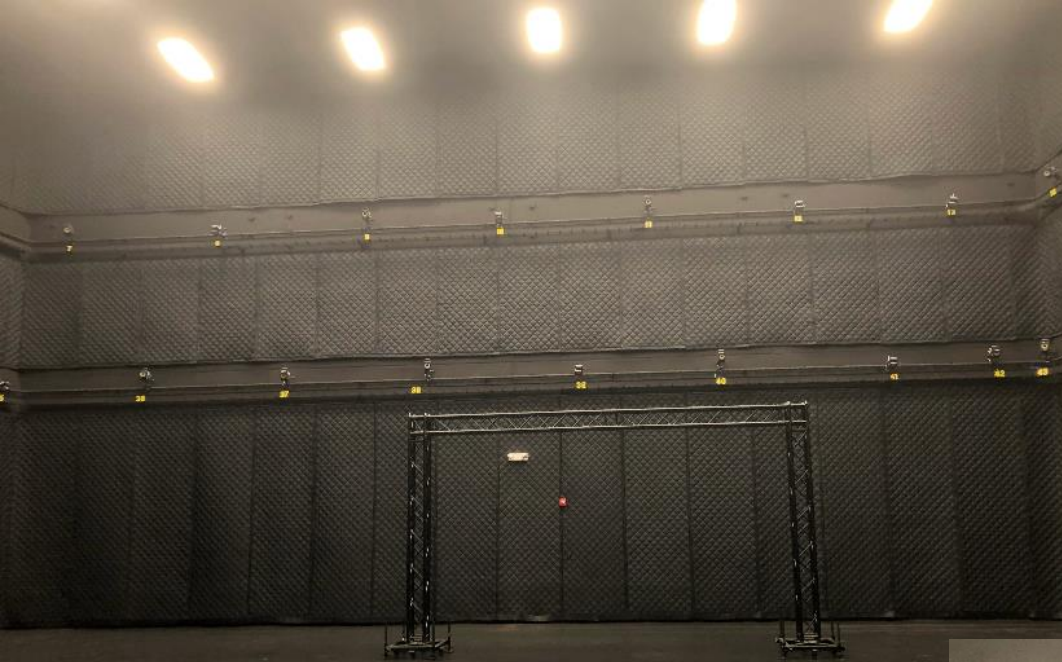




Video: ISVC 0:18, 2:50

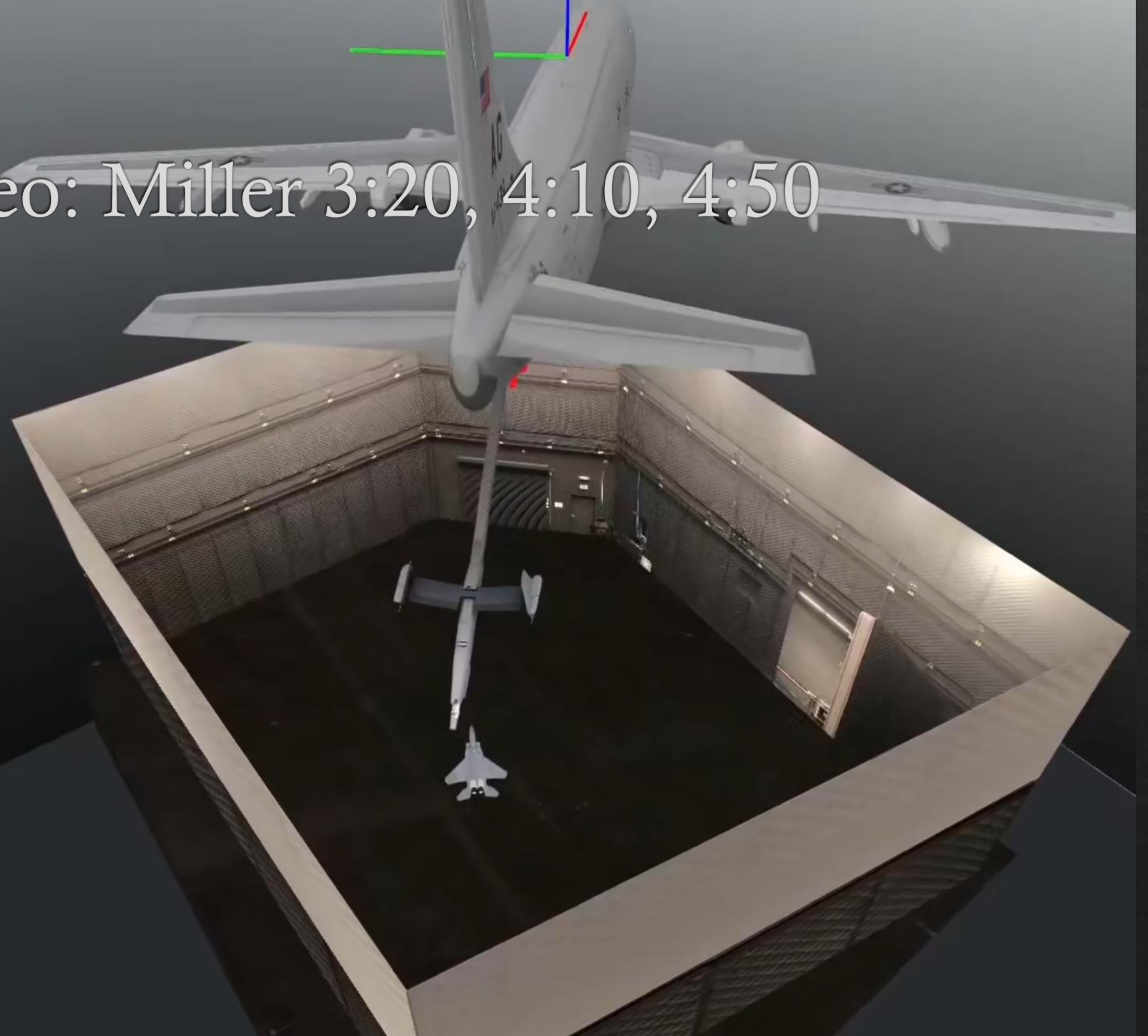








Video: Miller 3:20, 4:10, 4:50





# Video: Vicon Approach

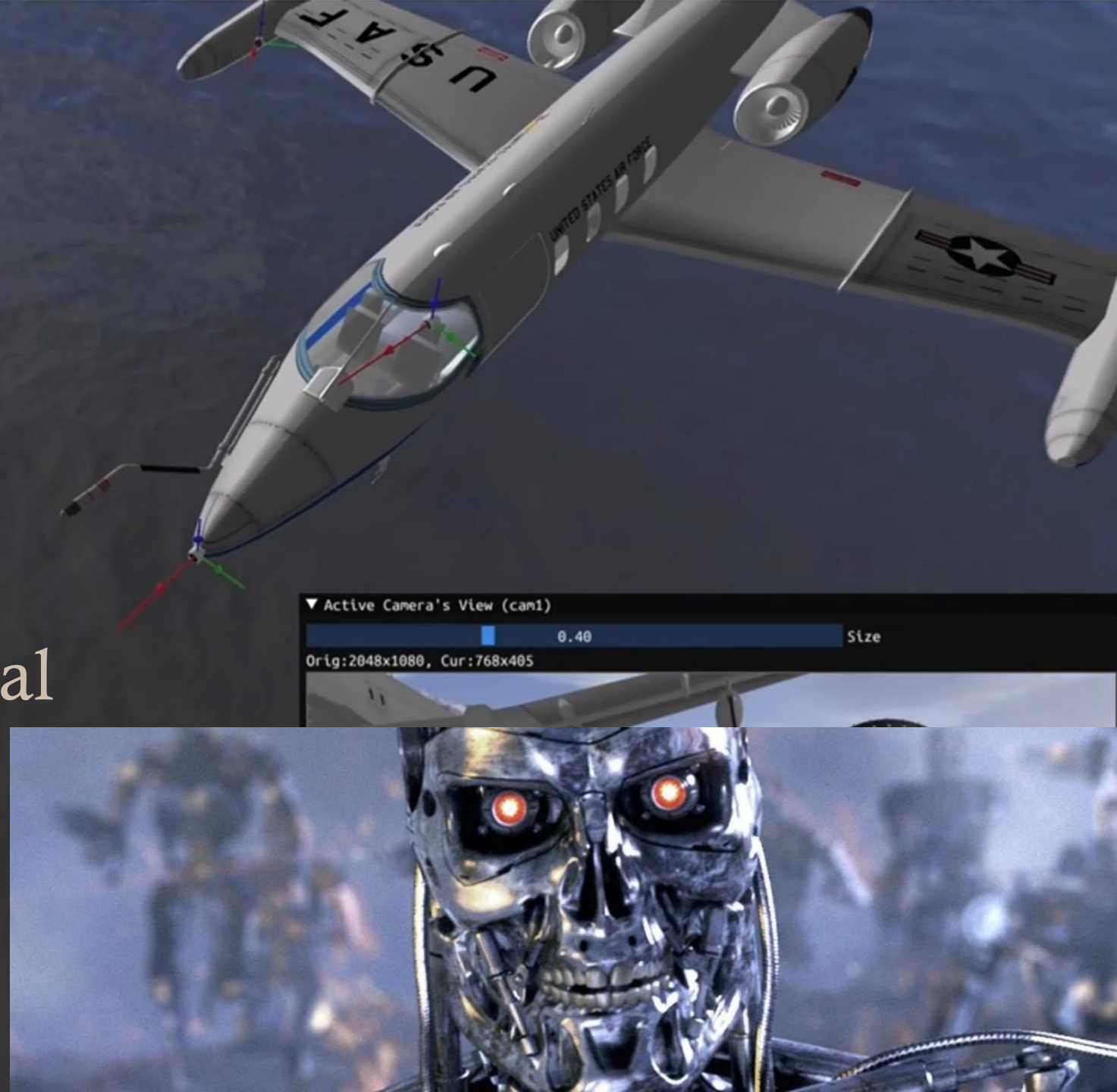




Extrinsic Calibrations?  
Bumped Cameras?  
Occlusions?  
Can we overcome these?

Monocular-based Visual  
RelNav Approach

- Convolutional Neural Networks (CNN)



# Air Force Materiel Command

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## Digital Materiel Management Keynote



Robert B. Fookes, SES  
AFMC/EN  
12 May 2023

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MISSION

Powering the world's greatest Air Force...

We develop, deliver, support, and sustain war-winning capabilities.



AFMC Strategy Map

Our Cross-Cutting Attributes

Speed • Strength • Endurance • Balance • Flexibility • Coordination

Our Commitments

Enable DAF Priorities • Support the Warfighter & Respect the Taxpayer • Focus on Enterprise Solutions & Digital Materiel Management • Provide All Airmen the Opportunity to Reach Full Potential • Embrace Innovation

Our Lines of Effort

LOE 1 <i>What</i>	<b>Deliver Integrated Capabilities</b>	Integrate research, development, test, sustainment, support, and infrastructure to maximize readiness and lethality for each capability and across all capabilities.
Objectives	<ul style="list-style-type: none"><li>• <b>Sustain the Legacy Force:</b> Integrate all efforts within and across our centers by working together as One Team to ensure the current force structure is ready anytime and anywhere against any adversary.</li><li>• <b>Deliver the Future Force:</b> Create future threat-informed capabilities that deter and disrupt our adversaries using integrated intra- and inter-center One Team approaches.</li><li>• <b>Seek DAF Enterprise Solutions:</b> Through intra- and inter-center integration and coordination, deploy DAF enterprise solutions to the max extent and defer to unique solutions only when necessary.</li><li>• <b>Provide Responsive Support:</b> Deliver AFMC materiel capability and combat support when needed for warfighting and humanitarian surge requirements</li></ul>	
LOE 2 <i>Who</i>	<b>Strengthen Our Team</b>	Advance the professional and personal development, retention, resilience, and innovation of our workforce so every AFMC Airman and Guardian can achieve their full potential.
Objectives	<ul style="list-style-type: none"><li>• <b>Develop Leaders:</b> Develop leaders able to create an environment where team members can professionally and personally thrive.</li><li>• <b>Entrust Decisions to Lower Levels:</b> Push responsibilities and decision-making to trained-and-ready lower levels within the command chain and empower our people regardless of rank or grade.</li><li>• <b>Build Full Potential Teammates:</b> Provide intentional opportunities for uniformed and civilian team members to achieve their professional and personal goals, removing barriers concerning diversity, equity, inclusion, and accessibility.</li><li>• <b>Bolster Accessions and Retention:</b> Embed our cross-cutting attributes into our accessions and retention processes for world-class, end-to-end personnel management.</li></ul>	
LOE 3 <i>How</i>	<b>Revolutionize Our Processes</b>	Implement Enterprise Solutions, Digital Materiel Management, and other methods to revolutionize critical processes in support of mission execution and the warfighter.
Objectives	<ul style="list-style-type: none"><li>• <b>Build One AFMC Business Enterprise:</b> Inculcate internal processes that activate innovation, speed, strength, endurance, balance, flexibility, and coordination in AFMC's ability to deliver capabilities on relevant timelines in spite of fluid threat environments.</li><li>• <b>Employ Digital Materiel Management:</b> Ensure critical processes employ digital methods across the entire lifecycle--from invention to retirement--for both warfighting capabilities as well as installation and mission support capabilities.</li></ul>	
LOE 4 <i>Why</i>	<b>Amplify Warfighting Culture</b>	Connect every AFMC Airman and Guardian to the mission and focus the materiel enterprise on delivering capabilities and services in support of operational execution and deterrence.
Objectives	<ul style="list-style-type: none"><li>• <b>Connect to the Mission:</b> Ensure every team member and unit understands their role, value, and connection in materiel capability delivery to the operational units we support.</li><li>• <b>Be the Trusted Partner:</b> Drive toward the speed of trust with one another, the warfighter, industry, and our mission partners.</li></ul>	

VISION

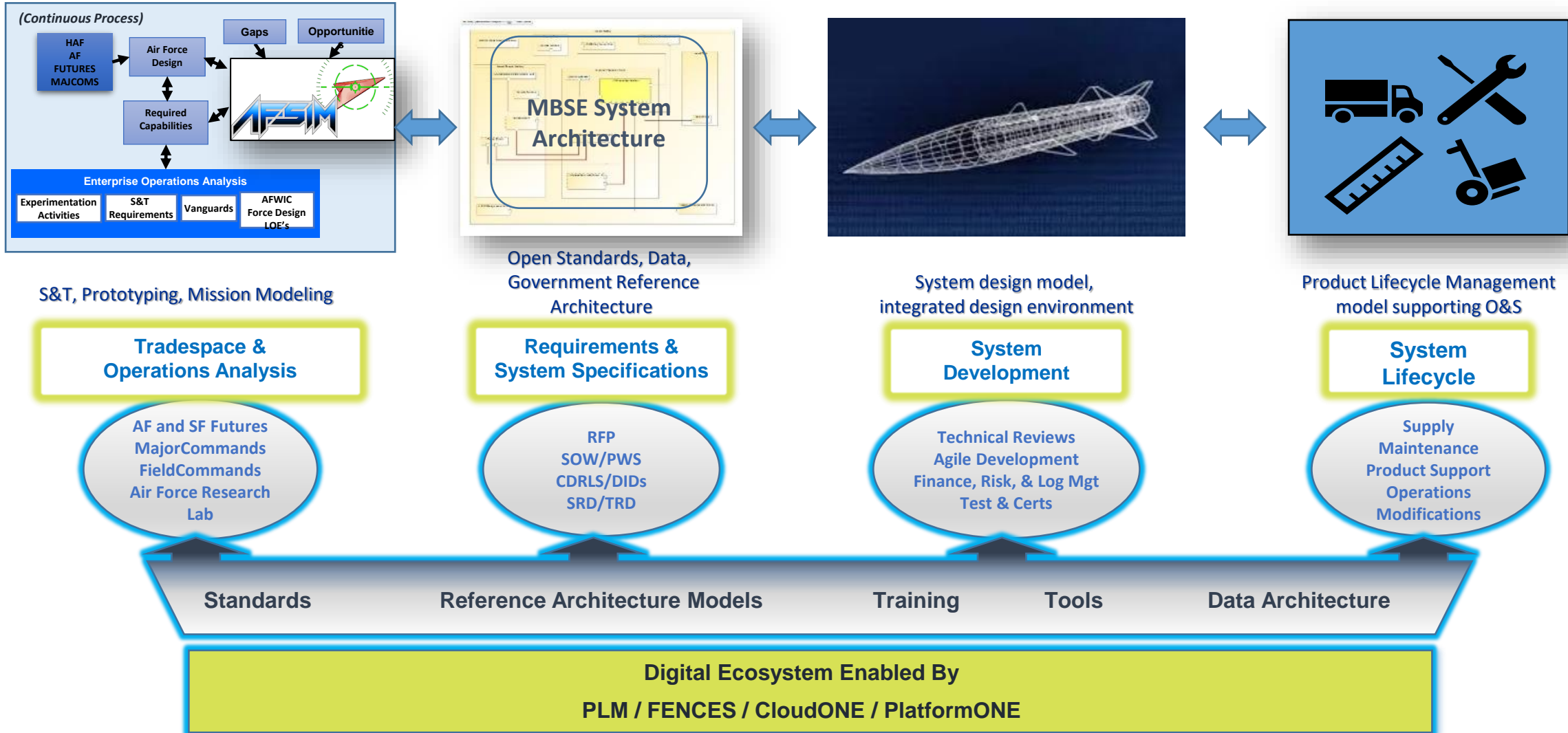
One AFMC-- integrated, collaborative, innovative, trusted, and empowered...

Indispensable to our Nation, disruptive to our adversaries.





# Digital Lifecycle





# ***DMM Initiatives***

---

- **Access to tools: Expand cloud hosted tool environment**
  - Partnered w/AFLCMC/HN to scale Enterprise Solution tool offering to programs
- **Training: AFIT Digital Innovation and Integration Center of Excellence**
  - Partnered w/AFIT to scale training & education offerings; program execution support
- **Culture: Continued analysis and intentional design**
  - Leadership focused Digital Masterclass; continue outreach/culture design work
- **Strategies: Facilitated program workshop and support**
  - Partnering w/*Digital Enterprise Launch Team for Acquisition* (DELTA) to facilitate program strategy sessions
- **Structure and Secure our Data: Standard data formats, structures, modeling styles**
- **Modernize IT Infrastructure: Improved Authority to Operate (ATO), Evaluated Product List (EPL) processes**





# Gov't/Industry Interactions

Owning the Technical Baseline  
for Acquisition Programs  
in the U.S. Air Force

U.S. Space Force  
Vision for a Digital Service

SF/CTIO  
MAY 2021

**ACCELERATE  
CHANGE  
OR  
LOSE**

AUGUST 2020

S. Q. BROWN, JR.  
CHIEF OF STAFF



**AIR FORCE MATERIEL COMMAND  
STRATEGIC PLAN**

**2023**

Digital Guide Home

## Air Force Digital Transformation

Home  
Newcomers Link  
Quick Start Guide  
Background  
Enterprise Resources  
Enterprise Processes  
IDE Tools & Infrastructure  
Data, Standards, Architect...  
Training and Education

Click Here to See: **WHAT'S NEW???**

The Latest Digital Transformation News! [Click Here for Additional News!](#)

Welcome to the New Look of the Digital Guide  
Please send any suggestions for further improvements to [HQAFMCM.DigitalCampaign@us.af.mil](mailto:HQAFMCM.DigitalCampaign@us.af.mil).

**WELCOME TO THE DEPARTMENT  
OF THE AIR FORCE DIGITAL GUIDE**

AIR FORCE DIGITAL CAMPAIGN  
Accelerate Digital or Lose

	FY21	FY22	FY23	FY24	FY25	FY26
Infrastructure						
Model Environment		Implement generic governance policies	Appropriately controlled access; Defined governance partially applied across enterprise			
		Define inter-database/tool associations	Data independent from tools; Limited item associations managed		Data portability & all data/item traceability	
Collaboration Space		IDE/MiHub IOC	IDE FOC - partial enterprise usage	Most IPTs integrated into IDE/MiHub	IPTs interacting across enterprise via IDE/MiHub	
		Define permission roles in enterprise	Enforce permissions across enterprise	Apply applicable IP policies	Secure, monitor & control models & data across enterprise	
Process/Policy						
Model Management		Develop digital management strategy	Inconsistent support from DE tools	Infrequent support from DE tools	Mature IDE/consistent spt from DE tools	
		Develop full system models across the lifecycle		Consistent institutional approach to integrated system model		
		Define & implement configuration management processes in MiHub	Apply config mgmt in MiHub to some models/data	Apply config mgmt in MiHub to all models/data in enterprise		
		Map & identify standard V&V procedures and programs for limited models & data		Partially implement V&V procedures for identified models & data		
Data Management		Continually update processes to rely on data from ASOT	Update processes via digital thread - employ limited twins	Decision making using thread/twins		
		Ingest enterprise data into MiHub	Conform data to common architecture - plan automation techniques	Implement automation & data reuse		
		Employ some visualization tools	Consistently deploy UI & visualization tools that contribute to some enterprise decision making	UI able to interrogate ASOT		
Workforce/Culture						
Workforce Capability		Identify organizational training needs - identify & promote courses	Develop strategic training plan; hire experts to review modeling methods/data mgmt; plan robust training			
		Identify, use, and promote common lexicons/sources across enterprise	Consistently use common lexicons/sources for lifecycle	Identify, use, and promote authoritative lexicons/sources		
Adoption		Isolated processes across enterprise use digital artifacts and data	Majority of enterprise processes & DM use dig artifacts/data			
		Utilize default architectures and begin customization for enterprise use	Define reference architectures - plan/identify validation methods			
		Implement limited organizational coordination of digital artifact use as deliverables; Use models to record acceptance of items through model content/data review in modeling environment				
Modeling/Analysis						
Model & Data Quality		Plan/develop ASOT (MiHub)	Implement ASOT	Plan digital thread & limited twins to contribute to ASOT		
		Identify tools that assess model quality; map & define metrics for V&V of models	Implement and monitor metrics			
		Identify standard V&V procedures and programs that require V&V	Establish model dev't processes; select programs for V&V	Partially implement V&V		

Legend  
Level 0 Level 1 Level 2 Level 3 Level 4

**One AFMC...Powering the World's Greatest Air Force**

